

# TOWN of HERNDON, VIRGINIA

## Comprehensive Annual Financial Report

Fiscal Year Ended June 30, 2012



# TOWN OF HERNDON, VIRGINIA COMPREHENSIVE ANNUAL FINANCIAL REPORT FISCAL YEAR ENDED JUNE 30, 2012

Prepared by the Department of Finance

## TOWN OF HERNDON, VIRGINIA

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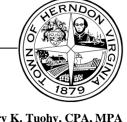
**INTRODUCTORY SECTION** 



## TOWN OF HERNDON, VIRGINIA www.herndon-va.gov

## **TOWN OF HERNDON**

Lisa C. Merkel, Mayor Connie Hutchinson, Vice Mayor C. Melissa Jonas David A. Kirby Sheila A. Olem Charlie D. Waddell Grace Han Wolf P.O. BOX 427 HERNDON, VIRGINIA 20172-0427 (703) 435-6810



Mary K. Tuohy, CPA, MPA
Director of Finance

November 27, 2012

The Honorable Mayor, Members of the Town Council and Citizens of the Town of Herndon, Virginia

We are pleased to present to you the Comprehensive Annual Financial Report (CAFR) of the Town of Herndon, Virginia (town), for the fiscal year ended June 30, 2012. The Herndon Town Charter, Section 4.2 (f), requires that the Town Manager arrange for an annual audit by a certified public accountant. In addition, Section 15.2-2511 of the *Code of Virginia* requires that all counties, cities and towns with populations greater than 3,500 as well as all towns with a separate school system, regardless of size, have their accounts and records audited annually as of June 30 by an independent certified public accountant in accordance with the specifications furnished by the Auditor of Public Accounts of the Commonwealth of Virginia. This report is formally submitted to you in fulfillment of those requirements.

The financial statements included in this report, which have earned an unqualified audit opinion, conform to the standards of financial reporting as prescribed by the Governmental Accounting Standards Board (GASB), the Government Finance Officers Association of the United States and Canada (GFOA), and the Auditor of Public Accounts.

Town management is responsible for the accuracy, fairness and completeness of the information, including all disclosures that are presented in this report. To the best of our knowledge, the enclosed data is believed to be accurate in all material respects and is reported in a manner that presents fairly the financial position and results of operations of the various funds of the town. All necessary disclosures have been included to enable the reader to gain a thorough understanding of the town's financial affairs. For additional information regarding the basic financial statements and the town's financial position, please refer to Management's Discussion and Analysis (MD&A) which appears in the financial section of the report.

Town management is also responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the town are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America.

The town's financial statements have been audited by PBGH, LLP, a certified public accounting firm. The goal of the independent audit was to provide reasonable assurance that the financial statements of the town for the fiscal year ended June 30, 2012 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by town management; and evaluating the overall financial statement presentation. The independent auditors' report is presented as the first component of the report's financial section.

## PROFILE OF THE TOWN

The Town of Herndon, located in the northwest quadrant of Fairfax County, has a land area of 4.28 square miles and is situated twenty-three miles west of Washington, D. C. Incorporated in 1879, the town originally relied on dairy farming and the railroad to provide its economic security. The town was at one time in the heart of Northern Virginia's important dairy farming community. And, until about fifty years ago, it remained essentially a quiet country village where well-to-do Washingtonians rode the railroad to summer vacation homes. Since that time, the town's economic and demographic makeup has changed quite dramatically. The estimated 2012 population is now 23,556 persons, housed in 7,889 dwelling units. If the town is developed according to the currently adopted Comprehensive Plan (master plan), it is anticipated that the 2030 population will increase to approximately 26,270 and 8,726 dwelling units.

The town is organized under the council/manager form of government. The Town Council, in its role as governing body, formulates policies for the proper administration of the town. The Mayor and six members of the Council are elected simultaneously for two-year terms. The Council appoints a Town Manager to be the administrative head of the town. The manager is charged with directing all business affairs of the town.

The town provides the usual general governmental services for its citizens that are typical of towns in Virginia. These include public works and utilities, parks and recreation, police protection, community development, and other administrative services. In Virginia, incorporated towns are an integral part of the county in which they are located. The citizens of the town, therefore, pay Fairfax County property taxes (real estate and personal property), in addition to town taxes. In exchange, Fairfax County provides public education, certain technical and special education, libraries, health and human services, mental health assistance, fire and ambulance service, judicial services, correctional facilities and additional recreation activities and facilities.

## ECONOMIC CONDITIONS AND OUTLOOK

## **Local Economy**

Several economic and demographic factors heavily influence the town's revenue stream, including current and projected inflation rates, unemployment rates, retail sales volumes, new construction activities, real estate sales transactions, population movements and income per capita. For the past several years, Fairfax County has ranked in the top echelon of large U.S. counties with the highest median household incomes. According to the American Community Survey, the County's median household income for calendar year 2010 was \$105,797, the second highest in the nation for counties with populations of 250,000 or more.

During the past six years, Herndon has been recognized nationally by *Business Week* and *Money* magazines as well as CNN/Money.com as one of the "best affordable suburbs" in the nation and one of the "best places in the nation for the rich and single." In summer 2011, the town was included in *Money* magazine and CNN/Money.com's 2011 ranking of the "Best Places to Live" in America. Herndon was only one of five Virginia communities selected for the ranking.

In their write-up, the town was lauded as "a great base to explore the many jobs in the area. Herndon sits right near the Dulles Technology Corridor, where companies such as AOL, Microsoft, and Verizon are big employers."

Many economists believe that the national economy, which slid into recession in December 2007, is continuing to slowly recover, as indicated by a healthy four percent increase in consumer spending over the town's prior fiscal year. Another hopeful sign is the US unemployment rate which dropped from 9.1 percent in August 2011 to 8.1 percent in August 2012. Closer to home, Fairfax County's unemployment rate, which peaked at 5.2 percent in June 2009, fell to 4.2 percent by August 2012.

However, with the political leadership still undecided about the measures necessary to avert the looming federal "fiscal cliff" in January 2013, many area employers, especially those tied to the defense industry, have not only ceased adding new jobs, some have even begun discussing employee furloughs and spinning-offs potentially affected operations. The town's economic base is heavily dependent on businesses which perform contract work for such federal agencies as defense and homeland security. A major decline in federal contracting opportunities would have a significant adverse impact on the town's business license assessments, meals tax collections and transient lodging tax collections as well as impact the value of its commercial properties and, over time, residential properties.

In spite of the continuing challenges and uncertainties, Herndon's current economic health remains comparatively sound and the town's business climate is strong. The economic outlook, which anticipates the federal government finding and agreeing to a palatable solution to the federal deficit issues, assumes a continued modest rebound in property values for 2013 through 2015, along with modest growth rates of one to three percent. With the planned extension of Metrorail to Dulles Airport, development of the Downtown according to the adopted master plan; the beginnings of development and redevelopment surrounding the Herndon Metrorail area and the strength of our business community in general, positive signs of economic vitality are evident.

## **Long-term Financial Planning and Outlook**

The long-term economic goal of the town is to continually attract new enterprises and encourage expansion of existing business already located in the town. Beginning in 1991, development and utilization of the Worldgate complex has provided a significant economic stimulus to the town. More recently, growth in federal spending and information technology and subsequent economic influence has bolstered real estate, general sales, consumer utility, and business, professional and occupational licenses tax revenues. Today, approximately 9.3 million square feet of commercial and office floor space exists in the town which supports an estimated 25,300 jobs. In 2012, the Herndon business community encompasses a wide spectrum, from home-based occupations to Fortune 500 headquarters; from small ethnic, family-owned grocery stores to firms specializing in computer software development and systems integration; telecommunications; Internet and Internet-related services; financial services and contracting work for defense and homeland security agencies. A large proportion of these jobs are highwage, highly-skilled technical, professional, scientific, and managerial service occupations.

The Town Council's 2030 Vision Plan for the town calls for a future in which "history and heritage are respected" and in which "Herndon is the anchor of an expanded community where positive benefits extend beyond the town's boundaries." The 2030 Vision's eight tenets are the cornerstone upon which all town initiatives are built.

The town's 2030 Comprehensive Plan addresses the redevelopment of the areas surrounding access to the Herndon-Monroe rail station at the southern edge of the town. This transit station is part of Phase 2 of Dulles Rail, a project that is expected to bring the Washington area MetroRail system (dubbed the "Silver Line") to the Herndon area by 2018. The connection by rail of the town and its commercial districts to the entire metropolitan Washington region creates a vastly enhanced marketplace that will likely have broad appeal to businesses. By the year 2020, the projected non-residential floor area will be almost ten million square feet, supporting an estimated 27,000 jobs. Further, the town has developed a comprehensive plan amendment for final Town Council action in early 2012. This plan provides for large scale transit-oriented mixed use redevelopment in the vicinity of the Herndon Metrorail Station. The final plan is anticipated to allow for redevelopment of existing low rise office and back office areas resulting in a net increase in the range of 6 million square feet of high quality office, residential, hotel and retail space.

The town's location close to Washington Dulles International Airport provides a major stimulus for commercial development. The airport itself is in the final stages of a multi-billion dollar capital construction project that includes a redesigned facility which can accommodate significant increases in air traffic. In fact, the entire Dulles Corridor, in which the town is centrally located, is on the cusp of a new era of growth. Over the next 25 years, population in the Dulles Corridor is expected to increase 45 percent and job growth increase by 63 percent. This growth potential, along with steady increases in the number of new information system technology and security-related businesses, will have a positive influence upon the town and its economic viability.

## FINANCIAL INFORMATION

## **Financial Policies**

A key component of the town's annual budgetary planning process, which highlights the organization's commitment to fiscal integrity and sound financial management, is the town's financial policies. These policies relate primarily to capital planning and debt management, and provide annual budget guidelines covering operating revenues and expenditures. Included in the policies are strategies which support the adoption of an annual balanced budget; require recurring costs to be supported by recurring revenues; limit combined outstanding and proposed debt such that the total is no greater than the town's maximum debt capacities; and retain the town's coveted AAA bond credit rating. The policies also address minimum General Fund unassigned fund balance requirements and deposits to as well as use of the town's revenue stabilization fund. The town's financial policies are reaffirmed annual by the Town Council as part of the town's budget adoption process.

## **Budgetary and Accounting Controls**

The Town Manager is required by the *Code of Virginia* to prepare and present to the Town Council a proposed budget no later than April 1 of each year. The Town Council is required to adopt a budget prior to July 1 and shall fix a tax rate for the budget year at that time.

A brief synopsis of the budget as proposed by the Town Manager is published at least once in a newspaper with general circulation within the town. The public hearing provides citizens of the town an opportunity to comment on the recommended budget. After the Town Council approves the annual budget, the Town Manager has the authority to approve the intra and inter departmental transfer of funds up to \$30,000. Transfer amounts in excess of \$30,000 as well as any addition, deletion or transfer of reserved funds can only be accomplished with the approval of the Town Council.

Budgetary control is maintained at the department level with all departments having on-line access to expenditure account information. Additionally, departments are provided periodic updates of comprehensive financial data for each activity center within the department. These reports display approved budget amounts, detailed item-by-item expenditure and encumbrance transactions, transfers, and remaining budget balances.

Additional budget control is maintained within the town's purchasing system. Prior to the release of a purchase order to a vendor, funds must be encumbered. If the dollar amount of a purchase order request exceeds the allotment balance, the purchase order is not released until a proper transfer of funds has been approved and executed.

Written reports are presented to the Town Council throughout the year to keep them apprised of the town's financial activities. Included in the reports are narrative explanations of emerging trends for all major sources of revenues and expenditures.

## **OTHER INFORMATION**

## **Independent Audit**

The town requires that an annual independent audit be conducted on its financial statements by a certified public accountant selected through a competitive procurement process. For the year ended June 30, 2011, the firm of PBGH, LLP was retained to perform this service. PBGH's reports on the financial statements and compliance matters are located in sections two and four of this report.

## **Awards and Designations**

## **Tree City USA**

The Community Forest Division of the Department of Community Development received a Tree City USA award from the National Arbor Day Foundation. This is the twenty-third consecutive year that the town has achieved this award, confirming the town's commitment to its

tree canopy and environmental stewardship. In addition, the town received the Golf Leaf Award from the Mid-Atlantic chapter of the International Society of Arboriculture for its outstanding beautification efforts along the enhanced Van Buren Street median.

## **Golf Course**

By continuing its tradition of providing high quality playing conditions and delivering premium value for the dollar, the golf course remains a *Golf Digest "Place to Play"* and is currently recognized with a three-star rating. During the fiscal year, the course retained its designation as a Certified Audubon Cooperative Sanctuary which requires continued commitment to maintaining a high degree of environmental quality and achieving specific program objectives such as wildlife and habitat management; outreach and education; chemical use reduction and safety; water conservation and water quality management.

### Parks and Recreation

The department of Parks and Recreation received several recognitions and awards during fiscal year 2012, many of which were related to the 2011 Herndon Festival. The Washington Family Magazine survey identified the Herndon Festival as one of the area's best festivals or celebrations for families. The Virginia Recreation and Park Society (VRPS) chose the 2011 Herndon Festival Poster as the "best promotional effort, circular, flyer, or poster" among localities with populations under 25,000. The department also achieved its first five-year reaccreditation from the National Recreation and Parks Association, a process that measures professionalism and excellence in all aspects of department operations.

## **Public Safety**

The Herndon Police Department achieved its third consecutive reaccreditation with the Virginia Law Enforcement Professional Standards Commission (VLEPSC). This reaccreditation recognizes the department as a professional law enforcement agency meeting state standards.

## **Certificate of Achievement for Excellence in Financial Reporting**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Herndon, Virginia, for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2011. This was the thirty-seventh consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both accounting principles generally accepted in the United States of America and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

## **Distinguished Budget Presentation Award**

GFOA has also awarded the town with the prestigious Distinguished Budget Presentation Award for the fiscal year beginning July 1, 2011. This is the twenty-first consecutive year that the town has achieved this honor. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device. In July 2012, the town's budget documents for the fiscal year beginning July 1, 2012 were submitted to GFOA for consideration of another Distinguished Budget Presentation Award.

## **ACKNOWLEDGEMENTS**

The Town of Herndon has established and continues to maintain a stable financial position through strong, progressive management of financial operations combined with sound accounting and financial reporting practices. Appreciation is expressed to the Mayor and the members of the Town Council for their support and guidance and for the responsible manner in which they exercise their financial stewardship of the town.

This report could not have been prepared without the dedication of the entire staff of the Department of Finance. We wish to express our appreciation to all who assisted in its preparation and to commend them for the professionalism they displayed throughout the year.

Finally, we would also like to express our appreciation to the town's independent auditing firm, PBGH, LLP, for their cooperation and assistance in these efforts. We also wish to acknowledge PBGH's timely guidance which assures the town's financial management and accounting is in compliance with GASB statements and other governmental accounting standards.

Respectfully submitted,

ATHUR A. ANSELENE

Town Manager

MARY K. TUOHY, CPA

Director of Finance

STEPHAN A. GREENNAGEL, CPA

Deputy Director of Finance

Atylun a. Greenward

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

## Town of Herndon Virginia

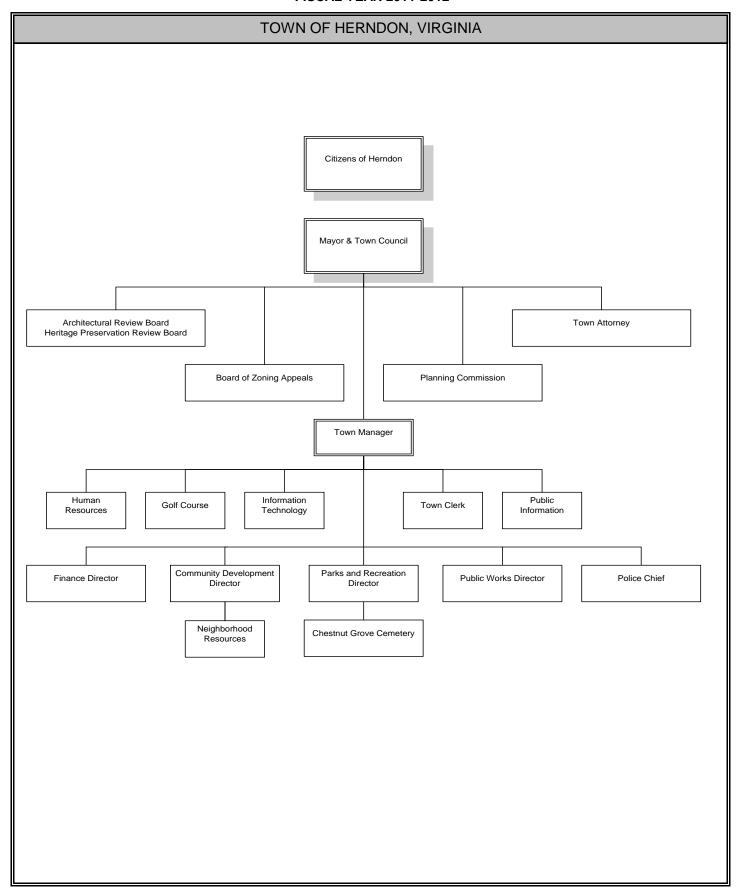
For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2011

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

UNITED STATES AND CORPORATION SEAL CHICAGO

Executive Director

## TOWN OF HERNDON, VIRGINIA TOWN ORGANIZATION FISCAL YEAR 2011-2012





## TOWN OF HERNDON, VIRGINIA

## Enriching the Quality of Life and Promoting a Sense of Community

Comprehensive Annual Financial Report Year Ended June 30, 2012

**Directory of Officials** 

## **TOWN COUNCIL**

## Mayor

Stephen J. DeBenedittis

## **Vice Mayor**

Lisa C. Merkel

Connie Haines Hutchinson Shelia A. Olem Jasbinder Singh William B. Tirrell Grace Han Wolf

## **MANAGEMENT TEAM**

## **Town Manager** Arthur A. Anselene

Town Attorney
Richard B. Kaufman

William H. Ashton, II Robert B. Boxer Anne P. Curtis Maggie A. DeBoard Gene A. Fleming Elizabeth M. Gilleran Cynthia S. Roeder Linda A. Simmons Mary K. Tuohy

## Town Clerk

Viki L. Wellershaus

Director of Information Technology
Director of Public Works
Public Information Officer
Chief of Police
Director of Golf Course Operations
Director of Community Development
Director of Parks and Recreation
Director of Human Resources
Director of Finance

## Independent Auditor PBGH, LLP

Prepared by the Department of Finance, Town of Herndon, Virginia



## TOWN OF HERNDON, VIRGINIA www.herndon-va.gov

**FINANCIAL SECTION** 



## TOWN OF HERNDON, VIRGINIA www.herndon-va.gov



## INDEPENDENT AUDITOR'S REPORT

To the Honorable Mayor and Members of Council Town of Herndon, Virginia Herndon, Virginia

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Herndon, Virginia (town), as of and for the year ended June 30, 2012, which collectively comprise the town's basic financial statements as listed in the Table of Contents. These financial statements are the responsibility of the town's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and *Specifications for Audits of Counties, Cities and Towns*, issued by the Auditor of Public Accounts of the Commonwealth of Virginia. Those standards and specifications require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the town's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, the aggregate remaining fund information of the town as of June 30, 2012, and the respective changes in financial position and cash flows, where applicable, and the budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 19, 2012 on our consideration of the town's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis (pages 5 to 23) and the Required Supplementary Information (page 75) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the town's basic financial statements. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis, as required by the U.S. Office of Management and Budget Circular A-133, Audits of States, Local Government, and Non-Profit Organizations, and is not a required part of the basic financial statements. The accompanying schedules listed in the table of contents as supplementary information and supplemental schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Our audit was conducted for the purpose of forming opinions on the town's basic financial statements. The accompanying introductory and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Harrisonburg, Virginia November 19, 2012

YBGH, LLP

The following discussion and analysis of the Town of Herndon, Virginia's (town) financial statements provides an overview of the town's financial performance for the fiscal year ended June 30, 2012. Users of these financial statements are encouraged to consider the information presented here in conjunction with the town's basic financial statements and the information furnished in the transmittal letter found on page i of this report.

## **Financial Highlights**

- The assets of the town exceeded its liabilities at the close of the fiscal year by \$114.4 million (net assets). Of this amount, \$29.3 million (unrestricted net assets) may be used to meet the town's ongoing obligations to citizens and creditors.
- The town's total net assets decreased during the fiscal year by approximately \$136,000. The decline was segregated to the governmental activities and is related primarily to an increase in operating costs for such functional areas as general government administration, police, public works and interest expenses in comparison to the previous fiscal year. Though several key revenue sources such as general property taxes, other local taxes and rental income fared quite well during the fiscal year, the increases were not sufficient to fund total governmental expenses. Also declining was the amount invested in capital assets, net of related debt.
  - Total capital assets (exclusive of depreciation and amortization) increased by \$1.15 million with the continuation or completion of several major capital projects, such as:
    - constructing the Runnymede Park storm water management facility with two bio-retention areas and an associated under-drain system which is a more innovative approach to improving water quality than a traditional dry pond;
    - installing a new 250-ft. sidewalk at the town and county boundary near the vicinity of Spring Street and Sunset Hills Road and funding the project as a joint town-county endeavor;
    - continuing construction of the Pearl, Nash, Oak and Wood Streets neighborhood improvements which included installing underground conveyance pipes to improve the public storm water drainage system within the area as well as new sidewalks, roadway improvements, and minor sanitary sewer system modifications;
    - completing the first step of a multi-year project to relocate/place overhead utilities underground in the downtown area by installing duct banks and manhole structures on Elden Street from the W&OD Trail to the intersection of Spring and Station streets:
    - completing the preliminary design and engineering for two major street projects which are the Park Avenue and Monroe Street intersection project, and the Dranesville Road street improvements project;
    - continuing right-of-way acquisition for the Station Street road project;
    - completing the final design plans and engineering specifications for replacing the Park Avenue water line in fiscal year 2013; and
    - completing the golf course master plan phase II improvements which included fairway bunker and tee box renovations as well as replacing the asphalt cart paths and curbing.

These projects as well as equipment purchases and additional infrastructure donated by developers (such as streets, curbs, gutters, sidewalks, storm drainage facilities, and water and sewer mains) were added to the town's capital assets.

- As of the close of the current fiscal year, the town's governmental funds reported combined ending fund balances of \$19.3 million, an increase of \$648,000 over the previous fiscal year. The increase is related to a significant (eight percent) increase in the General Fund fund balance. Approximately 36 percent of the total governmental funds fund balance, which is \$6.9 million, is available for spending at the town's discretion (unassigned fund balance).
- At the end of the current fiscal year, the unassigned portion of fund balance for the General Fund was slightly more than 23 percent of total General Fund expenditures, excluding transfers out from the fund.
- During the fiscal year, the town redeemed the tax-exempt portion of its 2003 general obligation bonds by issuing \$4.999 million in refunding bonds under the VML/VACo Finance Program. Net cumulative savings to the town from the refunding was \$492,610 over the life of the replaced (2003) bonds. With this issue, the town's outstanding principal balance for total bonded debt was \$20.3 million at June 30, 2012.

## **Overview of the Financial Statements**

The discussion and analysis is intended to serve as an introduction to the town's basic financial statements. These basic financial statements consist of two different types, each of which presents a different view of the town's finances. The government-wide financial statements provide both long-term and short-term information about the town's overall financial condition. The fund financial statements focus on the operation of the individual funds that make up the town's government. The basic format used to display fund statement information is more detailed than the government-wide statements. The third component of the town's basic financial statements is the notes, which appear after the fund statements.

### **Government-Wide Financial Statements**

The government-wide financial statements are designed to provide a broad overview of the town's finances, in a manner similar to private sector financial reporting. The first government-wide statement - the Statement of Net Assets - presents information on all of the town's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial health of the town is improving or declining. In addition, nonfinancial factors, such as a change in the town's real estate assessment values or the condition of the town's facilities and infrastructure, should be considered in assessing the overall financial health of the town.

The second statement - the Statement of Activities - presents information showing how the town's net assets changed during the most recently concluded fiscal year. Changes in net assets are captured and reported as soon as the underlying event giving rise to the change occurs, regardless of when the cash is actually received or paid. Thus, certain revenues and expenses are reported in this statement for items that will result in cash flows for future periods (e.g., uncollected taxes and earned, but unused, employee annual leave).

Both government-wide financial statements segregate functions of the town that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a substantial portion of their expenses through user fees and charges (business-type activities). The government-wide financial statements are segregated as follows:

<u>Governmental Activities</u> - Many of the activities, programs and services traditionally identified with government are reported here. These activities and services are Legislative, Administration, Town Attorney, Parks and Recreation, Finance, Community Development, Police and Public Works. These activities are financed primarily through property taxes, other local taxes, charges for services, and intergovernmental revenues (federal, state and local grants).

<u>Business-type Activities</u> - The town has four business-type activities, which are the Water and Sewer Fund (provides customers with water distribution and sewer conveyance); the Golf Course Fund (provides customers with recreational golfing opportunities); the Chestnut Grove Cemetery Fund (operates and manages the Chestnut Grove Cemetery); and the Downtown Parking Enterprise Fund (operates and manages the town's Downtown Public Shared Parking program). These funds charge a variety of user fees which are dedicated to support a majority, if not all, of fund expenses.

## **Fund Financial Statements**

The fund financial statements provide more detailed information about the town's more significant funds. A "fund" is a grouping of related accounts that is used to maintain control over resources, which have been segregated for specific activities or purposes. The town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the town can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

<u>Governmental funds</u> – Most of the town's basic services are included in governmental funds, which focus on (1) how cash and other financial assets that can be readily converted to cash flow in and out; and (2) the balances remaining at fiscal year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that assists financial statement users in determining whether there are more or fewer financial resources available in the near future to finance the town's programs and services.

<u>Proprietary funds</u> – These funds are used to account for the operation of services and activities that are financed in a manner similar to private business enterprises. Thus, costs generated by providing the activity or service are recovered primarily through user charges. Proprietary fund financial statements, like the government-wide financial statements, provide both a short-term and long-term financial view. The town uses *enterprise funds* (one type of proprietary fund) to account for the activities of the Water and Sewer Fund, Golf Course Fund, Chestnut Grove Cemetery Fund and Downtown Parking Enterprise Fund.

<u>Fiduciary fund</u> – A fiduciary fund is used to account for resources (e.g., assets) held for the benefit of a party outside of town government. The town is responsible for ensuring that the assets reported in the fund are used for their intended purpose. The town's fiduciary activities are reported in a separate statement of fiduciary net assets. The town excludes these activities from the town government-wide financial statements because the town cannot use these assets to finance its programs.

Notes to the financial statements – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements are located in the third section of this report and titled "Notes to Financial Statements."

## Financial Analysis of the Town as a Whole

Table 1 below presents a Summary Statement of Net Assets for fiscal year 2012 in comparison to the previous fiscal year:

TABLE 1 Summary Statement of Net Assets June 30, 2012 and 2011 (in thousands)

|  | Gove | Governmental Activities |    |                  | <b>Business-type Activities</b> |                  |    |                  | <u>Total</u> |                   |    |                   |
|--|------|-------------------------|----|------------------|---------------------------------|------------------|----|------------------|--------------|-------------------|----|-------------------|
|  |      | <u>2012</u>             |    | <u>2011</u>      |                                 | <u>2012</u>      |    | <u>2011</u>      |              | <u>2012</u>       |    | <u>2011</u>       |
| Current and other assets<br>Capital assets, net                                  | \$   | 29,891<br>84,734        | \$ | 28,322<br>86,612 | \$                              | 17,685<br>17,501 | \$ | 16,862<br>18,393 | \$           | 47,576<br>102,235 | \$ | 45,184<br>105,005 |
| Total assets   |      | 114,625                 |    | 114,934          |                                 | 35,186           |    | 35,255           |              | 149,811           |    | 150,189           |
| Current and other liabilities<br>Non-current liabilities                         |      | 10,290<br>20,111        |    | 9,307<br>21,047  |                                 | 1,505<br>3,536   |    | 1,622<br>3,708   |              | 11,795<br>23,647  |    | 10,929<br>24,755  |
| Total liabilities  |      | 30,401                  |    | 30,354           |                                 | 5,041            |    | 5,330            |              | 35,442            |    | 35,684            |
| Net Assets:<br>Invested in capital assets<br>net of related debt<br>Unrestricted | ,    | 70,770<br>13,454        |    | 71,870<br>12,710 |                                 | 14,334<br>15,811 |    | 15,029<br>14,896 |              | 85,104<br>29,265  |    | 86,899<br>27,606  |
| Total net assets   | \$   | 84,224                  | \$ | 84,580           | \$                              | 30,145           | \$ | 29,925           | \$           | 114,369           | \$ | 114,505           |
|  |      |                         |    |                  |                                 |                  |    |                  |              |                   |    |                   |

Presented below is a comparative analysis of the government-wide information.

## **Statement of Net Assets:**

As previously described, net assets may serve over time as a useful indicator of the town's financial position. For the most recently concluded fiscal year, the town's assets exceeded its liabilities by \$114.4 million. About 26 percent of the town's net assets are unrestricted and available to meet the town's ongoing obligations to citizens and creditors. The larger net asset subcomponent, labeled "Invested in capital assets, net of related debt", reflects the town's investment in capital assets (e.g., land, infrastructure, buildings, improvements, machinery and equipment, intangible assets and construction in progress, net of accumulated depreciation and amortization), less any related debt used to acquire those assets that is still outstanding.

The town uses its capital assets in providing services to its citizens; consequently, these assets are not readily available for future spending. Although the town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets would not likely be used to liquidate these liabilities.

During the fiscal year, the town's governmental net assets decreased by \$355,000 when compared to the prior fiscal year. The decrease is related primarily to an increase in operating costs for such functional areas as general government administration, police, public works and interest expense in comparison to the previous fiscal year. Though several key revenue sources such as general property taxes, other local taxes and rental income fared quite well during the fiscal year, the increases were not sufficient to fund total governmental expenses. In addition to governmental expense increases, the town transferred \$200,000 to the Downtown Parking Enterprise fund as set aside for the future construction of a parking garage in the downtown. Also declining was the amount invested in capital assets, net of related debt.

Total net assets reported in connection with the town's business-type activities increased by \$219,000. The increase is tied to the governmental fund transfer just described above and to developer capital contributions to the Water and Sewer Fund resulting in a net asset gain of \$27,000 for the Water and Sewer Fund. The Chestnut Grove Cemetery Fund and Downtown Parking Enterprise Fund also enjoyed net asset gains of \$17,000 and \$210,000 respectively. However, the Golf Course Fund suffered another net loss, ending the fiscal year with a decline of \$35,000 in net assets. Further analysis concerning the nature of these gains and losses is discussed on the next page under "Business-type Activities."

## **Statement of Activities:**

### **Governmental Activities**

<u>Revenues:</u> For the fiscal year ended June 30, 2012, revenue from governmental activities totaled \$33.0 million. Sources of revenue for fiscal year 2012 are comprised of many different types with taxes (both general property and other local taxes) constituting the largest source of town revenues.

The assessed value of real property within the town increased 5.1 percent over the prior year and was the first increase in real property assessments since January 1, 2008. With the increase in assessments, the town's general property taxes increased \$366,000 over the prior fiscal year.

Though general property taxes constitute the single largest tax source to the town, the town also assesses other local taxes and fees that are primarily consumer-related. These other local revenue sources are consumer utility tax, bank stock tax, cigarette tax, business license (BPOL) fees, transient occupancy (hotel/motel) tax, meals tax and the town's share of the local sales tax.

Effective fiscal year 2012, the town meals tax rate increased from 1.5 percent to 2.5 percent. Of the increase in revenue, the \$750,000 generated from the rate increase was then dedicated toward financing the following four initiatives:

- Begin initiation of selected recommendations identified in a recent town economic development study at \$75,000;
- Begin a major road repaving program at \$325,000;
- o Continue with the downtown utility relocation capital program at \$150,000; and
- Begin setting aside seed money to be dedicated toward a future parking garage in the downtown at \$200,000.

Remittances from the town's four major local taxes, and in particular business license taxes, enjoyed an overall increase of thirteen percent in comparison to the previous fiscal year. A majority of the increase is tied to the recent change in the town's meals tax rate. After factoring in the rate change, the actual growth in collections was still a healthy four percent. The current situation reflects the slowly improving regional economy and marks the continuation of an upward economic trend.

In addition, the town received capital grants and contributions totaling \$2.6 million. Major grant-related capital projects undertaken this fiscal year included constructing the Runnymede Park storm water facility; easement acquisitions as part of the Station Street improvements project; installing sidewalk near the town-county boundary at Spring Street; installing duct banks and manhole structures as part of the downtown utility relocation capital project; conducting engineering studies of the Sterling Road and Herndon Parkway intersection; and purchasing four alternative-fuel (hybrid) vehicles. Also included in capital grants and contributions are a portion of the town's annual state allocation for highway maintenance and the value of developer-donated street and storm drainage infrastructure.

Expenses: Expenses for governmental activities, including interest on debt service, totaled \$33.1 million which is a six percent increase over the previous fiscal year. The increase in expenses was expected as positions which had been vacant during the previous fiscal year in general government administration, police and public works were filled during the current fiscal year. The town's adopted budget for fiscal year 2012 authorized a 2.5 percent cost-of-living (COLA) pay adjustment for all regular full-time and part-time employees which became effective July 1. In addition, the town's 2003 bond issue refunding resulted in additional interest expenses of \$287,000 for the fiscal year.

As indicated in Table 2, the town's three largest and highest priority programs (other than general government administration which actually represents four functional areas) are police, public works and parks and recreation. These three programs, when taken together, comprise 76 percent of total governmental expenses.

## **Business-type Activities**

The town has four business-type activities, which are segregated and accounted for as enterprise funds. During the current fiscal year, business-type activities increased the town's net assets by \$219,000. The following highlights center on the financial activities of the town's enterprise funds:

<u>Water and Sewer Fund:</u> Total operating and nonoperating revenues amounted to \$7,151,000, with water and sewer availability fees and interest earnings (a combined \$900,000) accounting for approximately 13 percent of total revenues. Though interest rates remained low throughout the fiscal year, investment earnings for the fund increased almost \$270,000 over the previous fiscal year. Total user charges assessed for water sales and sewer services during the fiscal year also increased by \$444,000 over the previous fiscal year. The increase is related to the adopted adjustments to the sewer commodity rate and quarterly service charges which went into effect for billing purposes on January 1, 2012. The full effect of the rate changes will become more evident during fiscal year 2013.

Operating expenses of the fund, which totaled \$7,174,000, included wholesale sewer conveyance charges of \$3.07 million, wholesale water purchases of \$1.53 million as well as \$69,000 in installment payments toward the purchase of an additional 1.0 million gallons per day (MGD) of water capacity from Fairfax Water. The fund's net assets increased during the fiscal year by \$27,000, due to the addition of developer donated assets valued at \$51,000.

Golf Course Fund: Total operating revenues amounted to \$1,482,000, which is an increase of 11 percent over the previous fiscal year and corresponds to the total number of golf rounds played (at 33,400) which increased 11 percent as well. Over the past several years, fee refinements (such as resident weekday passes, sunset rates, single occupancy cart rates and discounted off-season rates) have been moderately successful in attracting new customers while retaining existing customers. In addition to competitive rates, continued emphasis on excellent customer service and stocking high quality merchandise within an attractive pro shop setting have proven to be key elements of the course's long-standing success.

Operating expenses of the fund, which totaled \$1,491,000, included personnel costs, turf maintenance and other operating supplies, depreciation and amortization costs and other miscellaneous expenses. Throughout the fiscal year, on-going efforts were made to reduce anticipated expenses without compromising levels of service. Approximately \$45,000 in savings was realized through reductions in seasonal personnel, products for resale, materials and supplies and capital equipment. However, even these cost saving measures weren't enough to offset an income loss for the fund. As such, the fund's net assets decreased \$35,000 by fiscal year end.

<u>Chestnut Grove Cemetery Fund:</u> Total operating revenues amounted to \$673,000 and represent an increase of eight percent over the previous fiscal year. Most of the increase is attributed to the sale of cemetery sites and interment services with total receipts about 13 percent above the previous fiscal year's total. During the fiscal year, the cemetery sold 204 interment lots (including cremation sites), and performed 138 burials.

Operating expenses of the fund amounted to \$592,000 and included depreciation and amortization expenses attributed to the administration and maintenance buildings. Nonoperating expenses included \$95,000 in bond interest costs. At the conclusion of the fiscal year, the fund's net assets increased by \$17,000.

<u>Downtown Parking Enterprise Fund:</u> Total operating and nonoperating revenues amounted to \$40,000 and consisted of annual parking maintenance fees; partial recovery of a previously written-off promissory note; and interest earnings on outstanding public shared parking promissory notes. Operating expenses of the fund totaled \$29,000 and included depreciation and amortization expenses of \$5,000. The fund also received a \$200,000 transfer-in from the General Fund which was set aside as "seed money" for the future construction of a parking garage in the downtown. At the conclusion of the fiscal year, the fund's net assets increased by \$210,000.

The following table summarizes the changes in net assets for the town for the fiscal years ended June 30, 2012 and 2011:

TABLE 2
Summary of Changes in Net Assets
Fiscal Years Ended June 30, 2012 and 2011
(in thousands)

|  | Governmenta | al Activities | <b>Business-type Activities</b> |             |    | <u>Total</u> |    |             |  |
|--|-------------|---------------|---------------------------------|-------------|----|--------------|----|-------------|--|
|  | <u>2012</u> | <u>2011</u>   | <u>2012</u>                     | <u>2011</u> |    | <u>2012</u>  |    | <u>2011</u> |  |
| Revenues:                              |             |               |                                 |             |    |              |    |             |  |
| Program revenues:                      |             |               |                                 |             |    |              |    |             |  |
| Charges for services                   | \$ 4,352    | \$ 4,384      | \$ 7,874                        | \$ 7,248    | \$ | 12,226       | \$ | 11,632      |  |
| Operating grants and contributions     | 1,672       | 1,965         | 392                             | 556         |    | 2,064        |    | 2,521       |  |
| Capital grants and contributions       | 2,570       | 1,238         | 50                              | 314         |    | 2,620        |    | 1,552       |  |
| Total program revenues                 | 8,594       | 7,587         | 8,316                           | 8,118       |    | 16,910       |    | 15,705      |  |
| General revenues:                      |             |               |                                 |             |    |              |    |             |  |
| General property taxes                 | 9,484       | 9,118         | -                               | -           |    | 9,484        |    | 9,118       |  |
| Other local taxes                      | 12,021      | 10,963        | -                               | -           |    | 12,021       |    | 10,963      |  |
| Use of money and property              | 899         | 725           | 548                             | 291         |    | 1,447        |    | 1,016       |  |
| Intergovernmental non-categorical aid  | 1,791       | 1,828         | -                               | -           |    | 1,791        |    | 1,828       |  |
| Miscellaneous                          | 201         | 258           | 559                             | 560         |    | 760          |    | 818         |  |
| Total general revenues                 | 24,396      | 22,892        | 1,107                           | 851         |    | 25,503       |    | 23,743      |  |
| Total revenues                         | 32,990      | 30,479        | 9,423                           | 8,969       |    | 42,413       |    | 39,448      |  |
| Expenses:                              |             |               |                                 |             |    |              |    |             |  |
| General government administration      | 4,995       | 4,687         | -                               | _           |    | 4,995        |    | 4,687       |  |
| Parks and recreation                   | 4,360       | 4,364         | -                               | _           |    | 4,360        |    | 4,364       |  |
| Community development                  | 2,139       | 2,346         | -                               | _           |    | 2,139        |    | 2,346       |  |
| Police                                 | 8,834       | 8,548         | -                               | -           |    | 8,834        |    | 8,548       |  |
| Public works                           | 11,861      | 10,493        | -                               | -           |    | 11,861       |    | 10,493      |  |
| Interest                               | 939         | 807           | -                               | -           |    | 939          |    | 807         |  |
| Water and sewer                        | -           | -             | 7,174                           | 6,716       |    | 7,174        |    | 6,716       |  |
| Golf course                            | -           | -             | 1,531                           | 1,477       |    | 1,531        |    | 1,477       |  |
| Chestnut Grove cemetery                | -           | -             | 687                             | 698         |    | 687          |    | 698         |  |
| Downtown parking                       |             | -             | 29                              | 78          |    | 29           |    | 78          |  |
| Total expenses                         | 33,128      | 31,245        | 9,421                           | 8,969       |    | 42,549       |    | 40,214      |  |
| Changes in net assets before transfers | (138)       | (766)         | 2                               | -           |    | (136)        |    | (766)       |  |
| Transfers                              | (218)       | (10)          | 218                             | 10          |    | -            |    | -           |  |
| Changes in net assets                  | (356)       | (776)         | 220                             | 10          |    | (136)        |    | (766)       |  |
| Net assets, July 1                     | 84,580      | 85,356        | 29,925                          | 29,915      |    | 114,505      |    | 115,271     |  |
| Net assets, June 30                    | \$ 84,224   | \$ 84,580     | \$ 30,145                       | \$ 29,925   | \$ | 114,369      | \$ | 114,505     |  |

## FINANCIAL ANALYSIS OF THE TOWN'S FUNDS

Governmental funds - The General Fund is the major governmental fund of the town. The town's other governmental funds are the Capital Projects Fund, which accounts for all transactions related to general town construction projects (with the exception of construction related to the enterprise funds) and two non-major governmental funds. The non-major governmental funds are the Information Systems Improvement Fund (which accounts for the acquisition and installation of automated equipment, telecommunications and other information systems improvements) and the Chestnut Grove Cemetery Perpetual Care Fund (which accounts for the accumulation of resources to be used for the perpetual care and maintenance of the Chestnut Grove Cemetery).

Governmental fund balance portions are allocated into five categories. These categories are "nonspendable", meaning the amounts are not in a spendable form, such as inventories; "restricted", meaning externally imposed restrictions or enabling legislation exist on the amounts reported; "committed", meaning internally imposed restrictions authorized by the government's highest level of decision-making authority exist on the amounts reported; "assigned", meaning the government intends to use the amounts reported for a specific purpose; and "unassigned", meaning the amounts reported have not been assigned to other funds nor have they been restricted, committed, or assigned to a specific purposes in the General Fund. At the end of the current fiscal year, the total General Fund fund balance was \$8.8 million with the unassigned portion totaling \$6.9 million. This amount represents 23 percent of the General Fund's total expenditures for fiscal year 2012.

The Capital Projects Fund's fund balance contained an assigned portion of \$8.9 million at fiscal year-end which represents assets dedicated to subsequent years' capital expenditures.

The fund balance of the town's General Fund increased by \$631,000 during the fiscal year, which is significant since the final budgeted decline was projected at \$1,398,000. Specific details concerning governmental financial activities are as follows:

## Revenues:

- Based on the annual assessment as of January 1, 2011, the assessed value of real property within the town increased 5.1 percent over the prior year and was the first increase in real property assessments since January 1, 2008. Unlike last year's major decline in commercial property assessments, the assessments for this sector actually increased three percent over the assessments of a year ago. Much of the increase in commercial assessments was concentrated in multi-family apartment buildings (which increased about 14 percent), hotel properties (which increased about 11 percent), and office-elevator commercial space (which increased about two percent). Total general property tax revenues increased almost four percent compared to the prior fiscal year.
- Some of the town's local tax sources enjoyed moderate to significant increases over the previous fiscal year. These were right-of-way use fees, transient lodging taxes, cable TV franchise fees, business license taxes, the town's share of local sales taxes, and meals tax collections. The meals tax rate was increased effective July 1, 2011, from 1.5 percent to 2.5 percent.
- Other local tax sources which were either stagnant or declined in comparison to the previous fiscal year were consumer utility taxes, cigarette taxes, and bank stock taxes. Also declining in comparison to the prior fiscal year were permits, privilege fees and regulatory licenses.

- Court fees remitted from Fairfax County increased about 12 percent over amounts collected during the previous fiscal year. As noted over the past several years, court fines are difficult to predict since the imposition of these fines is up to the discretion of the presiding judge. Some judges favor community service sentencing in lieu of monetary fines while others adhere to increased financial sanctions.
- Various short-term and medium-term investment instruments assigned to the governmental funds earned approximately \$554,000 in interest revenue during the fiscal year. With the Federal Reserve interest rates on overnight funds (fed funds) ranging from 0.00 to 0.25 percent, interest rates on other, intermediate-term investment vehicles averaged about 2.0 percent. Revenue from interest on investments is highly dependent on Federal Reserve actions.
- Intergovernmental revenues, which totaled \$5,602,000, included grant reimbursements from Fairfax County for its agreed share of operating costs associated with the Neighborhood Resource Center and a \$40,000 contribution toward the town's tourism and economic development initiatives. Under state aid, the town received payments for police reimbursement, a pro-rata share of the state's communication sales and use tax, street and highway maintenance funding, a pro-rata share of the state's fire fund monies, litter control grant and vehicle rental taxes.
- Federal grant receipts included reimbursements under the Gang Task Force program; the Internet Crimes against Children grant managed by the Virginia State Police; the purchase of three alternative fuel vehicles; and reimbursement of salary and benefits costs of the town's housing specialist under a US Department of Housing and Urban Development community development block grant administered by Fairfax County. Also reimbursed were the downtown utility relocation project construction costs and other capital projects.

### Expenditures:

- The town's adopted budget for fiscal year 2012 authorized a 2.5 percent cost-of-living (COLA) pay adjustment for all regular full-time and part-time employees which became effective July 1. In addition, several positions which had been vacant at the end of the previous fiscal year (particularly within police and public works operations) were filled during the current fiscal year.
- During the fiscal year, the town undertook two key initiatives, as recommended by the town's Economic Development Task Force. With the assistance of a consultant, the first initiative focused on developing a brand identification and strategy for the town. The second initiative, also undertaken with outside consultants, focused on research concerning perceptions of the town's restaurants and foodservice industry. Expenditures for these studies totaled about \$61,000.
- Parks and recreation costs for the current fiscal year included staffing and operating costs associated with the Community Center operations. Also incurred were costs to continue the phased replacement of aging recreation equipment.
- A significant cost decrease of nine percent noted for the Department of Community Development is related to the transfer of the town's Neighborhood Resource Center. In October 2011, the Center's operation was transitioned from the town to Fairfax County, thus saving the town about \$256,000 in combined operating and personnel expenditures for the fiscal year.

- Police department expenditures for the fiscal year included filling several vacant police positions, acquiring nine replacement police cruisers and purchasing three grant-funded hybrid vehicles for use by command staff and detectives. The average mileage of the replaced vehicles was close to 100,000 miles with several of these older vehicles exhibiting serious mechanical failures.
- Costs in the Department of Public Works are related to the maintenance of town streets, sidewalks, storm drainage, grounds, buildings, park lands and other town-owned or town-managed facilities. During the fiscal year, the town performed several major building maintenance activities including upgrades to the HVAC controls and a roof replacement at the Herndon Municipal Center. Also included were costs for repair, maintenance and fuel for the town's fleet of vehicles and equipment.
- Total debt service principal for the current fiscal year was \$297,000 less than the previous fiscal year primarily due to reduced principal payments. Total debt service interest for the current fiscal year was \$143,000 less than the previous fiscal year.
- During the fiscal year, the town incurred \$2.3 million in expenditures for several major capital projects and information systems improvements. A detailed discussion of the more significant projects can be found in the Capital Assets section beginning on page 18.

<u>Proprietary funds</u> - The town's enterprise funds, which are a type of proprietary fund, provide the same type of information found in the government-wide financial statements, but in greater detail. At June 30, 2012 the unrestricted net assets for each of the four enterprise funds were as follows:

- Water and Sewer Fund with an amount of \$13,848,000
- Golf Course Fund with an amount of \$824,000
- Chestnut Grove Cemetery Fund with an amount of \$325,000
- Downtown Parking Enterprise Fund with an amount of \$814,000

Other factors concerning the finances of these four funds have already been addressed in the discussion of the town's business-type activities which appeared on pages 10-11.

## **GENERAL FUND BUDGETARY HIGHLIGHTS**

In developing the town's fiscal year 2012 budget and CIP program, the 2030 Vision Plan adopted by the town council in December 2010 (along with the individual goals and objectives contained in the Plan) provided staff with overall guidance. Goals and objectives specific to the development and execution of the fiscal year 2012 budget were:

- Maintain current service levels with no reinstatement of services previously reduced in fiscal years 2010 and 2011.
- Implement economic development strategies to enhance the town's economic hase
- Maintain efforts to promote preservation and enhancement of neighborhoods through the Neighborhood Inspection Program and the Rental Inspection Program.
- o Implement the approved master plan for the downtown area and initiate the Herndon Metrorail Area Plan study.
- Continue advancement of neighborhood improvement projects.

- Beginning in October 2011, transition the operations of the town's Neighborhood Resource Center from the town to Fairfax County.
- Obtain grants and seek alternative funding options for transportation enhancements, park facilities and police equipment and operations.

Following two years of economic uncertainty caused by the nationwide recession, the town experienced modest improvements in its revenue base. The assessed value of real property within the town increased 5.1 percent over the prior year. In response to the increase in assessed real property values, the town's real estate tax rate was decreased slightly from \$0.2675 per \$100 of assessed value.

Projections for fiscal year 2012 recurring revenues, which included real estate and other taxes, permit fees, planning fees, fines, grants, interest income and fees for services were approximately five percent above revised estimates for fiscal year 2011. The projections included an increase in the town's meals tax rate (from 1.5 percent to 2.5 percent) which added approximately \$750,000 to the town's recurring revenue stream.

At the conclusion of the fiscal year, actual revenues were \$672,000 (or about two percent) more than final budgeted amounts. Much of this variance is related to substantial collection increases in other local taxes, fines and forfeitures, charges for services and miscellaneous. Actual revenues attributed to the use of money and property (which is interest earnings and rental income) were \$264,000 (or about 34 percent) less than projected due to lower than anticipated interest rates and vacant rental property at 397 Herndon Parkway.

A large variance of \$1.343 million between actual expenditures (including transfers out) and the final budget was due to several circumstances. Comparing the final budget to actual revenues and expenditures reveals the following highlights:

## Revenues:

- Real property assessment values as of January 1, 2011 increased overall by five percent above assessments for the previous year. The increase occurred mainly within the residential sector of the tax base which experienced an overall assessment growth of seven percent. In response to the increase in assessed real property values, the town's real estate tax rate was decreased slightly from \$0.2675 per \$100 of assessed value to \$0.265 per \$100 of assessed value.
- Actual real estate tax collections were about \$45,000 more than projected due to fewer than anticipated property assessment exonerations generated by Fairfax County during the fiscal year. Real property assessments of land and buildings within the county and its towns, as well as subsequent supplements and exonerations, are conducted by the county's Division of Real Estate Assessment. These assessments, supplements and exonerations are used by the town to levy the town's own real estate taxes.
- The town meals tax rate was increased effective July 1, 2011 from 1.5% to 2.5% which anticipated an additional \$750,000 in additional collections. Actual meals tax collections were about \$169,000 more than projected and is attributed to growth in restaurants sales overall.

- Several local revenue sources either increased moderately or held steady during fiscal year 2012. Such consumer-sensitive revenue sources as cable TV franchise fees, business license fees, motor vehicle licenses, local sales taxes and meals taxes enjoyed an upswing in collections during the fiscal year, resulting in actual revenues comfortably exceeding the fiscal year 2012 budget projections. The fiscal year 2012 original budget projection for other local tax sources was about eleven percent above the budget projection for fiscal year 2011. By fiscal year end, actual revenues from other local tax sources for fiscal year 2012 were almost ten percent (or about \$1,059,000) above actual amounts for fiscal year 2011.
- Revenues from permits, privilege fees and regulatory licenses were about 18 percent below budgeted amounts. Unlike the previous fiscal year which included building permits for the final phase of the Darlington Oaks residential subdivision, the current fiscal year saw little in the way of major developer and construction activities.
- Interest earnings and rental payments together were 34 percent below budget projections. Interest earnings from the investment of temporarily idle cash balances totaled only \$175,000, due to lower than anticipated interest rates. The town's commercial property at 397 Herndon Parkway was only partially leased during the fiscal year and contributed \$346,000 in rental payments to the town. The town had budgeted almost \$438,000 from this revenue source.
- Actual revenue from charges for services was approximately four percent (or about \$139,000) above budgeted amounts. The increase is mainly attributed to growth in recycling fees, recreation program fees, admission fees, and Herndon Festival revenues.
- Overall, total actual intergovernmental revenues were only slightly above projected amounts. Many individual revenue items, however, showed significant variances. Receipts from the town's share of the state's communications sales and use tax were about five percent less than projected. On the other end of the spectrum, grant receipts under the Congestion Mitigation and Air Quality Improvement (CMAQ) program garnered an \$89,000 reimbursement for the purchase of alternative fuel vehicles. The CMAQ grant was not included as part of the town's fiscal year 2012 budget.

### Expenditures:

- Expenditure amounts for all operating departments (with the exception of police, grants and debt service) were less than the final budgets due to less than anticipated operating costs and delayed acquisition of vehicles and other capital equipment, particularly in public works. Funding for several of these budgeted items was subsequently carried-over and incorporated into the fiscal year 2013 appropriations. Also impacting the final budget was the first budget amendment in July 2011 which established fiscal year 2012 carry-over appropriations for the June 30, 2011 outstanding purchase orders and authorized reserves.
- Budget amounts for grant expenditures did not include federal pass-through grants administered by the State police, DMV and the Department of Justice grant for police gang task force activities.

## **Capital Assets**

The town's investment in capital assets at June 30, 2012, which amounted to approximately \$105 million (net of accumulated depreciation and amortization), is summarized in Table 3. For comparative purposes, amounts from the previous fiscal year are also displayed.

TABLE 3
Summary Capital Assets
June 30, 2012 and 2011
(in thousands)

|                                       | Governmental Activities |             | <b>Business-ty</b> | pe Activities | <u>Total</u> |             |
|---------------------------------------|-------------------------|-------------|--------------------|---------------|--------------|-------------|
|                                       | <u>2012</u>             | <u>2011</u> | <u>2012</u>        | <u>2011</u>   | <u>2012</u>  | <u>2011</u> |
| Capital assets, not being depreciated |                         |             |                    |               |              |             |
| or amortized:                         |                         |             |                    |               |              |             |
| Land and easements                    | \$ 25,828               | \$ 25,665   | \$ 3,418           | \$ 3,418      | \$ 29,246    | \$ 29,083   |
| Construction in progress              | 947                     | 620         | 158                | 421           | 1,105        | 1,041       |
| Total capital assets, not being       |                         |             |                    |               |              |             |
| depreciated or amortized              | 26,775                  | 26,285      | 3,576              | 3,839         | 30,351       | 30,124      |
| Capital assets, being depreciated     |                         |             |                    |               |              |             |
| or amortized:                         |                         |             |                    |               |              |             |
| Infrastructure                        | 76.710                  | 76,122      | -                  | -             | 76,710       | 76,122      |
| Buildings                             | 40,463                  | 40,457      | 3,580              | 3,580         | 44,043       | 44,037      |
| Improvements other than buildings     | 10,173                  | 10,287      | 28,637             | 28,182        | 38,810       | 38,469      |
| Machinery and equipment               | 9,797                   | 9,701       | 2,572              | 2,577         | 12,369       | 12,278      |
| Leasehold improvements                | -                       | 146         | -                  | -             | -            | 146         |
| Furniture and fixtures                | 1,750                   | 1,740       | 208                | 208           | 1,958        | 1,948       |
| Intangibles                           | 1,194                   | 1,159       | 269                | 269           | 1,463        | 1,428       |
| Total capital assets, being           |                         |             |                    |               |              |             |
| depreciated or amortized              | 140,087                 | 139,612     | 35,266             | 34,816        | 175,353      | 174,428     |
| Less total accumulated                |                         |             |                    |               |              |             |
| depreciation and amortization         | (82,128)                | (79,285)    | (21,341)           | (20,262)      | (103,469)    | (99,547)    |
| Total capital assets being            |                         | •           |                    | ,             |              |             |
| depreciated and amortized, net        | 57,959                  | 60,327      | 13,925             | 14,554        | 71,884       | 74,881      |
| Capital assets, net                   | \$ 84,734               | \$ 86,612   | \$ 17,501          | \$ 18,393     | \$102,235    | \$105,005   |

During the fiscal year, the town incurred expenditures for several major capital projects and information systems improvements. Expenditures involving conceptual studies and initial design plans will, in all likelihood, result in the construction of major facilities and street infrastructure within the next several years.

Major capital expenditures incurred during the fiscal year were for the following capital projects:

- Runnymede Outfall Storm Drainage: This capital project included the construction of a storm water management facility on a small parcel of land by Runnymede Park. The facility was designed with two bio-retention areas and an associated under-drain system. This design was a more innovative approach to improving water quality than a traditional dry pond. In addition, the project serves as an educational tool for the community, informing the public about alternative approaches to storm water management and the impact of storm water on Runnymede Park, Sugarland Run and the Chesapeake Bay.
- Spring Street Sidewalk: This capital project, a joint effort between the town and Fairfax County, installed a new 250-ft. sidewalk at the town and county boundary near the vicinity of Spring Street and Sunset Hills Road. The project included a crosswalk across the Fairfax County Parkway ramps with retrofits to the traffic signal associated with the pedestrian crossing, new curb cuts through the median, striping, new handrails and other associated improvements.
- Pearl, Nash, Oak and Wood Streets Improvements: This capital project includes the installation of underground conveyance pipes to improve the public storm water drainage system within the area. In addition to the storm water drainage improvements, new sidewalk and roadway improvements were installed, along with minor sanitary sewer system modifications. Work on these improvements will continue through early fall 2012 and be followed by street repaving.
- Station Street Improvements: This capital project, which began in earnest during the previous fiscal year, continued with acquisition of a majority of the remaining right-of-way easements and land purchases which are needed before construction begins. Improvements will include the installation of curb and gutter, sidewalks, storm drains, undergrounding of overhead utility lines, and new water lines in various sections of Station Street from Pine Street to Park Avenue. Construction is anticipated to begin during fiscal year 2014, after final land acquisition and undergrounding of overhead utilities.
- Park Avenue and Monroe Street Intersection: This capital project will improve the street and drainage system components mainly along Park Avenue and on both sides of the Monroe Street intersection. A major element of the project will involve the reconfiguration of the Monroe Street intersection with Park Avenue. During the fiscal year, project final design efforts were continued. Land acquisition, utility relocation and construction are anticipated during fiscal years 2013 and 2014.
- Downtown Utility Relocation: The town obtained an \$800,000 federal stimulus grant to initiate the future undergrounding of utilities in the downtown. The grant was augmented in August 2010 with an additional award of \$160,000. The first step in this multi-year project was to install duct banks and manhole structures on Elden Street from the W&OD Trail to the intersection of Spring and Station streets. During the fiscal year, the construction of the first phase was completed.
- Dranesville Road Improvements: This capital project will provide several enhancements to Dranesville Road beginning at Bennett Street and continuing to Park Avenue at Tyler Street. A raised median with landscaping and new street lights will be installed. Also to be constructed are new bike lanes and dedicated turn lanes at various intersections. The most important feature is the traffic calming the street's new configuration will provide. This should add significantly to overall vehicle, bicycle, and pedestrian safety within the area.

- Major Road Repaving: The town's adopted budget for fiscal year 2012 included an increase in the town's meals tax rate from its previous rate of 1.5 percent to its current rate of 2.5 percent. The additional meals tax collections were then dedicated to four discrete projects and included resources to begin repaving the major roadways within the town's arterial street network. For the fiscal year just concluded, the outside loop of the Herndon Parkway from Elden Street to Spring Street as well as certain sections of Spring Street and east Elden Street were repaved. Subsequent fiscal years will concentrate on repaving other sections of the Herndon Parkway and Elden Street.
- Information Systems Improvements: Included as an integral component of the town's information systems and telecommunications master plan is the systematic replacement of older PC's, file servers and laptops on a lifecycle basis. During the fiscal year, approximately \$17,000 was expended on replacement of older desktop PCs and network printers. The town also expended about \$143,000 to replace all its core networks and switches at the Herndon Municipal Center and Dranesville hub and to purchase the necessary software licenses for the new Town Council webcast system housed on the town's website. In addition, substantial attention was focused on continuing IT architectural changes to support the town's IT disaster recovery plans. The second phase of the program is the virtualization of desktop infrastructure (VDI) which, once implemented, will allow town staff the flexibility to connect (via internet) and engage with the town's IT systems from anywhere in the world.
- Waterline Replacement Projects: The final design plans and engineering specifications for replacing the Park Avenue water line, from Monroe Street to Dranesville Road, was undertaken during the fiscal year. Installation of the new water main, which will also include new water services and fire hydrants, is scheduled for fiscal year 2013. Preliminary engineering for two new water line projects was also begun during the year. These were the Locust, Pine and Station Streets water line improvements and the Center, Spring, and Elden Streets water line improvements.
- Golf Course: As part of the course's master plan phase II improvements, renovation of ten fairway bunkers and reconstruction of two tee complexes were completed during the prior fiscal year. The capital project also included replacing approximately 23,000 linear feet of asphalt cart paths and installing curbing. These latter efforts were completed in summer 2011.

Additional information concerning the town's capital assets can be found in Note 6 of the financial statements.

#### LONG-TERM DEBT

At June 30, 2012, the town's long-term liabilities, exclusive of compensated absences and amounts to be repaid within one year, totaled \$19,676,000. Of this amount, \$16,572,000 is a liability attributed to governmental activities with the remaining \$3,104,000 is attributed to business-type activities. The Town's available legal debt margin, as permitted by the Commonwealth of Virginia, is \$329 million. The margin's computation is based on 10 percent of the assessed value of real estate subject to taxation less applicable bonded debt outstanding.

The ratio of net bonded debt to assessed valuation and the amount of bonded debt per capita are useful indicators of the town's debt position. Data for the town at June 30, 2012 is as follows:

| Estimated<br>Population | Assessed Valuation of Taxable Real Property | Governmental<br>Net Bonded<br>Debt | Ratio of Debt to<br>Assessed<br>Valuation | Net Bonded<br>Debt<br>per Capita |
|-------------------------|---|------------------------------------|---|----------------------------------|
| 23,556                  | \$ 3,455,689,497                            | \$ 16,964,751                      | .0049                                     | \$ 720                           |

During the fiscal year, the town redeemed the tax-exempt portion of its 2003 general obligation bonds by issuing \$4.999 million in refunding bonds under the VML/VACo Finance Program. The refunding bonds have a twelve-year life and a true interest cost of 2.15 percent. Net cumulative savings to the town from the refunding was \$492,610 over the life of the replaced (2003) bonds. With this issue, the town's outstanding principal balance for total bonded debt was \$20.3 million at June 30, 2012.

In June 2012, Fitch Ratings, Inc. conducted its bi-annual surveillance review of the town's finances and management. The firm reaffirmed the town's credit rating of "AAA" and noted in particular the town's adherence to good debt management guidelines and low overall debt levels. The town also has ratings from Moody's Investors Service, Inc. (designed as "Aaa") and Standard & Poor's (designed as "AAA"). These credit ratings are one of the highest among towns in Virginia.

More detailed information concerning the town's long-term obligations is presented in Note 7 of the financial statements.

#### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES**

The following economic factors are reflected in the town's adopted budget for fiscal year 2013:

- Based on the most recently completed annual reassessment, the assessed value of real property within the town was \$3,794,021,744 as of January 1, 2012. When compared to the total assessed values at January 1, 2011, this amount represents a combined eight percent increase, with residential properties increasing five percent and commercial properties increasing 10 percent. These latest numbers affirm that real property assessments are regaining some of the values lost during the three years immediately preceding January 1, 2010.
- The town's meals tax rate increase, which became effective for fiscal year 2012, changed the rate from its previous 1.5 percent to the current rate of 2.5 percent. As in the prior fiscal year's budget, \$750,000 of meals tax revenue will be used to finance the following four initiatives:
  - Continue implementing the core strategies recommended by the town's Economic Development Task force, to include a branding initiative for the town, at \$75,000;
  - o Continue major road repaving at \$325,000;
  - o Continue funding the downtown utility relocation project at \$150,000; and
  - Continue to dedicate funds toward a future parking garage in the downtown at \$200,000.

- Several local revenue sources either increased moderately or held steady during fiscal year 2012 with such consumer-sensitive revenue sources as transient lodging tax, meals tax and local sales tax faring better than initially projected. Revenue projections for fiscal year 2013 assume this economic recovery to continue, albeit slowly, and eventually lead to sounder financial footing by mid-to-late 2014. The fiscal year 2013 budget maintains all tax rates and fees at their fiscal year 2012 levels.
- The July 2012 unemployment rate in Fairfax County (which includes the Town of Herndon) is estimated at 4.2 percent compared to the actual rate of 4.3 percent in July 2011. In comparison, Virginia's seasonally unadjusted unemployment rate for July 2012 is 5.9 percent and the U.S. unemployment rate is estimated at 8.3 percent.

The total adopted fiscal year 2013 budget, including inter-fund transfers, is \$46,240,000 which is about two percent more than the original budget for fiscal year 2012. Most of the increase is related to personnel costs, which included a two-percent cost-of-living (COLA) increase for all employees; a 2.5 percent merit increase for police officers and a five-percent salary adjustment for employees participating in the Virginia Retirement System (VRS). In exchange for the five percent pay adjustment, all VRS employees now pay the "employee five-percent portion" of the town's VRS contributions, as required by legislation passed in the 2012 Virginia General Assembly session. Beginning July 2012, the town will only be funding the "employer portion" of the VRS contributions.

Four vacant positions will remain vacant (i.e., "frozen") and unfunded for fiscal year 2013. These positions are two police officers, a senior accounting technician and an assistant work crew supervisor in the refuse division. Since fiscal year 2008, the town's list of authorized regular and part-time positions has contracted from 285 positions to 264 positions, a drop of eight percent.

The fiscal year 2013 budget for all capital projects and information systems improvements is \$4.342 million, which is a decrease of \$678,000 from fiscal year 2012.

In addition to the three capital projects to be funded with revenues generated from the town's meal tax collections, below are the other major capital initiatives for the fiscal year:

- \$225,000 to install lighting along the downtown portion of the W&OD Trail, between Van Buren Street and Ferndale Avenue. Over the years, popularity of the W&OD Trail as another route to access the downtown has grown. Lighting will allow for night use of the trail and provide pedestrian safety.
- ➤ \$240,000 to rebuild the storm drainage ponds at the Town Shop and the Golf Course. These efforts are tied into the town's stormwater management programs and anticipated new federal regulations concerning Chesapeake Bay pollution limits.
- ➤ \$235,000 for support of the major maintenance and repair costs for town-owned facilities. Projects funded for fiscal year 2013 include replacing the HVAC systems at the old Town Hall and installing emergency lighting in the Herndon Municipal Center garage.
- ➤ \$600,000 to continue the study and eventual construction of significant transportation improvements at three Herndon Parkway intersections. Funding for this project is through a federal Regional Surface Transportation Program (RSTP) grant.

- \$225,000 in Congestion Mitigation-Air Quality (CMAQ) funds to continue the study and evaluation of options for the W&OD Trail crossing at Crestview Drive. The overall purpose of the project is to promote trail safety and prevent vehicle and trail user conflicts as a result of increasing traffic volumes along Crestview Drive.
- > \$225,000 for the purchase of information technology software upgrades and replacements.
- ➤ \$1,192,000 for water and sewer capital projects, including improvements to the downtown sewer and water mains; sewer main rehabilitation in the golf course area; engineering evaluations of the town's water tank repainting schedules and designing three booster pump stations for installation in fiscal year 2014.

#### CONTACTING THE TOWN'S FINANCIAL MANAGEMENT

This financial report is designed to provide a general overview of the town's finances and to demonstrate the town's accountability for the money it receives. If you have any questions about this report or need additional financial information, please contact the Town of Herndon, Department of Finance, P.O. Box 427, Herndon, VA 20172-0427.

Exhibit A-1

## STATEMENT OF NET ASSETS June 30, 2012

|  | G  | Sovernmental | Business-type    | Tatala                                  |
|--|----|--------------|------------------|---|
| ASSETS   |    | Activities   | Activities       | Totals                                  |
| Cash, cash equivalents and temporary                 |    |              |                  |   |
| cash investments                                     | \$ | 19,505,402   | \$ 16,213,070 \$ | 35,718,472                              |
| Cash with fiscal agent                               |    | 3,154,782    | -                | 3,154,782                               |
| Receivables, net:                                    |    | , ,          |                  | , ,                                     |
| Property taxes                                       |    | 5,031,487    | _                | 5,031,487                               |
| Trade and other accounts                             |    | 663,010      | 1,332,863        | 1,995,873                               |
| Accrued interest                                     |    | 90,741       | 65,878           | 156,619                                 |
| Due from other governments                           |    | 853,923      | -                | 853,923                                 |
| Inventories  |    | 127,084      | 44,127           | 171,211                                 |
| Prepaid costs  |    | 60,709       | 6,531            | 67,240                                  |
| Notes receivable                                     |    | -            | 122,135          | 122,135                                 |
| Internal balances                                    |    | 164,645      | (164,645)        | 122,133                                 |
| Deferred bond costs, net of accumulated amortization |    | 239,237      | 64,900           | 304,137                                 |
|  |    | 239,231      | 04,900           | 304,137                                 |
| Capital assets:                                      |    | 25 924 602   | 2 440 220        | 20 242 020                              |
| Land   |    | 25,824,692   | 3,418,338        | 29,243,030                              |
| Easements  |    | 3,498        | -                | 3,498                                   |
| Infrastructure                                       |    | 76,709,998   | -                | 76,709,998                              |
| Buildings  |    | 40,462,681   | 3,579,748        | 44,042,429                              |
| Improvements other than buildings                    |    | 10,172,677   | 28,636,527       | 38,809,204                              |
| Machinery and equipment                              |    | 9,796,919    | 2,572,213        | 12,369,132                              |
| Furniture and fixtures                               |    | 1,750,436    | 207,558          | 1,957,994                               |
| Intangibles  |    | 1,194,821    | 268,609          | 1,463,430                               |
| Construction in progress                             |    | 947,010      | 158,236          | 1,105,246                               |
| Less: accumulated depreciation and amortization      |    | (82,128,320) | (21,340,369)     | (103,468,689)                           |
| Total assets   |    | 114,625,432  | 35,185,719       | 149,811,151                             |
| LIABILITIES  |    |              |                  |   |
| Accounts payable                                     |    | 956,862      | 928,384          | 1,885,246                               |
| Accrued payroll                                      |    | 795,049      | 78,639           | 873,688                                 |
| Accrued liabilities - other                          |    | 1,528,023    | 251,771          | 1,779,794                               |
| Accrued interest                                     |    | 174,194      | -                | 174,194                                 |
| Unearned revenue                                     |    | 4,948,180    | -                | 4,948,180                               |
| Retainage payable                                    |    | 17,537       | -                | 17,537                                  |
| Customer deposits and contingent charges             |    | 1,869,754    | 246,414          | 2,116,168                               |
| Noncurrent liabilities:                              |    |              |                  |   |
| Due within one year:                                 |    |              |                  |   |
| Compensated absences                                 |    | 486,796      | 18,399           | 505,195                                 |
| Notes payable  |    | 138,867      | -                | 138,867                                 |
| Bonds payable  |    | 1,365,606    | 194,394          | 1,560,000                               |
| Due in more than one year:                           |    | 1,000,000    | ,                | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Compensated absences                                 |    | 1,547,964    | 218,958          | 1,766,922                               |
| Note payable   |    | 1,591,133    | -                | 1,591,133                               |
| Bonds payable  |    | 14,022,970   | 2,972,506        | 16,995,476                              |
| Other postemployment benefits (OPEB)                 |    | 957,934      | 131,611          | 1,089,545                               |
| Total liabilities                                    |    | 30,400,869   | 5,041,076        | 35,441,945                              |
| NET ASSETS   |    |              |                  |   |
| Invested in capital assets, net of related debt      |    | 70,770,618   | 14,333,960       | 85,104,578                              |
| Unrestricted   |    | 13,453,945   | 15,810,683       | 29,264,628                              |
| Total net assets                                     | \$ | 84,224,563   | \$ 30,144,643 \$ | 114,369,206                             |

## **STATEMENT OF ACTIVITIES Year Ended June 30, 2012**

|                                    |                  | P                 | rogram Revenu | es            |                 |                    |                  |  |  |
|------------------------------------|------------------|-------------------|---------------|---------------|-----------------|--------------------|------------------|--|--|
|                                    |                  |                   | Operating     | Capital       | Net (Expense) I | Revenue and Change | es in Net Assets |  |  |
|                                    |                  | Charges           | Grants and    | Grants and    | Governmental    | Business-type      |                  |  |  |
| Functions/Programs                 | Expenses         | for Services      | Contributions | Contributions | Activities      | Activities         | Totals           |  |  |
| Primary Government:                |                  |                   |               |               |                 |                    |                  |  |  |
| Governmental activities:           |                  |                   |               |               |                 |                    |                  |  |  |
| Legislative                        | \$ 583,204       | \$ -              | \$ -          | \$ -          | \$ (583,204)    | \$ - 9             | (583,204)        |  |  |
| Administration                     | 2,644,089        | 20,573            | 29,348        | -             | (2,594,168)     | -                  | (2,594,168)      |  |  |
| Town attorney                      | 475,518          | -                 | -             | -             | (475,518)       | -                  | (475,518)        |  |  |
| Parks and recreation               | 4,359,512        | 2,837,304         | -             | -             | (1,522,208)     | -                  | (1,522,208)      |  |  |
| Finance                            | 1,291,803        | 488,270           | -             | -             | (803,533)       | -                  | (803,533)        |  |  |
| Community development              | 2,138,936        | -                 | 129,380       | -             | (2,009,556)     |                    | (2,009,556)      |  |  |
| Police                             | 8,834,312        | 583,820           | 707,317       | -             | (7,543,175)     |                    | (7,543,175)      |  |  |
| Public works                       | 11,861,291       | 421,503           | 806,055       | 2,570,040     | (8,063,693)     |                    | (8,063,693)      |  |  |
| Interest                           | 938,843          | -                 | -             | _,0,0,0,0     | (938,843)       |                    | (938,843)        |  |  |
| merest                             |                  |                   |               |               | (550,045)       |                    | (330,043)        |  |  |
| Total governmental activities      | 33,127,508       | 4,351,470         | 1,672,100     | 2,570,040     | (24,533,898)    | -                  | (24,533,898)     |  |  |
| Business-type activities:          |                  |                   |               |               |                 |                    |                  |  |  |
| Water and sewer                    | 7,173,978        | 5,815,824         | 391,965       | 50,512        | _               | (915,677)          | (915,677)        |  |  |
| Golf course                        | 1,531,506        | 1,419,051         | -             | 50,512        | -               | (112,455)          | (112,455)        |  |  |
|                                    |                  |                   | _             | -             |                 | ,                  | ` '              |  |  |
| Chestnut Grove cemetery            | 686,962          | 639,107           | -             | -             | -               | (47,855)           | (47,855)         |  |  |
| Downtown parking                   | 29,473           | -                 | -             | <del>-</del>  |                 | (29,473)           | (29,473)         |  |  |
| Total business-type activities     | 9,421,919        | 7,873,982         | 391,965       | 50,512        | - <del>-</del>  | (1,105,460)        | (1,105,460)      |  |  |
| Total government                   | \$ 42,549,427    | \$ 12,225,452     | \$ 2,064,065  | \$ 2,620,552  | (24,533,898)    | (1,105,460)        | (25,639,358)     |  |  |
|                                    | General Reven    | ues:              |               |               |                 |                    |                  |  |  |
|                                    | Taxes:           |                   |               |               |                 |                    |                  |  |  |
|                                    | General prop     | perty             |               |               | 9,484,072       | -                  | 9,484,072        |  |  |
|                                    | Business lice    | enses             |               |               | 3,928,098       | -                  | 3,928,098        |  |  |
|                                    | Transient oc     | cupancy           |               |               | 2,235,969       | -                  | 2,235,969        |  |  |
|                                    | Local sales      |                   |               |               | 1,601,032       | -                  | 1,601,032        |  |  |
|                                    | Meals            |                   |               |               | 1,991,460       | -                  | 1,991,460        |  |  |
|                                    | Other local to   | axes              |               |               | 2,264,521       | -                  | 2,264,521        |  |  |
|                                    | Intergovernme    | ental, non-catego | orical aid    |               | 1,790,631       | -                  | 1,790,631        |  |  |
|                                    | Use of money     |                   |               |               | 899,551         | 547,645            | 1,447,196        |  |  |
|                                    | Miscellaneous    |                   |               |               | 201,030         | 559,314            | 760,344          |  |  |
|                                    | Transfers        |                   |               |               | (217,583)       | ,                  | -                |  |  |
|                                    | Total general re | evenues and trai  | nsfers        |               | 24,178,781      | 1,324,542          | 25,503,323       |  |  |
|                                    | Change           | in net assets     |               |               | (355,117)       | 219,082            | (136,035)        |  |  |
|                                    | Net assets, Jul  |                   |               |               | 84,579,680      | 29,925,561         | 114,505,241      |  |  |
|                                    |                  |                   |               |               |                 |                    |                  |  |  |
| Soc Notes to Financial Statements  | Net assets, June | e 30              |               |               | \$ 84,224,563   | \$ 30,144,643      | 114,369,206      |  |  |
| See Notes to Financial Statements. |                  |                   |               |               |                 |                    |                  |  |  |

Exhibit A-3 Page 1

### BALANCE SHEET GOVERNMENTAL FUNDS June 30, 2012

|                               | General          | Capital<br>Projects<br>Fund | Other<br>Governmental<br>Funds |           | G  | Total<br>overnmental<br>Funds |
|-------------------------------|------------------|-----------------------------|--------------------------------|-----------|----|-------------------------------|
| ASSETS                        |                  |                             |                                |           |    |                               |
| Cash, cash equivalents and    |                  |                             |                                |           |    |                               |
| temporary cash investments    | \$<br>11,319,475 | \$<br>6,480,249             | \$                             | 1,705,678 | \$ | 19,505,402                    |
| Cash with fiscal agent        | -                | 3,154,782                   |                                | -         |    | 3,154,782                     |
| Receivables (net of allowance |                  |                             |                                |           |    |                               |
| for doubtful accounts):       |                  |                             |                                |           |    |                               |
| Property taxes                | 5,031,487        | -                           |                                | -         |    | 5,031,487                     |
| Accounts and other services   | 654,547          | 8,463                       |                                | -         |    | 663,010                       |
| Accrued interest              | 57,408           | 27,031                      |                                | 6,302     |    | 90,741                        |
| Due from other governments    | 746,029          | 107,894                     |                                | -         |    | 853,923                       |
| Inventories                   | 127,084          | -                           |                                | -         |    | 127,084                       |
| Prepaid costs                 | 60,309           | 400                         |                                | -         |    | 60,709                        |
| Advances to other funds       | <br>249,645      | -                           |                                | -         |    | 249,645                       |
| Total assets                  | \$<br>18,245,984 | \$<br>9,778,819             | \$                             | 1,711,980 | \$ | 29,736,783                    |

Exhibit A-3 Page 2

### BALANCE SHEET GOVERNMENTAL FUNDS June 30, 2012

|  | General          | Capital Other Projects Governmenta Fund Funds |    | overnmental | Total<br>Governmental<br>Funds |            |
|--|------------------|---|----|-------------|--------------------------------|------------|
| LIABILITIES AND FUND BALANCES              |                  |   |    |             |                                |            |
| Liabilities:                               |                  |   |    |             |                                |            |
| Accounts payable                           | \$<br>578,317    | \$<br>287,858                                 | \$ | 90,687      | \$                             | 956,862    |
| Accrued payroll                            | 795,049          | -   |    | -           |                                | 795,049    |
| Accrued liabilities - other                | 1,082,606        | 445,417                                       |    | -           |                                | 1,528,023  |
| Retainage payable                          | -                | 17,537  |    | -           |                                | 17,537     |
| Deferred revenue                           | 5,196,506        | -   |    | -           |                                | 5,196,506  |
| Deposits                                   | 1,781,136        | 88,618  |    | -           |                                | 1,869,754  |
| Advances from other funds                  | <br>-            | 85,000  |    | -           |                                | 85,000     |
| Total liabilities                          | <br>9,433,614    | 924,430                                       |    | 90,687      |                                | 10,448,731 |
| Fund Balances:                             |                  |   |    |             |                                |            |
| Nonspendable:                              |                  |   |    |             |                                |            |
| Inventories                                | 127,084          | -   |    | -           |                                | 127,084    |
| Prepaid costs                              | 60,309           | 400   |    | -           |                                | 60,709     |
| Loan to Capital Projects Fund              | 85,000           | -   |    | -           |                                | 85,000     |
| Loan to Cemetery Fund                      | 164,645          | -   |    | -           |                                | 164,645    |
| Committed:                                 | ,                |   |    |             |                                | •          |
| Cemetery perpetual care                    | -                | -   |    | 1,401,996   |                                | 1,401,996  |
| Revenue stabilization                      | 200,000          | _   |    | -           |                                | 200,000    |
| Assigned:                                  | ,                |   |    |             |                                | ,          |
| Operating materials, services and supplies | 364,531          | -   |    | -           |                                | 364,531    |
| Capital equipment and vehicles             | 96,286           | _   |    | _           |                                | 96,286     |
| Subsequent years' expenditures for:        | ,                |   |    |             |                                | ,          |
| General Fund                               | 814,723          | _   |    | _           |                                | 814,723    |
| Capital Projects Fund                      | -<br>-           | 8,853,989                                     |    | _           |                                | 8,853,989  |
| Other governmental funds                   | _                | -   |    | 219,297     |                                | 219,297    |
| Unassigned:                                |                  |   |    |             |                                | _ : 0,_0.  |
| General Fund                               | <br>6,899,792    | -   |    | -           |                                | 6,899,792  |
| Total fund balances                        | <br>8,812,370    | 8,854,389                                     |    | 1,621,293   |                                | 19,288,052 |
| Total liabilities and fund balances        | \$<br>18,245,984 | \$<br>9,778,819                               | \$ | 1,711,980   | \$                             | 29,736,783 |

#### Exhibit A-4

## RECONCILIATION OF THE BALANCE SHEET OF THE GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS June 30, 2012

| Total Fund Balances - Governmental Funds                    |                   | \$ | 19,288,052   |
|---|-------------------|----|--------------|
| Amounts reported for governmental activities                |                   |    |              |
| in the Statement of Net Assets are different because:       |                   |    |              |
| Capital assets used in governmental activities              |                   |    |              |
| are not current financial resources and, therefore,         |                   |    |              |
| not reported in the governmental funds.                     |                   |    |              |
| Governmental capital assets                                 | \$<br>166,862,732 |    |              |
| Less accumulated depreciation and amortization              | (82,128,320)      | _  |              |
| Net capital assets  |                   |    | 84,734,412   |
| Deferred revenue represents amounts that                    |                   |    |              |
| were not available to fund current expenditures,            |                   |    |              |
| and, therefore, is not reported as revenue in the           |                   |    |              |
| governmental funds.   |                   |    | 248,326      |
| Long-term debt issuance costs are deferred and              |                   |    |              |
| amortized in the Statement of Activities but the effect     |                   |    |              |
| of issuance costs are recorded in the governmental          |                   |    |              |
| funds in the current period.                                |                   |    | 239,237      |
| Long-term liabilities, including bonds payable,             |                   |    |              |
| are not due and payable in the current period and,          |                   |    |              |
| therefore, are not reported as liabilities in the           |                   |    |              |
| governmental funds.   |                   |    |              |
| Bonds payable, including unamortized premiums and discounts | (15,388,576)      |    |              |
| Note payable  | (1,730,000)       |    |              |
| Compensated absences  | (2,034,760)       |    |              |
| Interest payable  | (174,194)         |    |              |
| Other postemployment benefits (OPEB)                        | <br>(957,934)     | -  |              |
|   |                   |    | (20,285,464) |
| Net assets of governmental activities                       |                   | \$ | 84,224,563   |

Exhibit A-5 Page 1

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS Year Ended June 30, 2012

|                                    |    | General    | Projects Governme |           | Other<br>vernmental<br>Funds | Total<br>al Governmental<br>Funds |    |            |
|------------------------------------|----|------------|-------------------|-----------|------------------------------|-----------------------------------|----|------------|
| Revenues:                          |    |            |                   |           |                              |                                   |    |            |
| General property taxes             | \$ | 9,469,904  | \$                | -         | \$                           | -                                 | \$ | 9,469,904  |
| Other local taxes                  | ·  | 12,021,080 | ·                 | -         | ·                            | -                                 | ·  | 12,021,080 |
| Permits, privilege fees and        |    | , ,        |                   |           |                              |                                   |    | , ,        |
| regulatory licenses                |    | 307,471    |                   | -         |                              | _                                 |    | 307,471    |
| Fines and forfeitures              |    | 586,607    |                   | -         |                              | -                                 |    | 586,607    |
| Use of money and property          |    | 520,796    |                   | 323,669   |                              | 55,086                            |    | 899,551    |
| Charges for services               |    | 3,553,684  |                   | -         |                              | -                                 |    | 3,553,684  |
| Miscellaneous                      |    | 133,216    |                   | 40,000    |                              | -                                 |    | 173,216    |
| Intergovernmental                  |    | 4,398,640  |                   | 1,203,331 |                              | -                                 |    | 5,601,971  |
| Total revenues                     |    | 30,991,398 |                   | 1,567,000 |                              | 55,086                            |    | 32,613,484 |
| Expenditures:                      |    |            |                   |           |                              |                                   |    |            |
| Current:                           |    |            |                   |           |                              |                                   |    |            |
| Legislative                        |    | 574,002    |                   | -         |                              | -                                 |    | 574,002    |
| Administration                     |    | 2,039,372  |                   | -         |                              | -                                 |    | 2,039,372  |
| Town attorney                      |    | 465,714    |                   | -         |                              | -                                 |    | 465,714    |
| Parks and recreation               |    | 3,615,552  |                   | -         |                              | -                                 |    | 3,615,552  |
| Finance                            |    | 1,236,659  |                   | -         |                              | -                                 |    | 1,236,659  |
| Community development              |    | 2,069,278  |                   | -         |                              | -                                 |    | 2,069,278  |
| Police                             |    | 8,829,067  |                   | -         |                              | -                                 |    | 8,829,067  |
| Public works                       |    | 8,534,908  |                   | -         |                              | -                                 |    | 8,534,908  |
| Grants                             |    | 52,544     |                   | -         |                              | -                                 |    | 52,544     |
| Capital outlay                     |    | -          |                   | 2,114,343 |                              | 199,256                           |    | 2,313,599  |
| Debt service:                      |    |            |                   |           |                              |                                   |    |            |
| Principal                          |    | 1,458,640  |                   | -         |                              | -                                 |    | 1,458,640  |
| Interest and fiscal charges        |    | 695,817    |                   | -         |                              | -                                 |    | 695,817    |
| Total expenditures                 |    | 29,571,553 |                   | 2,114,343 |                              | 199,256                           |    | 31,885,152 |
| Revenues over (under) expenditures |    | 1,419,845  |                   | (547,343) |                              | (144,170)                         |    | 728,332    |

Exhibit A-5 Page 2

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS Year Ended June 30, 2012

|                                       | Projects Governr |    | Other<br>overnmental<br>Funds | Total<br>Governmental<br>Funds |           |    |             |
|---------------------------------------|------------------|----|-------------------------------|--------------------------------|-----------|----|-------------|
| Other financing sources (uses):       |                  |    |                               |                                |           |    |             |
| Proceeds from sale of capital assets  | \$<br>27,375     | \$ | -                             | \$                             | -         | \$ | 27,375      |
| Issuance of debt                      | -                |    | 97,500                        |                                | -         |    | 97,500      |
| Issuance of refunding bonds           | 4,999,000        |    | -                             |                                | -         |    | 4,999,000   |
| Payment to refunded bond escrow agent | (4,986,906)      |    | -                             |                                | -         |    | (4,986,906) |
| Transfers in                          | -                |    | 578,500                       |                                | 87,503    |    | 666,003     |
| Transfers out                         | <br>(828,500)    |    |                               |                                | (55,086)  |    | (883,586)   |
| Total other financing                 |                  |    |                               |                                |           |    |             |
| sources (uses), net                   | <br>(789,031)    |    | 676,000                       |                                | 32,417    |    | (80,614)    |
| Net change in fund balances           | 630,814          |    | 128,657                       |                                | (111,753) |    | 647,718     |
| Fund balances, July 1                 | 8,181,556        |    | 8,725,732                     |                                | 1,733,046 |    | 18,640,334  |
| Fund balances, June 30                | \$<br>8,812,370  | \$ | 8,854,389                     | \$                             | 1,621,293 | \$ | 19,288,052  |

**Exhibit A-6** 

## RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year Ended June 30, 2012

|  | Govern<br>Fur |                 |
|--|---------------|-----------------|
| Net change in fund balances - total governmental funds   |               | \$<br>647,718   |
| Reconciliation of amounts reported for governmental activities in the Statement of Activities:   |               |                 |
| Governmental funds report capital outlays as expenditures.  However, in the Statement of Activities, the cost of those assets              |               |                 |
| is allocated over their estimated useful lives and reported as   |               |                 |
| depreciation and amortization expense. This is the amount by   |               |                 |
| which depreciation and amortization exceeded capital outlays   |               |                 |
| in the current period.   |               |                 |
| Expenditure for capital assets   | \$ 1,325,046  |                 |
| Less depreciation and amortization expense   | (3,459,764)   |                 |
| Excess of depreciation and amortization over capital outlay  |               | (2,134,718)     |
| The net effect of various miscellaneous transactions involving capital assets  |               |                 |
| (i.e. sales, trade-ins and donations) is to increase net assets:   |               |                 |
| Loss on disposal of capital assets   | (227,979)     |                 |
| Donated capital assets   | 484,901       | 256,922         |
|  |               | 200,022         |
| Revenues in the Statement of Activities that do not provide current  |               |                 |
| financial resources are not reported as revenues in the funds.   |               |                 |
| Change in deferred revenue   |               | (135,786)       |
| Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the Statement |               |                 |
| of Net Assets. Repayment of bond principal is an expenditure in the  |               |                 |
| governmental funds, but repayment reduces long-term liabilities in the   |               |                 |
| Statement of Net Assets. This is the amount by which proceeds  |               |                 |
| exceeded repayments.   |               |                 |
| Debt issued or incurred:   |               |                 |
| Issuance of refunding bonds  | (4,999,000)   |                 |
| General obligation debt  | (97,500)      |                 |
| Payment to refunded bonds escrow agent to refund bonds- principal  | 4,700,000     |                 |
| Principal repayments:  |               |                 |
| General obligation debt  | 1,458,640     | 1,062,140       |
| Some expenses reported in the Statement of Activities  |               | 1,002,140       |
| do not require the use of current financial resources, and   |               |                 |
| therefore, are not reported as expenditures in   |               |                 |
| governmental funds.  |               |                 |
| Accrued interest   | 96,318        |                 |
| Compensated absences   | 4,718         |                 |
| Other postemployment benefits (OPEB)   | (99,991)      |                 |
| Capitalized financing costs  | 11,700        |                 |
| Amortization of premium, discounts and financing costs   | (64,138)      | /E4 000°        |
|  |               | <br>(51,393)    |
| Change in net assets of governmental activities  |               | \$<br>(355,117) |
| Can Natas to Financial Ctatements  |               |                 |

Exhibit A-7 Page 1

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - GENERAL FUND Year Ended June 30, 2012

|                             | Budgeted           | l Amounts    | Actual       | Variance with<br>Final Budget |  |
|-----------------------------|--------------------|--------------|--------------|-------------------------------|--|
|                             | Original           | Final        | Amounts      | Over (Under)                  |  |
| _                           |                    |              |              |                               |  |
| Revenues:                   | <b>A</b> 0.540.000 | Φ 0.540.000  | Φ 0.400.004  | Φ (40.000)                    |  |
| General property taxes      | \$ 9,513,000       | \$ 9,513,000 | \$ 9,469,904 | \$ (43,096)                   |  |
| Other local taxes           | 11,291,200         | 11,291,200   | 12,021,080   | 729,880                       |  |
| Permits, privilege fees and | 272.000            | 272.000      | 207.474      | (00.400)                      |  |
| regulatory licenses         | 373,600            | 373,600      | 307,471      | (66,129)                      |  |
| Fines and forfeitures       | 521,600            | 521,600      | 586,607      | 65,007                        |  |
| Use of money and property   | 784,320            | 784,320      | 520,796      | (263,524)                     |  |
| Charges for services        | 3,415,120          | 3,415,120    | 3,553,684    | 138,564                       |  |
| Miscellaneous               | 28,350             | 28,350       | 133,216      | 104,866                       |  |
| Intergovernmental           | 4,392,540          | 4,392,540    | 4,398,640    | 6,100                         |  |
| Total revenues              | 30,319,730         | 30,319,730   | 30,991,398   | 671,668                       |  |
| Expenditures:               |                    |              |              |                               |  |
| Current:                    |                    |              |              |                               |  |
| Legislative                 | 578,260            | 578,260      | 574,002      | (4,258)                       |  |
| Administration              | 2,122,480          | 2,230,389    | 2,039,372    | (191,017)                     |  |
| Town attorney               | 573,810            | 637,595      | 465,714      | (171,881)                     |  |
| Parks and recreation        | 3,779,780          | 3,800,048    | 3,615,552    | (184,496)                     |  |
| Finance                     | 1,218,390          | 1,246,300    | 1,236,659    | (9,641)                       |  |
| Community development       | 2,056,430          | 2,264,169    | 2,069,278    | (194,891)                     |  |
| Police                      | 8,654,650          | 8,786,793    | 8,829,067    | 42,274                        |  |
| Public works                | 8,643,790          | 9,198,610    | 8,534,908    | (663,702)                     |  |
| Grants                      | -                  | 22,551       | 52,544       | 29,993                        |  |
| Debt Service:               |                    | ,            | •            | ,                             |  |
| Principal                   | 1,458,650          | 1,458,650    | 1,458,640    | (10)                          |  |
| Interest and fiscal charges | 690,990            | 690,990      | 695,817      | 4,827                         |  |
| Total expenditures          | 29,777,230         | 30,914,355   | 29,571,553   | (1,342,802)                   |  |
| Revenues over (under)       |                    |              |              |                               |  |
| expenditures                | 542,500            | (594,625)    | 1,419,845    | 2,014,470                     |  |

Exhibit A-7 Page 2

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL - GENERAL FUND Year Ended June 30, 2012

|  | Budgeted Amounts Actual |                                    |    |                                    | Variance with<br>Final Budget |   |              |                                   |
|--|-------------------------|------------------------------------|----|------------------------------------|-------------------------------|---|--------------|-----------------------------------|
|  |                         | Original                           |    | Final                              | Amounts                       |   | Over (Under) |                                   |
| Other financing sources (uses): Proceeds from sale of capital assets Issuance of refunding bonds Payment to refunded bond escrow agent Transfers out | \$                      | 25,000<br>-<br>-<br>-<br>(828,500) | \$ | 25,000<br>-<br>-<br>-<br>(828,500) | \$                            | 27,375<br>4,999,000<br>(4,986,906)<br>(828,500) | \$           | 2,375<br>4,999,000<br>(4,986,906) |
| Total other financing uses, net  |                         | (803,500)                          |    | (803,500)                          |                               | (789,031)                                       |              | 14,469                            |
| Net change in fund balance   |                         | (261,000)                          |    | (1,398,125)                        |                               | 630,814   |              | 2,028,939                         |
| Fund balance, July 1   |                         | 261,000                            |    | 1,398,125                          |                               | 8,181,556                                       |              | 6,783,431                         |
| Fund balance, June 30  | \$                      | -                                  | \$ | -<br>-                             | \$                            | 8,812,370                                       | \$           | 8,812,370                         |

Exhibit A-8 Page 1

# STATEMENT OF NET ASSETS PROPRIETARY FUNDS June 30, 2012

|   | Business-type Activities - Enterprise Funds |             |            |               |               |  |  |  |  |
|---|---|-------------|------------|---------------|---------------|--|--|--|--|
|   |   | Major Funds | •          | Nonmajor Fund |               |  |  |  |  |
|   | Water                                       |             | Chestnut   | Downtown      |               |  |  |  |  |
|   | and   | Golf        | Grove      | Parking       |               |  |  |  |  |
|   | Sewer                                       | Course      | Cemetery   | Enterprise    | Totals        |  |  |  |  |
| ASSETS  |   |             |            |               |               |  |  |  |  |
| Current Assets:   |   |             |            |               |               |  |  |  |  |
| Cash, cash equivalents and                                |   |             |            |               |               |  |  |  |  |
| temporary cash investments                                | \$ 14,003,905                               | \$ 988,737  | \$ 553,693 | \$ 666,735    | \$ 16,213,070 |  |  |  |  |
| Receivables (net of allowance                             |   |             |            |               |               |  |  |  |  |
| for doubtful accounts):                                   |   |             |            |               |               |  |  |  |  |
| Accounts and other services                               | 1,314,234                                   | 5,060       | 855        | 12,714        | 1,332,863     |  |  |  |  |
| Accrued interest  | 49,752                                      | 4,503       | 498        | 11,125        | 65,878        |  |  |  |  |
| Inventories   | 22,806                                      | 21,321      | -          | -             | 44,127        |  |  |  |  |
| Prepaid costs   | -   | -           | 5,531      | 1,000         | 6,531         |  |  |  |  |
| Current notes receivable                                  |   | -           | -          | 32,532        | 32,532        |  |  |  |  |
| Total current assets                                      | 15,390,697                                  | 1,019,621   | 560,577    | 724,106       | 17,695,001    |  |  |  |  |
| Noncurrent Assets:  |   |             |            |               |               |  |  |  |  |
| Notes receivable (net of allowance for doubtful accounts) | _   | _           | _          | 89,603        | 89,603        |  |  |  |  |
| Deferred bond costs, net of accumulated                   | _   | _           | <u>-</u>   | 09,003        | 09,003        |  |  |  |  |
| amortization  | -   | 26,012      | 38,888     | <del>-</del>  | 64,900        |  |  |  |  |
| Capital assets:   |   | 20,012      | 00,000     |               | 01,000        |  |  |  |  |
| Land  | 200,000                                     | 1,621,574   | 718,500    | 878,264       | 3,418,338     |  |  |  |  |
| Buildings   | -   | 2,316,728   | 1,263,020  | -             | 3,579,748     |  |  |  |  |
| Improvements other than buildings                         | 23,813,889                                  | 2,917,704   | 1,444,889  | 460,045       | 28,636,527    |  |  |  |  |
| Machinery and equipment                                   | 1,631,444                                   | 861,031     | 79,738     | -             | 2,572,213     |  |  |  |  |
| Furniture and fixtures                                    | 194,920                                     | 5,918       | 6,720      | _             | 207,558       |  |  |  |  |
| Intangibles   | 268,609                                     | -           | -          | -             | 268,609       |  |  |  |  |
| Construction in progress                                  | 158,236                                     | _           | _          | _             | 158,236       |  |  |  |  |
| Less accumulated depreciation                             | 100,200                                     |             |            |               | 100,200       |  |  |  |  |
| and amortization  | (16,341,512)                                | (3,717,640) | (851,604)  | (429,613)     | (21,340,369)  |  |  |  |  |
|   | (10,541,512)                                | (5,717,040) | (031,004)  | (423,013)     | (21,040,000)  |  |  |  |  |
| Total capital assets (net of                              |   |             |            |               |               |  |  |  |  |
| accumulated depreciation                                  |   |             |            |               |               |  |  |  |  |
| and amortization)   | 9,925,586                                   | 4,005,315   | 2,661,263  | 908,696       | 17,500,860    |  |  |  |  |
| Total noncurrent assets                                   | 9,925,586                                   | 4,031,327   | 2,700,151  | 998,299       | 17,655,363    |  |  |  |  |
| Total assets  | 25,316,283                                  | 5,050,948   | 3,260,728  | 1,722,405     | 35,350,364    |  |  |  |  |
|   | -   |             |            |               |               |  |  |  |  |

Exhibit A-8 Page 2

# STATEMENT OF NET ASSETS PROPRIETARY FUNDS June 30, 2012

|                               |                  |    | Business-ty | pe . | Activities - Ente | erpris        | e Funds   |    |            |
|-------------------------------|------------------|----|-------------|------|-------------------|---------------|-----------|----|------------|
|                               |                  | M  | Major Funds |      |                   | Nonmajor Fund |           |    |            |
|                               | <br>Water        |    |             |      | Chestnut          |               | Downtown  |    |            |
|                               | and              |    | Golf        |      | Grove             |               | Parking   |    |            |
|                               | Sewer            |    | Course      |      | Cemetery          | E             | nterprise |    | Totals     |
| LIABILITIES                   |                  |    |             |      |                   |               |           |    |            |
| Current Liabilities:          |                  |    |             |      |                   |               |           |    |            |
| Accounts payable              | \$<br>913,229    | \$ | 8,374       | \$   | 6,781             | \$            | - 9       | \$ | 928,384    |
| Accrued payroll               | 32,619           |    | 33,509      |      | 12,511            |               | -         |    | 78,639     |
| Accrued liabilities - other   | 195,890          |    | 20,280      |      | 35,601            |               | -         |    | 251,771    |
| Compensated absences          | 10,100           |    | 5,990       |      | 2,309             |               | -         |    | 18,399     |
| Deposits                      | 246,414          |    | -           |      | -                 |               | -         |    | 246,414    |
| Advances from other funds     | -                |    | -           |      | 164,645           |               | -         |    | 164,645    |
| Current general obligation    |                  |    |             |      | ,                 |               |           |    | ,          |
| bonds payable                 | <br>-            |    | 85,670      |      | 108,724           |               | -         |    | 194,394    |
| Total current liabilities     | <br>1,398,252    |    | 153,823     |      | 330,571           |               | -         |    | 1,882,646  |
| Noncurrent Liabilities:       |                  |    |             |      |                   |               |           |    |            |
| Compensated absences          | 72,407           |    | 112,704     |      | 33,847            |               | -         |    | 218,958    |
| Other postemployment benefits | 71,637           |    | 40,935      |      | 19,039            |               | -         |    | 131,611    |
| Long-term general obligation  | •                |    | •           |      | ,                 |               |           |    | ,          |
| bonds payable, net            | <br>-            |    | 1,144,486   |      | 1,828,020         |               | -         |    | 2,972,506  |
| Total noncurrent liabilities  | 144,044          |    | 1,298,125   |      | 1,880,906         |               | -         |    | 3,323,075  |
| Total liabilities             | <br>1,542,296    |    | 1,451,948   |      | 2,211,477         |               | -         |    | 5,205,721  |
| Net Assets:                   |                  |    |             |      |                   |               |           |    |            |
| Invested in capital assets,   |                  |    |             |      |                   |               |           |    |            |
| net of related debt           | 9,925,586        |    | 2,775,159   |      | 724,519           |               | 908,696   |    | 14,333,960 |
| Unrestricted                  | 13,848,401       |    | 823,841     |      | 324,732           |               | 813,709   |    | 15,810,683 |
| Total net assets              | \$<br>23,773,987 | \$ | 3,599,000   | \$   | 1,049,251         | \$            | 1,722,405 | \$ | 30,144,643 |

Exhibit A-9 Page 1

## STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS PROPRIETARY FUNDS Year Ended June 30, 2012

Business-type Activities - Enterprise Funds Major Funds Nonmajor Fund **Downtown** Water Chestnut and Golf Grove **Parking** Course Enterprise **Totals** Sewer Cemetery Operating revenues: Sale of water \$ 2,718,877 \$ \$ \$ \$ 2,718,877 Sewer service charges 3,028,487 3,028,487 Late payment charges 55,853 55,853 Sale of commodities 12,607 12,607 Rents and leases 417,122 41,793 458,915 1,003,333 Greens fees 1,003,333 Golf cart revenue 276,823 276,823 Golf pro shop sales 67,781 67,781 Driving range fees 71,114 71,114 Cemetery sites 375,026 375,026 155,640 Interment services 155,640 Merchandise sales 108,441 108,441 Miscellaneous 17,617 21,492 34,387 26,903 100,399 **Total operating revenues** 6,250,563 1,482,336 673,494 26,903 8,433,296 Operating expenses: **Finance** 225,287 225,287 Water main maintenance 2,080,207 2,080,207 Sewer service charge 3,641,841 3,641,841 Contractual services 444,350 444,350 Golf course operations 640,066 640,066 Golf course club house 556,941 556,941 Cemetery operations 453,578 453,578 Downtown parking 24,721 24,721 Nondepartmental: Depreciation and amortization 4,752 1,089,244 729,031 238,900 116,561 Miscellaneous 53,262 55,285 21,746 130,293 7,173,978 9,286,528 **Total operating expenses** 1,491,192 591,885 29,473

**Operating income (loss)** 

(8,856)

81,609

(2,570)

(853,232)

(923,415)

Exhibit A-9 Page 2

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS PROPRIETARY FUNDS Year Ended June 30, 2012

|  | Business-type Activities - Enterprise Funds |    |              |    |                   |                     |           |    |            |  |  |
|--|---|----|--------------|----|-------------------|---------------------|-----------|----|------------|--|--|
|  |   | N  | /lajor Funds |    |                   |                     |           |    |            |  |  |
|  | Water and                                   |    | Golf         |    | Chestnut<br>Grove | Downtown<br>Parking |           |    |            |  |  |
|  | Sewer                                       |    | Course       |    | Cemetery          | Е                   | nterprise |    | Totals     |  |  |
| Nonoperating revenues (expenses):                        |   |    |              |    |                   |                     |           |    |            |  |  |
| Investment earnings                                      | \$<br>508,028                               | \$ | 13,959       | \$ | 12,655            | \$                  | 13,003    | \$ | 547,645    |  |  |
| Availability fees  | 391,965                                     |    | -            |    | -                 |                     | -         |    | 391,965    |  |  |
| Interest expense   | <br>-                                       |    | (40,314)     |    | (95,077)          |                     | -         |    | (135,391)  |  |  |
| Total nonoperating                                       |   |    |              |    |                   |                     |           |    |            |  |  |
| revenues (expenses), net                                 | <br>899,993                                 |    | (26,355)     |    | (82,422)          |                     | 13,003    |    | 804,219    |  |  |
| Income (loss) before capital contributions and transfers | (23,422)                                    |    | (35,211)     |    | (813)             |                     | 10,433    |    | (49,013)   |  |  |
| Capital contributions                                    | 50,512                                      |    | -            |    | _                 |                     | -         |    | 50,512     |  |  |
| Transfers in   | · <u>-</u>                                  |    | -            |    | 55,086            |                     | 200,000   |    | 255,086    |  |  |
| Transfers out  | -   |    | -            |    | (37,503)          |                     | <u> </u>  |    | (37,503)   |  |  |
| Change in net assets                                     | 27,090                                      |    | (35,211)     |    | 16,770            |                     | 210,433   |    | 219,082    |  |  |
| Total net assets, July 1                                 | <br>23,746,897                              |    | 3,634,211    |    | 1,032,481         |                     | 1,511,972 |    | 29,925,561 |  |  |
| Total net assets, June 30                                | \$<br>23,773,987                            | \$ | 3,599,000    | \$ | 1,049,251         | \$                  | 1,722,405 | \$ | 30,144,643 |  |  |

Exhibit A-10 Page 1

### STATEMENT OF CASH FLOWS PROPRIETARY FUNDS Year Ended June 30, 2012

|  |                     | Maria - E   |    |           |    |               |                                       |
|--|---------------------|-------------|----|-----------|----|---------------|---------------------------------------|
|  |                     | Najor Funds |    |           | N  | lonmajor Fund |                                       |
|  | Water               |             |    | Chestnut  |    | Downtown      |                                       |
|  | and                 | Golf        |    | Grove     |    | Parking       |                                       |
|  | Sewer               | Course      |    | Cemetery  |    | Enterprise    | Totals                                |
| Cash Flows From Operating Activities:            |                     |             |    |           |    |               |                                       |
| Receipts from customers                          | \$<br>6,131,464 \$  | 1,479,493   | \$ | 673,494   | \$ | 15,046 \$     | 8,299,497                             |
| Payments to suppliers for goods and services     | (5,620,721)         | (598,335)   |    | (172,310) |    | (24,721)      | (6,416,087)                           |
| Payments to employees for services               | (794,710)           | (758,491)   |    | (312,839) |    | -             | (1,866,040)                           |
| Net cash provided by (used in)                   |                     |             |    |           |    |               |                                       |
| operating activities                             | <br>(283,967)       | 122,667     |    | 188,345   |    | (9,675)       | 17,370                                |
| Cash Flows From Noncapital Financing Activities: |                     |             |    |           |    |               |                                       |
| Transfers in from other funds                    | -                   | -           |    | 55,086    |    | 200,000       | 255,086                               |
| Transfers out to other funds                     | -                   | -           |    | (37,503)  |    | -             | (37,503)                              |
| Repayment of advances from other funds           | -                   | -           |    | (12,665)  |    | -             | (12,665)                              |
| Interest paid on advances from other funds       | -                   | -           |    | (7,536)   |    | -             | (7,536)                               |
| Net cash provided by (used in) noncapital        |                     |             |    | ,         |    |               | , , , ,                               |
| financing activities                             | <br>-               | <u>-</u>    |    | (2,618)   |    | 200,000       | 197,382                               |
| Cash Flows From Capital and Related              |                     |             |    |           |    |               |                                       |
| Financing Activities:                            |                     |             |    |           |    |               |                                       |
| Water and sewer tap fees/contributions           |                     |             |    |           |    |               |                                       |
| from local sources                               | 391,965             | -           |    | -         |    | -             | 391,965                               |
| Acquisition and construction of capital assets   | (127,054)           | (13,602)    |    | -         |    | -             | (140,656)                             |
| Principal paid on bonds                          | -                   | (83,044)    |    | (103,316) |    | -             | (186,360)                             |
| Interest paid on bonds                           | -                   | (46,623)    |    | (89,108)  |    | -             | (135,731)                             |
| Net cash provided by (used in) capital and       |                     | ,           |    | , ,       |    |               | · · · · · · · · · · · · · · · · · · · |
| related financing activities                     | <br>264,911         | (143,269)   |    | (192,424) |    | -             | (70,782)                              |
| Cash Flows From Investing Activities:            |                     |             |    |           |    |               |                                       |
| Principal received on note receivable            | -                   | -           |    | -         |    | 33,887        | 33,887                                |
| Interest received on note receivable             | _                   | _           |    | _         |    | 14,050        | 14,050                                |
| Interest received on investment securities       | 508,410             | 13,953      |    | 15,223    |    | -             | 537,586                               |
| Net cash provided by                             | <br>                | ,           |    | ,         |    |               |                                       |
| investing activities                             | 508,410             | 13,953      |    | 15,223    |    | 47,937        | 585,523                               |
|  |                     |             |    |           |    |               |                                       |
| Net increase (decrease) in cash                  |                     |             |    |           |    |               |                                       |
| and cash equivalents                             | 489,354             | (6,649)     |    | 8,526     |    | 238,262       | 729,493                               |
| Cash and Cash Equivalents:                       |                     |             |    |           |    |               |                                       |
| Beginning  | 13,514,551          | 995,386     |    | 545,167   |    | 428,473       | 15,483,577                            |
| Ending   | \$<br>14,003,905 \$ | 988,737     | \$ | 553,693   | \$ | 666,735 \$    | 16,213,070                            |

Exhibit A-10 Page 2

### STATEMENT OF CASH FLOWS PROPRIETARY FUNDS Year Ended June 30, 2012

|  |       |              | Business-ty | Activities - Enterp | rprise Funds |    |               |  |
|--|-------|--------------|-------------|---------------------|--------------|----|---------------|--|
|  |       |              | Major Funds |                     |              | 1  | Nonmajor Fund |  |
|  | Water |              |             |                     | Chestnut     |    | Downtown      |  |
|  |       | and          | Golf        |                     | Grove        |    | Parking       |  |
|  |       | Sewer        | Course      |                     | Cemetery     |    | Enterprise    | Totals   |
| Cash Flows From Operating Activities:                |       |              |             |                     |              |    |               |  |
| Operating income (loss)                              | \$    | (923,415) \$ | (8,856)     | \$                  | 81,609       | \$ | (2,570) \$    | (853,232)                                      |
| Adjustments to reconcile operating income (loss) to  |       |              |             |                     |              |    |               |  |
| net cash provided by (used in) operating activities: |       |              |             |                     |              |    |               |  |
| Depreciation and amortization                        |       | 729,031      | 238,900     |                     | 116,561      |    | 4,752         | 1,089,244                                      |
| Changes in assets and liabilities:                   |       |              |             |                     |              |    |               |  |
| (Increase) decrease in:                              |       |              |             |                     |              |    |               |  |
| Receivables  |       | (130,030)    | (2,843)     |                     | -            |    | (11,857)      | (144,730)                                      |
| Inventories  |       | 16,269       | 4,367       |                     | -            |    | -             | 20,636   |
| Prepaid costs and other assets                       |       | -            | · -         |                     | (243)        |    | -             | (243)  |
| Increase (decrease) in:                              |       |              |             |                     | ,            |    |               | ,  |
| Accounts payable, accrued liabilities and            |       |              |             |                     |              |    |               |  |
| compensated absences                                 |       | 13,247       | (108,901)   |                     | (9,582)      |    | -             | (105,236)                                      |
| Deposits   |       | 10,931       | -           |                     | -            |    | -             | 10,931   |
| Net cash provided by (used in)                       |       | ·            |             |                     |              |    |               | <u>,                                      </u> |
| operating activities                                 | \$    | (283,967) \$ | 122,667     | \$                  | 188,345      | \$ | (9,675) \$    | 17,370   |
| Schedule of Noncash Capital and Related              |       |              |             |                     |              |    |               |  |
| Financing Activities:                                |       |              |             |                     |              |    |               |  |
| Developer donated assets                             | \$    | 50,512 \$    | -           | \$                  | -            | \$ | - \$          | 50,512   |

Exhibit A-11

## STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUND June 30, 2012

(With Comparative Amounts for 2011)

|                                    | Pension Trust Fund  |              |  |  |  |
|------------------------------------|---------------------|--------------|--|--|--|
|                                    | Police Supplemental |              |  |  |  |
|                                    | Retirement Pension  |              |  |  |  |
|                                    | Trust               | Fund         |  |  |  |
|                                    | 2012                | 2011         |  |  |  |
| ASSETS                             |                     |              |  |  |  |
| Mutual funds                       | \$ 2,354,871        | \$ 2,230,258 |  |  |  |
| Contributions receivable           |                     | 5,018        |  |  |  |
| Total assets                       | 2,354,871           | 2,235,276    |  |  |  |
| NET ASSETS                         |                     |              |  |  |  |
| Held in trust for pension benefits | \$ 2,354,871        | \$ 2,235,276 |  |  |  |

Exhibit A-12

## STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS FIDUCIARY FUND

Year Ended June 30, 2012 (With Comparative Amounts for 2011)

|                                 | Pension Trust Fund Police Supplemental Retirement Pension Trust Fund 2012 2011 |           |    |           |  |  |  |
|---------------------------------|--|-----------|----|-----------|--|--|--|
|                                 |  |           |    |           |  |  |  |
| Additions:                      |  |           |    |           |  |  |  |
| Employer contributions          | <u> </u>   | 131,117   | \$ | 129,279   |  |  |  |
| Total contributions             |  | 131,117   |    | 129,279   |  |  |  |
| Investment income:              |  |           |    |           |  |  |  |
| Net increase in the fair market |  |           |    |           |  |  |  |
| value of investments            |  | 43,890    |    | 368,030   |  |  |  |
| Total additions, net            |  | 175,007   |    | 497,309   |  |  |  |
| Deductions:                     |  |           |    |           |  |  |  |
| Benefit payments                |  | 55,412    |    | 121,669   |  |  |  |
| Change in net assets            |  | 119,595   |    | 375,640   |  |  |  |
| Net assets, July 1              |  | 2,235,276 |    | 1,859,636 |  |  |  |
| Net assets, June 30             | \$   | 2,354,871 | \$ | 2,235,276 |  |  |  |

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 1. Summary of Significant Accounting Policies

#### A. Reporting Entity

The financial statements of the Town of Herndon, Virginia (the town) conform with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units promulgated by the Governmental Accounting Standards Board (GASB). The following is a summary of the more significant policies used by the town.

The Town of Herndon, located in the County of Fairfax, Virginia, was incorporated in 1879 under the provisions of the constitution and general statutes of the Commonwealth of Virginia.

The town is governed under the Town Manager-Council form of government. The town engages in a comprehensive range of municipal services, including general government administration; public safety and administration of justice; refuse collection; street and sidewalk maintenance; street lighting; zoning enforcement; education, health, welfare, and human service programs; planning, community development and recreation; and cultural and historic activities. Other municipal services including public education; technical and special education services; health and social services; mental health assistance; fire and ambulance services; judicial services; correctional facilities; and additional recreation services and facilities are provided by the County of Fairfax, Virginia.

As required by GAAP, these financial statements present the town's financial position. The town does not have any component units, entities for which the town is considered to be financially accountable or blended component units, legally separate entities which are in substance part of the town's operations.

#### B. <u>Basis of Presentation, Basis of Accounting</u>

#### **Basis of Presentation**

Government-wide Statements: The Statement of Net Assets and the Statement of Activities display information about the town. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. Interfund services provided and used are not eliminated in the process of consolidation. These statements distinguish between the *government* and *business-type activities* of the town. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The Statement of Activities presents a comparison between direct expenses and program revenues for the different business-type activities of the town and for each function of the town's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees, fines, and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 1. Summary of Significant Accounting Policies (Continued)

#### B. <u>Basis of Presentation, Basis of Accounting</u> (Continued)

#### Basis of Presentation (Continued)

Fund Financial Statements: The fund financial statements provide information about the town's funds, including its fiduciary funds. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, of which each is displayed in a separate column. All remaining governmental funds are aggregated and reported as nonmajor funds.

Proprietary funds distinguish operating revenues and expenses from nonoperating items.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as investment earnings, result from nonexchange transactions.

Operating expenses include cost of services, administrative expenses and depreciation and amortization on capital assets. All expenses not meeting this definition are reported as nonoperating expenses.

The town reports the following major governmental funds:

#### General Fund

The General Fund is the general operating fund of the town. This fund is used to account for all financial transactions and resources except those required to be accounted for in another fund.

#### Capital Projects Fund

The Capital Projects Fund accounts for all financial resources used for the acquisition or construction of major capital facilities, other than those financed by proprietary funds or the Information Systems Improvement Fund.

The town reports the following major enterprise funds:

#### Water and Sewer Fund

The Water and Sewer Fund accounts for services to the general public which are financed primarily by charges to users of those services.

#### Golf Course Fund

The Golf Course Fund accounts for the operation and maintenance of the golf course.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 1. Summary of Significant Accounting Policies (Continued)

#### B. <u>Basis of Presentation, Basis of Accounting</u> (Continued)

#### Basis of Presentation (Continued)

#### Chestnut Grove Cemetery Fund

The Chestnut Grove Cemetery Fund accounts for operations of the cemetery.

Additionally, the town reports the following fund types:

#### Police Supplemental Retirement Pension Trust Fund

The purpose of this fund is to provide retirement benefits in addition to the benefits provided by the Virginia Retirement System and Social Security. The town has contracted with various financial institutions and insurance carriers to provide fiscal agent services including the accounting, investment, and disbursement services related to this fund.

#### **Measurement Focus, Basis of Accounting**

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements.

Government-wide, Proprietary, and Fiduciary Fund Financial Statements: The government-wide, proprietary, and fiduciary fund financial statements are reported using the economic resources measurement focus. The government-wide and proprietary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Nonexchange transactions, in which the town gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. The town considers all revenues reported in the governmental funds to be available if the revenues are collected within 75 days after year-end, except property taxes which are recognized as revenue if they have been collected within 45 days after year-end. All taxes and interest are considered to be susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 1. Summary of Significant Accounting Policies (Continued)

#### B. <u>Basis of Presentation, Basis of Accounting</u> (Continued)

#### **Measurement Focus**, **Basis of Accounting** (Continued)

All governmental and business-type activities and enterprise funds of the town follow Financial Accounting Standards Board Statements and Interpretations issued on or before November 30, 1989, Accounting Principles Board Opinions, and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to the same limitation. The town has elected not to follow private-sector guidance.

#### C. Budgetary Data

The *Code of Virginia* makes a clear distinction between budgets and appropriations. Budgets are for informational and fiscal planning purposes, whereas appropriations are authorizations to incur expenditures.

Prior to April 1, the town Manager submits to the town Council a proposed operating budget for the fiscal year commencing the following July 1. Annual budgets for the General Fund, and the enterprise funds are adopted at the department level. Capital projects are budgeted on a project basis. The operating and capital budgets include proposed expenditures and the means of financing them. A brief synopsis of the proposed budget is published at least once in a newspaper with general circulation within the town. Additionally, notice is given of one or more public hearings at least ten days prior to the public hearing. The public hearing provides any citizen the opportunity to comment on the budget.

Prior to June 30, the budget is legally enacted through passage of an Appropriations Resolution. This resolution appropriates all budgeted amounts. The Appropriations Resolution places legal restrictions on expenditures for each department or category level. The town Manager is authorized to transfer budgeted amounts of the General Fund, Water and Sewer Fund, Golf Course Fund and Downtown Parking Enterprise Funds within a department or between departments. The total amount of each transfer shall not exceed \$30,000 and multiple transfers for the same account cannot exceed a total of \$30,000. Transfers exceeding \$30,000 must be authorized by the town Council. Although transfers within the budget less than \$30,000 may be made without approval, all increases or decreases to the approved budget must be approved by the town Council before being made. During the year, the town Council approves additional appropriations, as needed, in the form of Budget Amendments. During the year ended June 30, 2012, budget revisions to governmental funds were made which resulted in a \$1,137,125 increase in budgeted expenditures.

All budgets are adopted on a basis consistent with GAAP. Appropriations lapse June 30 unless specifically encumbered, committed or assigned. At year-end, the town Council meets to encumber these appropriations for the next fiscal year.

All budget data presented in the accompanying financial statements is the revised budget as of June 30 and includes the budget revisions disclosed previously. Unfavorable variances reported herein should not be interpreted to represent violations of laws as the legal level of fiscal control is based on total appropriated expenditures by fund.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 1. Summary of Significant Accounting Policies (Continued)

#### D. <u>Assets, Liabilities and Equity</u>

#### (1) <u>Deposits and Investments</u>

Cash resources of the governmental and proprietary funds are combined to form a pool of deposits and investments to maximize interest earnings potential. The pool consists primarily of certificates of deposit, repurchase agreements, government securities and a local government investment pool. The government securities are stated at fair value based on quoted market prices and the investment in the local government investment pool (a 2a7-like pool) is reported at the pool's share price.

For purposes of the statement of cash flows, the town's enterprise funds consider all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

#### (2) Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, are shown as a nonspendable fund balance in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

Water and sewer receivables are shown net of an allowance for uncollectibles and consist of billed and unbilled utility receivables. Unbilled receivables are an estimate of utility services provided but not billed by year end.

Allowances for uncollectible accounts receivable (real estate taxes and utility billings) are calculated using historical collection data, specific account analysis, and management's judgment.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 1. Summary of Significant Accounting Policies (Continued)

#### D. <u>Assets, Liabilities and Equity</u> (Continued)

#### (2) Receivables and Payables (Continued)

The town levies real estate taxes as of January 1 on all real property in the town on a calendar year basis at a rate enacted by town Council. The levies are based on the assessed value of property as determined by the Director of Real Estate Assessments of Fairfax County. All property is assessed at 100 percent of appraised value and reassessed each year as of January 1. Real estate taxes are collected in equal installments due July 28 and December 5. Lien dates are 190 days after the due date. The tax rate during 2011 per \$100 of assessed value was \$.265. No discounts are allowed. A late penalty of ten percent is charged after July 28 and December 5. Interest of ten percent on tax and penalty is charged from August 1 for the first half real estate taxes and from January 1 for second half real estate taxes.

The town did not assess personal property taxes during fiscal year 2012.

The portion of taxes receivable that are not collected within 45 days after June 30 are shown as deferred revenue.

#### (3) <u>Inventories</u>

Inventories in the proprietary funds are recorded at the lower of cost (first-in, first-out) or market. These inventories consist primarily of parts held for consumption.

Inventory in the General Fund consists of expendable supplies held for consumption and is recorded at cost (determined on a first-in, first-out basis). The cost is recorded as an expenditure when consumed.

#### (4) Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements using the consumption method.

#### (5) Restricted Cash

In accordance with the agreements resulting in the issuance of debt, the Capital Projects Fund has a portion of its cash balance restricted and shown as "Cash with fiscal agent" on the Governmental Funds' Balance Sheet and the Statement of Net Assets. This restriction on cash balances is due to the intended use, as prescribed in the applicable bond covenants.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 1. Summary of Significant Accounting Policies (Continued)

#### D. <u>Assets, Liabilities and Equity</u> (Continued)

#### (6) <u>Capital Assets</u>

Capital assets are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Interest incurred during construction on governmental activities' capital assets is not capitalized. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed. Capitalized interest is amortized using the straight-line method over the useful life of the asset.

Capital assets and infrastructure are defined by the town as assets with an initial, individual cost of more than \$5,000 and \$20,000, respectively, and an estimated useful life in excess of two years.

The town has included all infrastructure assets of the town, including assets acquired before June 30, 1980.

Maintenance, repairs, and minor renewals are charged to operations when incurred. Expenses which materially increase values, change capacities, or extend useful lives are capitalized.

The town's intangible assets consist of land easements and software, which were previously recorded and classified as machinery and equipment. Land easements have indefinite useful lives and thus are not subject to amortization.

Capital assets are depreciated or amortized using the straight-line method over the following estimated useful lives:

Infrastructure 20 to 50 years
Buildings 10 to 50 years
Improvements other than buildings 5 to 50 years
Machinery and equipment 2 to 20 years
Furniture and fixtures 10 to 20 years
Intangibles 5 years

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 1. Summary of Significant Accounting Policies (Continued)

#### D. <u>Assets, Liabilities and Equity</u> (Continued)

#### (7) <u>Compensated Absences</u>

Vacation can be accumulated up to 37.5 days for all employees except department heads who can accumulate 40 days. Unused accumulated vacation is paid upon termination, death or retirement. Employees may utilize their sick leave benefit to the extent sickness causes employees to be absent. Upon retirement under the Virginia Retirement System, employees are considered 25% vested in sick leave benefits and are paid the vested portion up to \$10,000. Upon termination of employment except for dismissals, non-probationary full-time employees are considered 25% vested in sick leave benefits and are paid the vested portion up to \$2,500. A prorated amount shall be paid to non-probationary part-time employees. The vested amount is accrued in compensated absences.

Compensated absences are accrued when incurred in proprietary funds and reported as a fund liability. The General Fund is responsible for paying the liability for compensated absences for General Government employees and has been used in prior years to liquidate the Governmental Funds' liability.

Compensated absences that are expected to be liquidated with expendable available resources are reported as expenditures and fund liabilities of the governmental fund that will pay it. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

All amounts accrued for compensated absences are recorded on the entity-wide statements.

#### (8) Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net assets. Bond premiums, discounts, and deferred losses on refundings, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable premium, discount, and deferred losses on refundings. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 1. Summary of Significant Accounting Policies (Continued)

#### D. Assets, Liabilities and Equity (Continued)

#### (9) Fund Equity

In the fund financial statements, governmental funds report classifications of fund balance as follows:

Nonspendable fund balance – amounts that are not in a spendable form or are required to be maintained intact (such as prepaid items, inventory and advances between funds).

Restricted fund balance – amounts constrained to specific purposes by their providers (such as grantors, creditors, or laws and regulations of other governments), or by law through constitutional provisions or enabling legislation.

Committed fund balance – amounts constrained to specific purposes by the town Council. To be reported as committed, amounts cannot be used for any other purpose unless the town Council takes the action to remove or change the constraint. The action must be in the form of a budget amendment ordinance passed by the town Council after a public meeting.

Assigned – amounts constrained by the town's intent but are neither restricted nor committed. Encumbrances outstanding at year-end are designated by management, as allowed by the town's financial policies. Re-appropriations are then formally adopted by the town Council in the following fiscal year through a budget amendment. Amounts designated for subsequent years' expenditures are adopted by a resolution of the town Council which is retroactive to fiscal year-end. The action normally takes place during the month of July which is after fiscal year-end. These amounts are also formally re-appropriated by the town Council in the following fiscal year through a budget amendment.

*Unassigned fund balance* – residual balance of the General Fund that has not been restricted, committed, or assigned to specific purposes within the General Fund.

The town will consider the use of restricted, committed, or assigned funds prior to the use of unassigned fund balance.

#### (10) Encumbrances

Encumbrance accounting, the recording of purchase orders, contracts, and other commitments for the expenditures of monies to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in all governmental funds. Encumbrances outstanding at year-end are reported as restricted, committed, or assigned fund balance, depending on the governmental fund, since they do not constitute expenditures or liabilities. Encumbrances are normally re-appropriated each year by town Council resolution. The General Fund had encumbrances of \$460,817 at year end.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 1. Summary of Significant Accounting Policies (Continued)

#### E. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

#### Note 2. Deposits and Investments

The town maintains a cash and investment pool that is available for use by all funds, except the Pension Trust Fund. Investment income is allocated to certain designated funds based on the percentage of the fund's cash and investments at month-end to the total pool. The Capital Projects Fund and the Water and Sewer Fund have specific designated investments as well as having equity in pooled cash and investments.

**Deposits**: Deposits with banks are covered by the Federal Deposit Insurance Corporation (FDIC) and collateralized in accordance with the Virginia Security for Public Deposits Act (the "Act"), Section 2.2-4400 et., seq. of the *Code of Virginia*. Under the Act, banks and savings institutions holding public deposits in excess of the amount insured by the FDIC must pledge collateral to the Commonwealth of Virginia Treasury Board. Financial institutions may choose between two collateralization methodologies and depending upon that choice, will pledge collateral that ranges in the amounts from 50% to 130% of excess deposits. Accordingly, all deposits are considered fully collateralized.

**Custodial Credit Risk**: This is the risk that in the event of a bank failure, the town's deposits may not be returned to it. The town's investment policy requires all deposits to be insured under FDIC or comply with the Virginia Security for Public Deposits Act. At year end, none of the town's deposits were exposed to custodial credit risk.

**Investments**: The State Treasurer's Local Government Investment Pool (LGIP) is a professionally managed money market fund which invests in qualifying obligations and securities as permitted by Virginia statutes. Pursuant to Sec 2.2-4605 *Code of Virginia*, the Treasury Board of the Commonwealth sponsors the LGIP and has delegated certain functions to the State Treasurer. The LGIP reports to the Treasury Board at their regularly scheduled monthly meetings. The fair value of the position of the LGIP is the same as the value of the pool shares, i.e., the LGIP maintains a stable net asset value of \$1 per share.

#### Investment Policy:

State statutes and the town's policy authorize local governments and other public bodies to invest in obligations of the United States or agencies thereof, obligations of the Commonwealth of Virginia or political subdivisions thereof, "prime-quality" commercial paper and certain corporate notes, bankers' acceptances, repurchase agreements, open-end investment funds (mutual funds), certificates of deposit, and the LGIP. The town has investments in the LGIP, and the maturity of the LGIP is less than one year and is rated AAAm by Standard & Poor's.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 2. Deposits and Investments (Continued)

#### **Investment Policy: (Continued)**

The town's investment policy establishes the maximum percentages of the portfolio permitted in each of the following instruments:

| U. S. Treasury Obligations                       | 100% maximum |
|--|--------------|
| U. S. Government Agency Securities and           |              |
| Instruments of Government Sponsored Corporations | 100% maximum |
| Open-End Investment Funds (Mutual Funds)         | 100% maximum |
| Bankers' Acceptances                             | 50% maximum  |
| Repurchase Agreements                            | 25% maximum  |
| Certificate of Deposits – Virginia Qualified     |              |
| Commercial Banks, Savings and Loan Associations  | 75% maximum  |
| Commercial Paper                                 | 35% maximum  |
| Local Government Investment Pool                 | 100% maximum |

Further, of the total portfolio, no more than 25% can be invested with any one institution for Bankers' Acceptances, 10% with any one institution for Repurchase Agreements, 33% with any one institution for Certificates of Deposit, and no more than 5% with any one institution for Commercial Paper.

#### Credit Risk:

As required by state statute, the Policy requires that commercial paper have a short-term debt rating of no less than "A-1" (or its equivalent) from at least two of the following; Moody's Investors Service, Standard & Poor's and Fitch Investor's Service. Corporate notes, negotiable Certificates of Deposit and bank deposit notes maturing in less than one year must have a short-term debt rating of at least "A-1" by Standard & Poor's and "P-1" by Moody's Investors Service. Notes having a maturity of greater than one year must be rated "AA" by Standard & Poor's "Aa" by Moody's Investors Service.

As of June 30, 2012, 23% of the portfolio was invested in "AA+" U. S. Agency Securities, 39% was invested in "AAA" U. S. Agency Securities, 4% was invested in "AA-" U. S. Agency Securities, 20% was invested in "AAAm" rated Money Market Funds, and 10% was invested in an unrated Money Market Fund. All credit ratings presented in this paragraph are Standard & Poor's ratings.

#### **Concentration of Credit Risk:**

Concentration of credit risk is defined as the risk of loss attributed to the magnitude of a government's investment in a single issuer. If certain investments in any one issuer represent 5% of total investments, there must be a disclosure for the amount and issuer. At June 30, 2012, the portion of the town's portfolio, excluding the LGIP, U. S. Government guaranteed obligations and money market mutual funds, that exceed 5% of the total portfolio are as follows:

| Federal National Mortgage Association | 34% |
|---------------------------------------|-----|
| Fixed Income                          | 15% |
| Municipal Bonds                       | 19% |
| Certificates of Deposit               | 7%  |

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 2. Deposits and Investments (Continued)

#### **Interest Rate Risk:**

Interest rate risk is defined as the risk that changes in interest rates will adversely affect the fair value of an investment.

As a means of limiting exposure to fair value losses arising from rising interest rates, the town's policy limits the investment of operating funds to investments with a stated maturity of no more than five years from the date of purchase, except for investments of capital projects, long-term reserve and other escrow funds that will be timed to meet contractors' payments, debt service or other anticipated financial obligations. In such cases, the town may invest reserve and escrow funds in securities maturing up to ten years from the date of purchase.

|                |               | Investme     | ent Maturities (ir | n years)     | 3) |  |  |
|----------------|---------------|--------------|--------------------|--------------|----|--|--|
|                | Fair          | Less Than    | 1 – 5              | 5 – 10       |    |  |  |
|                | Value         | 1 Year       | Years              | Years        |    |  |  |
|                |               |              |                    |              |    |  |  |
| U. S. Agencies | \$ 24,411,066 | \$ 1,039,632 | \$ 20,198,034      | \$ 3,173,400 | 1  |  |  |

Interest rate risk does not apply to the local government investment pool since it is a 2a7-like pool.

#### Note 3. Receivables

Receivables at June 30, 2012 for the government's individual major funds and nonmajor funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

|   | <br>General<br>Fund | Water Capital and Projects Sewer Fund Fund |    | Golf<br>Course<br>Fund | Course Cemetery |       | Nonmajor<br>Proprietary<br>Fund |       |    | Totals |    |            |
|---|---------------------|--|----|------------------------|-----------------|-------|---------------------------------|-------|----|--------|----|------------|
| Property tax                              | \$<br>5,041,456     | \$<br>-                                    | \$ | -                      | \$              | -     | \$                              | -     | \$ | -      | \$ | 5,041,456  |
| Meals tax                                 | 189,002             | -  |    | -                      |                 | -     |                                 | -     |    | -      |    | 189,002    |
| Transient occupancy tax                   | 210,915             | -  |    | -                      |                 | -     |                                 | -     |    | -      |    | 210,915    |
| Fines and forfeitures                     | 92,547              | -  |    | -                      |                 | -     |                                 | -     |    | -      |    | 92,547     |
| Trade and other accounts                  | <br>162,083         | 8,463                                      |    | 1,528,990              |                 | 5,060 |                                 | 1,530 |    | 12,714 |    | 1,718,840  |
| Gross receivables                         | 5,696,003           | 8,463                                      |    | 1,528,990              |                 | 5,060 |                                 | 1,530 |    | 12,714 |    | 7,252,760  |
| Less allowance for uncollectible accounts | (9.969)             | _  |    | (214,756)              |                 | _     |                                 | (675) |    | _      |    | (225,400)  |
|   | <br>(0,000)         |  |    | (=::,;::00)            |                 |       |                                 | (0.0) |    |        |    | (===; :00) |
| Net receivables                           | \$<br>5,686,034     | \$<br>8,463                                | \$ | 1,314,234              | \$              | 5,060 | \$                              | 855   | \$ | 12,714 | \$ | 7,027,360  |

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 3. Receivables (Continued)

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the General Fund were as follows:

|  | Unavailable |             |    | Unearned       |
|--|-------------|-------------|----|----------------|
| Delinquent property taxes receivable<br>Advance billing of 2012-2013 taxes | \$          | 60,018<br>- | \$ | -<br>4,948,180 |
| Intergovernmental  |             | 36,539      |    | -              |
| Other  |             | 151,769     |    | -              |
|  | \$          | 248,326     | \$ | 4,948,180      |

#### Note 4. Due From Other Governments

Amounts due from other governments include the following:

| General Fund:  |                             |   |
|--|-----------------------------|---|
| Federal government   | \$ 13,272                   | _ |
| Commonwealth of Virginia   | 593,159                     | _ |
| Other Local:<br>County of Fairfax<br>Northern Virginia Cigarette Tax Board | 72,735<br>66,863<br>139,598 | _ |
| Total General Fund   | 746,029                     | _ |
| Capital Projects Fund: Commonwealth of Virginia County of Fairfax          | 57,894<br>50,000            | _ |
| Total Capital Projects Fund  | 107,894                     | _ |
| Total due from other governments   | \$ 853,923                  |   |

## NOTES TO FINANCIAL STATEMENTS

# Note 5. Notes Receivable

Notes receivable as of June 30, 2012 consist of the following:

|  | Downtown Parking Enterprise Fund |
|--|----------------------------------|
| 3.875% note, due in annual installments of \$1,851, plus interest through June 2013    | \$<br>1,851                      |
| 5.36% note, due in annual installments of \$1,851, plus interest through February 2015 | 496                              |
| 4.715% note, due in annual installments of \$2,036, plus interest through March 2017   | 10,182                           |
| 4.27% note, due in annual installments of \$16,291, plus interest through October 2017 | 97,749                           |
| 4.515% note, due in annual installments of \$11,858,                                   |                                  |
| plus interest through October 2023   | <br>142,290                      |
|  | 252,568                          |
| Less current maturities  | (32,532)                         |
| Less allowance for uncollectible accounts  | <br>(130,433)                    |
| Long-term portion, net   | \$<br>89,603                     |

#### NOTES TO FINANCIAL STATEMENTS

Note 6. Capital Assets

Capital asset activity for the year ended June 30, 2012 is as follows:

|   | Ве     | ginning |                   |     | (Deletions)/      | Ending      |
|---|--------|---------|-------------------|-----|-------------------|-------------|
|   | B      | alance  | Increases         |     | Reclassifications | Balance     |
| Governmental activities:                            |        |         |                   |     |                   |             |
| Capital assets, not being depreciated or amortized: |        |         |                   |     |                   |             |
| Land  | \$ 25, | 662,450 | \$<br>-           | \$  | 162,242 \$        | 25,824,692  |
| Easements   |        | 3,000   | -                 |     | 498               | 3,498       |
| Construction in progress                            |        | 619,946 | 861,579           |     | (534,515)         | 947,010     |
| Total capital assets, not being                     |        |         |                   |     |                   |             |
| depreciated or amortized                            | 26,    | 285,396 | 861,579           |     | (371,775)         | 26,775,200  |
| Capital assets, being depreciated and amortized:    |        |         |                   |     |                   |             |
| Infrastructure                                      | 76,    | 122,139 | 484,901           |     | 102,958           | 76,709,998  |
| Buildings   | 40,    | 457,186 | 11,445            |     | (5,950)           | 40,462,681  |
| Improvements other than buildings                   | 10,    | 287,318 | -                 |     | (114,641)         | 10,172,677  |
| Machinery and equipment                             | 9,     | 700,420 | 406,167           |     | (309,668)         | 9,796,919   |
| Intangibles   | 1,     | 159,306 | 35,515            |     | -                 | 1,194,821   |
| Leasehold improvements                              |        | 145,823 | -                 |     | (145,823)         | -           |
| Furniture and fixtures                              | 1,     | 740,096 | 10,340            |     | -                 | 1,750,436   |
| Total capital assets being                          |        |         |                   |     |                   |             |
| depreciated and amortized                           | 139,   | 612,288 | 948,368           |     | (473,124)         | 140,087,532 |
| Less accumulated depreciation and                   |        |         |                   |     |                   |             |
| amortization for:                                   |        |         |                   |     |                   |             |
| Infrastructure                                      | 53,    | 213,159 | 1,505,110         |     | -                 | 54,718,269  |
| Buildings   | 11,    | 359,338 | 1,047,065         |     | (2,856)           | 12,403,547  |
| Improvements other than buildings                   | 5,     | 913,394 | 352,514           |     | (190,037)         | 6,075,871   |
| Machinery and equipment                             | 6,     | 887,544 | 399,211           |     | (278,204)         | 7,008,551   |
| Intangibles   |        | 975,466 | 75,838            |     | -                 | 1,051,304   |
| Leasehold improvements                              |        | 145,823 | -                 |     | (145,823)         | -           |
| Furniture and fixtures                              |        | 790,752 | 80,026            |     | -                 | 870,778     |
| Total accumulated depreciation                      |        |         |                   |     |                   |             |
| and amortization                                    | 79,    | 285,476 | 3,459,764         |     | (616,920)         | 82,128,320  |
| Total capital assets being                          |        |         |                   |     |                   |             |
| depreciated and amortized, net                      | 60,    | 326,812 | (2,511,396)       | )   | 143,796           | 57,959,212  |
| Governmental activities capital assets, net         | \$ 86, | 612,208 | \$<br>(1,649,817) | . ф | (227,979) \$      | 84,734,412  |

Depreciation and amortization was charged to programs/functions as follows:

| Governmental activities:  |    |           |
|---|----|-----------|
| Legislative   | \$ | 440       |
| Administration  |    | 271,720   |
| Parks and Recreation  |    | 702,908   |
| Finance   |    | 40,371    |
| Community Development   |    | 40,274    |
| Police  |    | 335,726   |
| Public Works  |    | 2,068,325 |
|   | _  |           |
| Total depreciation and amortization expense – governmental activities | \$ | 3,459,764 |

# NOTES TO FINANCIAL STATEMENTS

# Note 6. Capital Assets (Continued)

|  |                | Beginning<br>Balance |     | Increases    |              | (Deletions)/<br>Reclassifications     | Ending<br>Balance |
|--|----------------|----------------------|-----|--------------|--------------|---------------------------------------|-------------------|
| Business-type activities:                    |                | Dalarice             |     | mereases     | <u>'</u>     | 1 COIDSSITICATIONS                    | Balarice          |
| Capital assets, not being depreciated        |                |                      |     |              |              |                                       |                   |
| or amortized:                                |                |                      |     |              |              |                                       |                   |
| Land   | \$             | 3,418,338            | \$  | _            | \$           | - \$                                  | 3,418,338         |
| Construction in progress                     | Ψ.             | 421,281              | Ψ   | 140,656      | *            | (403,701)                             | 158,236           |
| Total capital assets, not being              |                | ,                    |     | ,            |              | (100,101)                             | ,                 |
| depreciated or amortized                     |                | 3,839,619            |     | 140,656      |              | (403,701)                             | 3,576,574         |
|  |                |                      |     |              |              | · · · · · · · · · · · · · · · · · · · |                   |
| Capital assets, being depreciated            |                |                      |     |              |              |                                       |                   |
| and amortized:                               |                |                      |     |              |              |                                       |                   |
| Buildings                                    |                | 3,579,748            |     | -            |              | -                                     | 3,579,748         |
| Improvements other than buildings            |                | 28,182,314           |     | 50,512       |              | 403,701                               | 28,636,527        |
| Machinery and equipment                      |                | 2,577,708            |     | -            |              | (5,495)                               | 2,572,213         |
| Furniture and fixtures                       |                | 207,558              |     | -            |              | -                                     | 207,558           |
| Intangibles                                  |                | 268,609              |     | -            |              | -                                     | 268,609           |
| Total capital assets being                   |                |                      |     |              |              |                                       |                   |
| depreciated and amortized                    |                | 34,815,937           |     | 50,512       |              | 398,206                               | 35,264,655        |
|  |                |                      |     |              |              |                                       |                   |
| Less accumulated depreciation                |                |                      |     |              |              |                                       |                   |
| and amortization:                            |                |                      |     |              |              |                                       |                   |
| Buildings                                    |                | 1,275,498            |     | 120,727      |              | -                                     | 1,396,225         |
| Improvements other than buildings            |                | 16,493,300           |     | 840,852      |              | -                                     | 17,334,152        |
| Machinery and equipment                      |                | 2,115,798            |     | 99,307       |              | (5,495)                               | 2,209,610         |
| Furniture and fixtures                       |                | 204,561              |     | 336          |              | -                                     | 204,897           |
| Intangibles                                  |                | 172,911              |     | 22,574       |              | -                                     | 195,485           |
| Total accumulated depreciation               |                |                      |     |              |              |                                       |                   |
| and amortization                             |                | 20,262,068           |     | 1,083,796    |              | (5,495)                               | 21,340,369        |
| Total capital access being                   |                |                      |     |              |              |                                       |                   |
| Total capital assets being                   |                |                      |     | // aaa aa x  |              |                                       |                   |
| depreciated and amortized, net               |                | 14,553,869           |     | (1,033,284)  |              | 403,701                               | 13,924,286        |
| Business-type activities capital assets, net | \$             | 18,393,488           | \$  | (892,628)    | \$           | - \$                                  | 17,500,860        |
|  |                |                      |     |              |              |                                       |                   |
| Business-type activities:                    |                |                      |     |              |              | _                                     |                   |
| Water and Sewer                              |                |                      |     |              |              |                                       | 729,031           |
| Golf Course                                  |                |                      |     |              |              |                                       | 236,532           |
| Chestnut Grove Cemetery                      |                |                      |     |              |              |                                       | 113,481           |
| Downtown Parking Enterprise                  | an c:          | manaa kees           | inc | 00 time cot! | :4: <u>-</u> | • • •                                 | 4,752             |
| Total depreciation and amortization          | s <u>\$ 1,</u> | 083,796              |     |              |              |                                       |                   |

#### NOTES TO FINANCIAL STATEMENTS

## Note 7. Long-Term Obligations

The following is a summary of long-term liability activity for the year ended June 30, 2012:

|  | Beginning<br>Balance | Increases    | Decreases    | Ending<br>Balance    | Due Within<br>One Year |
|--|----------------------|--------------|--------------|----------------------|------------------------|
| Governmental activities: Bonds and notes payable:                    |                      |              |              |                      |                        |
| General obligation bonds   | \$<br>16,259,391 \$  | 4,999,000 \$ | 6,023,640 \$ | 15,234,751 \$        | 1,365,606              |
| Note payable   | 1,767,500            | 97,500       | 135,000      | 1,730,000            | 138,867                |
| Total  | <br>18,026,891       | 5,096,500    | 6,158,640    | 16,964,751           | 1,504,473              |
| Compensated absences   | 2,039,478            | 1,997,416    | 2,002,134    | 2,034,760            | 486,796                |
| Governmental activities long-term liabilities                        | 20,066,369           | 7,093,916    | 8,160,774    | 18,999,511 <u>\$</u> | 1,991,269              |
| Plus deferred amount for bond premiums Less deferred amount for bond | 186,827              | -            | 14,868       | 171,959              |                        |
| discounts  | (63,727)             | -            | (45,593)     | (18,134)             |                        |
|  | \$<br>20,189,469 \$  | 7,093,916 \$ | 8,130,049 \$ | 19,153,336           |                        |

Annual requirements to amortize long-term bonded debt are as follows:

| Year      | General Long-Term Debt |       |           |    |           |    |          |  |  |
|-----------|------------------------|-------|-----------|----|-----------|----|----------|--|--|
| Ending    | General Oblig          | gatio | n Bonds   |    | le        |    |          |  |  |
| June 30,  | Principal              |       | Interest  |    | Principal |    | Interest |  |  |
| 2013      | \$<br>1,365,606        | \$    | 463,487   | \$ | 138,867   | \$ | 36,496   |  |  |
| 2014      | 1,401,721              |       | 452,206   |    | 138,981   |    | 28,996   |  |  |
| 2015      | 920,509                |       | 403,382   |    | 139,098   |    | 26,530   |  |  |
| 2016      | 1,014,123              |       | 366,134   |    | 139,219   |    | 24,060   |  |  |
| 2017      | 1,057,517              |       | 335,125   |    | 139,344   |    | 21,587   |  |  |
| 2018-2022 | 5,624,521              |       | 1,147,504 |    | 698,718   |    | 70,700   |  |  |
| 2023-2027 | 3,384,754              |       | 338,476   |    | 307,432   |    | 14,320   |  |  |
| 2028-2032 | 466,000                |       | 34,016    |    | 28,341    |    | 2,116    |  |  |
|           | \$<br>15,234,751       | \$    | 3,540,330 | \$ | 1,730,000 | \$ | 224,805  |  |  |

# NOTES TO FINANCIAL STATEMENTS

# Note 7. Long-Term Obligations (Continued)

# **General Obligation Bonds**

| - constant consideration of the constant constan |                  |
|--|------------------|
| Refunding bonds issued February 15, 2002, interest at 4.00% payable semi-annually, annual maturity of \$515,000 through August 2013  | \$<br>1,030,000  |
| Taxable public improvement bonds issued December 1, 2003, interest at 4.77% to 5.02% payable semi-annually, annual maturity from \$385,000 to \$420,000 through August 2014  | 1,205,000        |
| Tax-exempt public improvement bonds issued December 1, 2005, interest at 4.0% to 4.5% payable semi-annually, annual maturity from \$205,000 to \$350,000 through August 2025   | 3,785,000        |
| Tax-exempt public improvement bonds issued February 8, 2007, interest at 3.75% to 5.25%, payable semi-annually, annual maturity from \$19,912 to \$37,611 through February 2027  | 411,505          |
| Tax-exempt Build America and Recovery Zone bonds issued March 1, 2010, interest at 2.00% to 6.07% payable semi-annually, annual maturity \$91,300 to \$154,750 through February 2030   | 2,204,850        |
| Refunding bonds issued December 7, 2010, interest at 3% to 5.25%, payable semi-annually, annual maturity from \$255,000 to \$350,000 through February 2021   | 1,599,396        |
| Refunding bonds issued June 29, 2012, interest at 2.15% payable semi-annually, annual maturity beginning in fiscal year 2016 from \$492,500 to \$613,000 through August 2023   | <br>4,999,000    |
| Total general obligation bonds   | \$<br>15,234,751 |
| Note Payable:  |                  |
| \$1,765,000 VML/VACO Finance Program note payable, payable annually, plus interest, annual maturity from \$135,000 to \$140,000 through July 2024. Interest payments at a variable rate beginning in fiscal year 2012  | \$<br>1,630,000  |
| \$100,000 VRA loan note payable, interest at 2.9%, payable semi-annually, plus interest beginning in fiscal year 2013, annual maturity from \$1,919 to \$3,335 through September 2031  | 100,000          |
|  | \$<br>1,730,000  |
|  | <br><del></del>  |

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 7. Long-Term Obligations (Continued)

In June 2001 and February 2007, public improvement bonds were issued. In March 2010, Build America and Recovery Zone bonds were issued. Additionally, in December 2010, General Obligation Refunding Bonds were issued. This series refunded the 2001 General Obligation Public Improvement bonds. The proceeds of each of these issuances have been used to finance governmental and business-type activities (golf course and cemetery). This debt is being accounted for in the respective fund that utilized the debt proceeds.

|  | Beginning       |                  |           | Ending          | Due Within    |
|--|-----------------|------------------|-----------|-----------------|---------------|
|  | Balance         | Increases        | Decreases | Balance         | One Year      |
| Business-type activities:              |                 |                  |           |                 |               |
| Serial bonds                           | \$<br>3,230,609 | \$<br>- \$       | 186,360   | \$<br>3,044,249 | \$<br>194,394 |
| Compensated absences                   | 230,911         | 136,185          | 129,739   | 237,357         | 18,399        |
| Plus deferred amount for bond premiums | 133,554         | -                | 10,903    | 122,651         | -             |
| Business-type activities long-term     |                 |                  |           |                 | _             |
| liabilities                            | \$<br>3,595,074 | \$<br>136,185 \$ | 327,002   | \$<br>3,404,257 | \$<br>212,793 |

Annual requirements to amortize long-term debt are as follows:

| Year Ending | Revenue Bonds   |    |           |  |  |  |
|-------------|-----------------|----|-----------|--|--|--|
| June 30,    | Principal       |    | Interest  |  |  |  |
|             |                 |    |           |  |  |  |
| 2013        | \$<br>194,394   | \$ | 129,646   |  |  |  |
| 2014        | 203,279         |    | 123,108   |  |  |  |
| 2015        | 209,491         |    | 115,483   |  |  |  |
| 2016        | 218,377         |    | 105,831   |  |  |  |
| 2017        | 228,483         |    | 97,278    |  |  |  |
| 2018-2022   | 1,140,479       |    | 333,227   |  |  |  |
| 2023-2027   | 740,746         |    | 126,725   |  |  |  |
| 2028-2030   | 109,000         |    | 6,964     |  |  |  |
|             | \$<br>3,044,249 | \$ | 1,038,262 |  |  |  |

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 7. Long-Term Obligations (Continued)

|   | Golf Course<br>Fund<br>Long-Term<br>Debt | Cemetery<br>Fund<br>Long-Term<br>Debt |
|---|--|---------------------------------------|
| Serial bonds: Public improvement bonds, issued February 8, 2007, interest at 3.75% to 5.25% payable semi-annually, annual maturity from \$70,089 to \$132,389 through February 2027   | \$<br>-                                  | \$<br>1,448,495                       |
| Build America and Recovery Zone bonds, issued March 1, 2010, interest at 2.00% to 6.07% payable semi-annually, annual maturity from \$18,700 to \$45,250 through February 2030  | 465,150                                  | -                                     |
| General Obligation Refunding Bond, issued December 7, 2010, to refund the outstanding Public Improvement Bonds issued in 2001; interest at 3.00% to 5.25%, payable semi-annually, annual maturity from \$38,636 to \$91,919 through February 2021 | 716,970                                  | 413,634                               |
|   | \$<br>1,182,120                          | \$<br>1,862,129                       |

#### **Advanced Refunding**

The town issued \$4,999,000 of general obligation bonds to provide resources to purchase U. S. Government State and Local Government Series securities that were placed in an irrevocable trust for the purpose of generating resources for all future debt service payments of \$4,700,000 of general obligation bonds and \$286,906 of interest. As a result the refunded bonds were considered to be defeased and the liability was removed from the governmental activities column of the Statement of Net Assets. The reacquisition price and the net carrying amount of the old debt were approximately equal and, therefore, a deferred gain or loss was considered insignificant for inclusion. This advanced refunding was undertaken to reduce total debt service payments over the next 12 years by \$492,610 and resulted in an economic gain of \$458,132. At year end, \$4,986,906 was held in escrow.

The town's available legal debt margin mandated by the Commonwealth of Virginia is \$345,568,950, which is computed based upon 10% of the assessed value of real estate subject to taxation less applicable bonded debt.

#### NOTES TO FINANCIAL STATEMENTS

#### Note 8. Retirement and Pension Plans

The town employees are covered under various retirement plans as follows:

#### A. Plan Description

Name of Plan: Virginia Retirement System (VRS)

Identification of Plan: Agent and Cost-Sharing Multiple-Employer Defined Benefit

Pension Plan

Administering Entity: Virginia Retirement System (System)

All full-time, salaried permanent employees of participating employers are automatically covered by VRS upon employment. Benefits vest after five years of service credit. Members earn one month of service credit for each month they are employed and their employer is paying into the VRS. Members are eligible to purchase prior public service, active duty military service, certain periods of leave and previously refunded VRS service as credit in their plan.

VRS administers two defined benefit plans for local government employees – Plan 1 and Plan 2:

- Members hired before July 1, 2010 and who have service credits before July 1, 2010 are covered under Plan 1. Non-hazardous duty members are eligible for an unreduced retirement benefit beginning at age 65 with at least five years of service credit or age 50 with at least 30 years of service credit. They may retire with a reduced benefit early at age 55 with at least five years of service credit or age 50 with at least 10 years of service credit.
- Members hired or rehired on or after July 1, 2010 and who have no service credits before July 1, 2010 are covered under Plan 2. Non-hazardous duty members are eligible for an unreduced benefit beginning at their normal Social Security retirement age with at least five years of service credit or when the sum of their age and service equals 90. They may retire with a reduced benefit as early as age 60 with at least five years of service credit.
- Eligible hazardous duty members in Plan 1 and Plan 2 are eligible for an unreduced benefit beginning at age 60 with at least five years of service credit or age 50 with at least 25 years of service credit. These members include sheriffs, deputy sheriffs and hazardous duty employees of political subdivisions that have elected to provide enhanced coverage for hazardous duty service. They may retire with a reduced benefit as early as age 50 with at least five years of service credit. All other provisions of the member's plan apply.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 8. Retirement and Pension Plans (Continued)

#### A. <u>Plan Description</u> (Continued)

The VRS Basic Benefit is a lifetime monthly benefit based on a retirement multiplier as a percentage of the member's average final compensation multiplied by the member's total service credit. Under Plan 1, average final compensation is the average of the member's 36 consecutive months of highest compensation. Under Plan 2, average final compensation is the average of the member's 60 consecutive months of highest compensation. The retirement multiplier for non-hazardous duty members is 1.70%. The retirement multiplier for sheriffs and regional jail superintendents is 1.85%. The retirement multiplier for eligible political subdivision hazardous duty employees other than sheriffs and jail superintendents is 1.70% or 1.85% as elected by the employer. At retirement, members can elect the Basic Benefit, the Survivor Option, a Partial Lump-Sum Option Payment (PLOP) or the Advance Pension Option. A retirement reduction factor is applied to the Basic Benefit amount for members electing the Survivor Option, PLOP or Advance Pension Option or those retiring with a reduced benefit.

Retirees are eligible for an annual cost-of-living adjustment (COLA) effective July 1 of the second calendar year of retirement. Under Plan 1, the COLA cannot exceed 5.00%; under Plan 2, the COLA cannot exceed 6.00%. During years of no inflation or deflation, the COLA is 0.00%. The VRS also provides death and disability benefits. Title 51.1 of the *Code of Virginia* (1950), as amended, assigns the authority to establish and amend benefit provisions to the General Assembly of Virginia.

The System issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information for VRS. A copy of the most recent report may be obtained from the VRS website at <a href="http://www.varetire.org/pdf/publications/2011-annual-report.pdf">http://www.varetire.org/pdf/publications/2011-annual-report.pdf</a> or by writing to the System's Chief Financial Officer at P. O. Box 2500, Richmond, VA, 23218-2500.

#### B. <u>Funding Policy</u>

Plan members are required by Title 51.1 of the *Code of Virginia* (1950), as amended, to contribute 5% of their compensation toward their retirement. All or part of the 5% member contribution may be assumed by the town. In addition, the town is required to contribute the remaining amounts necessary to fund their participation in the VRS using the actuarial basis specified by the *Code of Virginia* and approved by the VRS Board of Trustees. The town's contribution rate for the fiscal year ended 2012 was 11.93% of annual covered payroll.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 8. Retirement and Pension Plans (Continued)

#### C. <u>Annual Pension Cost</u> (APC)

For fiscal year 2012, the town's annual pension cost of \$1,782,862 was equal to the town's required and actual contributions.

Three-year trend information for the town is as follows:

| Fiscal Year<br>Ended | F  | Annual<br>Pension Cost | Percentage of APC<br>Contributed | Net Pension<br>Obligation |
|----------------------|----|------------------------|----------------------------------|---------------------------|
| June 30, 2010        | \$ | 1,812,947              | 100%                             | \$<br>-                   |
| June 30, 2011        |    | 1,753,052              | 100%                             | -                         |
| June 30, 2012        |    | 1,782,862              | 100%                             | -                         |

The fiscal year 2012 required contribution was determined as part of the June 30, 2009 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions at June 30, 2009 included (a) an investment rate of return (net of administrative expenses) of 7.5%, (b) projected salary increases ranging from 3.75% to 5.60% per year for general government employees and 3.50% to 4.75% for employees eligible for enhanced benefits available to law enforcement officers, firefighters, and sheriffs, and (c) a cost-of-living adjustment of 2.50% per year. Both the investment rate of return and the projected salary increases include an inflation component of 2.50%. The actuarial value of the town's assets is equal to the modified market value of assets. This method uses techniques that smooth the effects of short-term volatility in the market value of assets over a five-year period. The town's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at June 30, 2009 for the unfunded actuarial accrued liability (UAAL) was 20 years.

#### D. Funded Status and Funding Progress

As of June 30, 2011, the most recent actuarial valuation date, the Plan was 83% funded. The actuarial accrued liability for benefits was \$57,592,615, and the actuarial value of assets was \$47,702,288, resulting in an UAAL of \$9,890,327. The covered payroll (annual payroll of active employees covered by the Plan) was \$14,576,815, and ratio of the UAAL to the covered payroll was 68%.

The Schedule of Funding Progress, presented as Required Supplementary Information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability (AAL) for benefits.

For the June 30, 2011 actuarial valuation, there was a change in the assumed investment rate of return, which was reduced from 7.5% to 7.0%. This change will have affected the amounts reported in the Schedule of Funding Progress.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 8. Retirement and Pension Plans (Continued)

#### Police Retirement Plan:

#### Plan Description

The Town of Herndon Police Supplemental Retirement Plan (Plan) is a defined contribution plan established by the town to provide retirement benefits, supplemental to VRS, for town police officers. The Plan is administered by the town. The town contributes an amount equal to three percent of the officer's wages; the officers make no contribution. The Plan does not issue a stand-alone financial report.

The town's police officers are enrolled in the Law Enforcement Officers retirement program within the Virginia Retirement System. The police officers are provided benefits equivalent to those provided for State police officers as set out in Section 51.1-138 of the *Code of Virginia*.

The town's payroll for employees covered by the Plan for the year ended June 30, 2012 was approximately \$5,453,383, which was 33% of the total town payroll of \$16,701,366. There were 76 participants in the Plan at June 30, 2012. The Plan has eight distribution options available to the officers upon retirement, separation from service, death, disability or termination of the Plan. Town contributions recorded as pension expenditure totaled \$131,117 for the fiscal year ended June 30, 2012. Data concerning the value of vested and nonvested benefits as of June 30, 2012 is as follows:

| Vested benefits    | \$<br>2,277,691 |
|--------------------|-----------------|
| Nonvested benefits | 77,180          |
|                    | \$<br>2,354,871 |

#### Vesting

Contributions by the town will vest to the benefit of the officer for which they are made according to the following schedule:

| Years of Service as      | Vested     |
|--------------------------|------------|
| Herndon Police Officer   | Percentage |
| Fewer than 3 years       | None       |
| 3 years but fewer than 4 | 20         |
| 4 years but fewer than 5 | 40         |
| 5 years but fewer than 6 | 60         |
| 6 years but fewer than 7 | 80         |
| 7 years or more          | 100        |

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 8. Retirement and Pension Plans (Continued)

#### **Significant Accounting Policies**

Basis of Accounting: The Plan financial statements are prepared using the accrual basis of accounting.

Reporting: The Plan is accounted for as a pension trust fund of the town.

Investment Valuation and Income Recognition: Shares of registered investment companies (mutual funds) are reported at fair value based on the quoted market price of the mutual fund, which represents the net asset value of the shares held by the Plan.

Payment of Benefits: Benefits are recorded when paid.

In addition, State statutes authorize the town to purchase other investments for pension funds that meet the standard of judgment and care set forth in the *Code of Virginia*. These additional investments may include obligations of other states, political subdivisions thereof, or mutual funds.

#### Concentrations

At June 30, 2012, Plan assets were comprised of mutual funds investing in stocks, bonds, guaranteed investment contracts, and U. S. government securities. The following table presents the fair value of the investments in this Plan. Single investments representing more than 5% of the Plan's net assets as of June 30, 2012 and 2011 are separately identified.

| Investments at Fair Value as Determined   |    |           |                 |  |
|---|----|-----------|-----------------|--|
| by Quoted Market Prices                   |    | 2011      |                 |  |
|   |    |           | _               |  |
| Mutual Funds:                             |    |           |                 |  |
| Dimensional U. S. Large Value             | \$ | 139,196   | \$<br>131,406   |  |
| Federated Capital Preservation            |    | 531,504   | 373,815         |  |
| Janus Twenty Fund, Inc.                   |    | 339,599   | 312,136         |  |
| Vanguard Index Trust 500 Index            |    | -         | 538,262         |  |
| Vanguard Bond Index FD Interm.            |    | -         | 387,939         |  |
| Vanguard Mid-Cap Growth Index Inv         |    | -         | 218,738         |  |
| Vanguard 500 Index Signal                 |    | 603,587   | -               |  |
| Vanguard Interim – Term Bond Index Signal |    | 443,769   | -               |  |
| Other Investments Individually Less       |    |           |                 |  |
| Than 5% of Plan Assets                    |    | 297,216   | 267,962         |  |
|   |    |           |                 |  |
|   | \$ | 2,354,871 | \$<br>2,230,258 |  |

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 9. Other Postemployment Benefits

#### A. Plan Description

Other postemployment benefits (OPEB) provided by the town include single-employer, defined benefit retiree health insurance premium plans.

A retiree, eligible for the plan, is defined as a full-time employee who is participating in the employer's medical and dental program, and may elect coverage if the employee is (a) eligible for VRS retirement (i.e. General Employees; earlier of age 50 and 10 years of service or age 55 and 5 years of service; Hazardous Duty Employees: age 50 and 7 years of service, or (b) disabled employees who qualify for VRS disability (no age or service requirement in VRS). The plan was established by town Council and any amendments to the plan must be approved by the Council. The plan does not issue stand-alone financial reports.

#### B. Funding Policy

The town Council establishes employer contribution rates for their respective plan participants. The Council has chosen to fund the healthcare benefits on a pay-as-you-go basis.

#### C. Annual OPEB Cost and Net OPEB Obligation

The town had a roll forward actuarial valuation of postemployment benefits as of July 1, 2010. The annual cost of OPEB under GASB Statement No. 45 is called the annual required contribution or ARC. The pay-as-you-go cost for OPEB benefits for the town's plan is \$95,955 and the annual benefit cost is \$214,500. The percentage of annual OPEB cost contributed is 44.73%.

GASB Statement No. 45 does not require prefunding of OPEB liabilities and the town has elected not to prefund OPEB liabilities at this time. The difference between the OPEB annual expense and cash payments for OPEB benefits is treated as a liability in the financial statements when the liability is not prefunded. At June 30, 2012, the town has recorded a liability of \$1,089,545 on the Statement of Net Assets. (\$957,934 governmental activities and \$131,611 business-type activities.)

The town is required to contribute the ARC of the employer, an amount actuarially determined in accordance with the parameters of GASB No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities over a period not to exceed 30 years on an open basis. The following table shows the components of the annual OPEB cost for the year, the amounts contributed for the year, and the change in the net OPEB obligation:

| Annual required contribution (ARC)         | \$<br>216,100   |
|--|-----------------|
| Interest on net OPEB obligation            | 38,800          |
| Adjustment to annual required contribution | (40,400)        |
| Annual OPEB cost                           | 214,500         |
| Estimated contributions made               | (95,955)        |
| Increase in net OPEB obligation            | 118,545         |
| Net OPEB obligation, beginning of year     | 971,000         |
| Net OPEB obligation, end of year           | \$<br>1,089,545 |

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 9. Other Postemployment Benefits (Continued)

#### C. Annual OPEB Cost and Net OPEB Obligation (Continued)

#### **Trend Information**

Three-year trend information is as follows:

| _ | Fiscal<br>Year<br>Ended | Annual<br>OPEB<br>Costs | Percentage<br>of Annual<br>OPEB Costs<br>Contributed | Net<br>Pension<br>Obligation |
|---|-------------------------|-------------------------|--|------------------------------|
|   | June 30, 2012           | \$<br>214,500           | 44.73%   | \$<br>1,089,545              |
|   | June 30, 2011           | 205,600                 | 29.47%   | 971,000                      |
|   | June 30, 2010           | 601,000                 | 32.95%   | 826,000                      |

Annual OPEB costs for fiscal year ended June 30, 2010 included the estimated cost of the implicit subsidy. It has since been determined that no implicit subsidy exists for this plan.

#### D. Funding Status and Funding Progress

As of July 1, 2010, the most recent roll forward actuarial valuation date, the plan was not funded. The actuarial value of assets was \$-0-, resulting in an unfunded actuarial liability (UAAL) of \$2,033,900 for the town's plan.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan are compared with past expectations and new estimates are made for the future. The Schedule of Funding Progress, presented as Required Supplementary Information following the notes to the financial statements, presents trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

The following table shows the funding status:

| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets | Actuarial Actuari<br>Accrued Accrue |    | Unfunded<br>Actuarial<br>Accrued<br>Liability | Funded<br>Ratio | Annual<br>Covered<br>Payroll | Actuarial Accrued Liability as a Percentage of Covered Payroll |   |
|--------------------------------|---------------------------------|-------------------------------------|----|---|-----------------|------------------------------|--|---|
| July 1, 2010                   | \$<br>-                         | \$<br>2,033,900                     | \$ | 2,033,900                                     | 0.00%           | \$<br>15,625,249             | 13.02%   | _ |
| July 1, 2008                   | -                               | 5,284,000                           |    | 5,284,000                                     | 0.00%           | 14,781,700                   | 35.75%   |   |

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#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 9. Other Postemployment Benefits (Continued)

#### E. Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members at that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2010 actuarial valuation, the Entry Age Normal cost method was used. The actuarial assumptions include a four percent rate of return, an inflation rate of two and one-half percent, assumed salary scale increase of two and one-half percent, and an annual healthcare cost trend rate of ten percent initially, reduced by one percent decrements to an ultimate rate of five percent. The unfunded liability is amortized over a period of 30 years based on a level percent of payroll method on an open basis.

#### Note 10. Interfund Receivables and Payables

Interfund balances as of June 30, 2012 are as follows:

| Receivable Fund | eceivable Fund Payable Fund         |    |         |  |  |
|-----------------|-------------------------------------|----|---------|--|--|
| General         | Enterprise: Chestnut Grove Cemetery | \$ | 164,645 |  |  |
| General         | Governmental: Capital Projects      | \$ | 85,000  |  |  |
|                 | Total                               | \$ | 249,645 |  |  |

Interfund receivables are recorded to disclose interfund loan balances in the payable funds due at year end.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 11. Interfund Transfers

A summary of interfund transfer activity is presented as follows:

|                              |    | General<br>Fund | Nonmajor<br>Governmental<br>Fund | Chestnut<br>Grove<br>Cemetery<br>Fund | Total<br>Transferred<br>In |
|------------------------------|----|-----------------|----------------------------------|---------------------------------------|----------------------------|
| Transfer To Fund:            |    |                 |                                  |                                       |                            |
| Primary government:          | _  |                 |                                  |                                       |                            |
| Governmental activities:     |    |                 |                                  |                                       |                            |
| Capital Projects Fund        | \$ | 578,500         | \$<br>-                          | \$<br>-                               | \$<br>578,500              |
| Nonmajor Governmental Fund   |    | 50,000          | -                                | 37,503                                | 87,503                     |
| Business-type activities:    |    |                 |                                  |                                       |                            |
| Chestnut Grove Cemetery Fund |    | -               | 55,086                           | -                                     | 55,086                     |
| Nonmajor Enterprise Fund     |    | 200,000         | -                                | -                                     | 200,000                    |
| Total Transferred Out        | \$ | 828,500         | \$<br>55,086                     | \$<br>37,503                          | \$<br>921,089              |

The transfers from the General Fund to the Capital Projects Fund, Nonmajor Government Funds, and Nonmajor Enterprise Funds is for capital project expenditures.

The transfer from the Nonmajor Government Fund to the Chestnut Grove Cemetery Fund is for interest income.

The transfer from the Chestnut Grove Cemetery Fund to the Nonmajor Government Fund is for cemetery site sales.

#### Note 12. Surety Bonds

The town maintains surety bonding with Virginia Municipal Liability Pool as follows:

| Official's              | Title of                           | Amount of       |
|-------------------------|------------------------------------|-----------------|
| Name                    | Official                           | <br>Surety Bond |
| Stephen J. DeBenedittis | Mayor                              | \$<br>250,000   |
| Arthur A. Anselene      | Town Manager                       | 250,000         |
| Mary K. Tuohy           | Director of Finance                | 250,000         |
| Stephan A. Greennagel   | Deputy Director of Finance         | 250,000         |
| Myra L. King            | Revenue Supervisor                 | 250,000         |
| Diane C. Erway          | Purchasing Agent                   | 250,000         |
| Cindy S. Roeder         | Director of Parks and Recreation   | 250,000         |
| Elizabeth M. Gilleran   | Director of Community Development  | 250,000         |
| Robert B. Boxer         | Director of Public Works           | 250,000         |
| Toussaint Summers, Jr.  | Chief of Police                    | 250,000         |
| William H. Ashton, III  | Director of Information Technology | 250,000         |
| Linda A. Simmons        | Director of Human Resources        | 250,000         |
| Gene A. Fleming         | Director of Golf                   | 250,000         |

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 13. Contingency

#### Federal and State-Assisted Programs

The town has received proceeds from several federal and state grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant monies to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant monies.

#### Note 14. Commitments and Subsequent Event

The town was contacted by the Environmental Protection Agency (EPA) in November 2007 concerning its investigation of a release, or threat of release, of hazardous substances, pollutants or containments into the environment at the Hidden Lane Landfill in Loudoun County, Virginia. The town has furnished all information and documents in relation to any town use of this landfill between 1971 and 1983 to the EPA. The EPA's investigation was still on-going at June 30, 2012 and no indication of potential town liability has been determined.

#### Note 15. Risk Management

The town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets, errors and omissions; injuries to employees and others; and natural disasters. To reduce insurance costs and the need for self-insurance, the town has joined with other municipalities in the Commonwealth of Virginia in several public entity risk pools that operate as common risk management and insurance programs for member municipalities. The town is not self-insured.

The town has coverage with the Virginia Municipal League Insurance Program (the "Pool") for all insurable risks identified by the town. Each Pool member jointly and severally agrees to assume, pay and discharge any liability. The town pays the Pool contributions and assessments based upon classifications and rates into a designated cash reserve fund out of which expenses of the Pool and claims and awards are to be paid. In the event of a loss deficit and depletion of all available excess insurance, the Pool may assess all members in the proportion which the premium of each bears to the total premiums of all members in the year in which such deficit occurs.

The town contributes to carry commercial insurance for all other risks of losses. Settled claims from these risks have not exceeded commercial coverage in any of the last three fiscal years.

#### **NOTES TO FINANCIAL STATEMENTS**

#### Note 16. Pending GASB Statements

At June 30, 2012, the Governmental Accounting Standards Board (GASB) had issued several statements not yet implemented by the town. The statements which might impact the town are as follows:

GASB Statement No. 61, *Financial Reporting Entity Omnibus*, will result in the financial reporting entity financial statements being more relevant by improving guidance for including, presenting, and disclosing information about component units and equity interest transactions of a financial reporting entity. Statement No. 61 will be effective for periods beginning after June 15, 2012.

GASB Statement No. 62, Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements, improves financial reporting by contributing to the GASB's efforts to codify all sources of generally accepted accounting principles for state and local governments so that they derive from a single source. Statement No. 62 will be effective for periods beginning after December 15, 2011.

GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position, will improve financial reporting by standardizing the presentation of deferred outflows of resources and deferred inflows of resources and their effects on a government's net position. Statement No. 63 will be effective for periods beginning after December 15, 2011.

GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*, establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognizes, as outflows of resources or inflows of resources, certain items that were previously reported as assets and liabilities. This Statement also provides other financial reporting guidance related to the impact of the financial statement elements deferred outflows of resources and deferred inflows of resources, such as changes in the determination of the major fund calculations and limiting the use of the term *deferred* in financial statement presentations. Statement No. 65 will be effective for periods beginning after December 15, 2012.

GASB Statement No. 66, *Technical Corrections – 2012*, will improve accounting and financial reporting for a governmental financial reporting entity by resolving conflicting guidance that resulted from the issuance of two pronouncements, Statements No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions* and No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements.* Statement No. 66 will be effective for periods beginning after December 15, 2012.

GASB Statement No. 68, Accounting and Financial Reporting for Pensions, will improve accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local governmental employers about financial support for pensions that is provided by other entities. Statement No. 68 will be effective for fiscal years beginning after June 15, 2014.

The town has not determined the financial reporting effect that any of these statements will have upon the town.



# **REQUIRED SUPPLEMENTARY INFORMATION**



## SCHEDULE OF FUNDING PROGRESS - VIRGINIA RETIREMENT SYSTEM

| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets | Actuarial<br>Accrued<br>Liability | Unfunded<br>Actuarial<br>Accrued<br>Liability | Funded<br>Ratio | Covered<br>Payroll | Unfunded Actuarial Accrued Liability as a Percentage of Covered Payroll |
|--------------------------------|---------------------------------|-----------------------------------|---|-----------------|--------------------|---|
| June 30, 2011                  | \$<br>47,702,288                | \$<br>57,592,615 \$               | 9,890,327                                     | 82.83% \$       | 14,576,815         | 67.85%  |
| June 30, 2010                  | 45,557,167                      | 54,225,499                        | 8,668,332                                     | 84.01%          | 15,028,251         | 57.68%  |
| June 30, 2009                  | 43,841,672                      | 47,617,917                        | 3,776,245                                     | 92.07%          | 15,625,249         | 24.17%  |

#### SCHEDULE OF FUNDING PROGRESS - OTHER POSTEMPLOYMENT BENEFITS

| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets | Actuarial<br>Accrued<br>Liability | Unfunded<br>Actuarial<br>Accrued<br>Liability | I<br>I Funded |    | Covered<br>Payroll | Unfunded Actuarial Accrued Liability as a Percentage of Covered Payroll |
|--------------------------------|---------------------------------|-----------------------------------|---|---------------|----|--------------------|---|
| July 1, 2010                   | \$<br>-                         | \$<br>2,033,900                   | \$<br>2,033,900                               | 0.00%         | \$ | 15,625,249         | 13.02%  |
| July 1, 2008                   | -                               | 5,284,000                         | 5,284,000                                     | 0.00%         |    | 14,781,700         | 35.75%  |

## SCHEDULE OF EMPLOYER CONTRIBUTIONS - OTHER POSTEMPLOYMENT BENEFITS

| Fiscal Year<br>Ended<br>June 30, | Annual<br>Required<br>Contribution | Percentage<br>Contributed |
|----------------------------------|------------------------------------|---------------------------|
| 2012                             | \$<br>216,100                      | 44.40%                    |
| 2011                             | 207,000                            | 29.28%                    |
| 2010                             | 601,000                            | 32.95%                    |





# **SUPPLEMENTARY INFORMATION**



#### **Nonmajor Governmental Funds**

#### **Special Revenue Fund**

Special revenue funds are used to account for specific revenues that are legally committed by legislative imposition by the Herndon town Council to expenditure for particular purposes. The town's special revenue fund is the Chestnut Grove Cemetery Perpetual Care Fund.

#### **Capital Projects Fund**

Capital projects funds are generally used to account for the acquisition and construction of major capital projects other than those financed by proprietary funds and trust funds. The Information Systems Improvement Fund accounts for the town's acquisition of telecommunications equipment, computer hardware and software and other automated systems.

# Exhibit B-1

# COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS June 30, 2012

|  | Spe                     | cial Revenue       | Cap        | ital Projects |    |                    |  |
|--|-------------------------|--------------------|------------|---------------|----|--------------------|--|
|  | Chestnut Grove Cemetery |                    |            | formation     |    | Total              |  |
|  |                         |                    |            | Systems       | ı  | Nonmajor           |  |
|  |                         | Perpetual          |            | provement     |    | vernmental         |  |
|  |                         | Care Fund          |            | Fund          |    | Funds              |  |
| ASSETS   |                         |                    | \$ 309,984 |               |    |                    |  |
| Cash, cash equivalents and temporary cash investments Accrued interest | \$                      | 1,395,694<br>6,302 | \$         | 309,984       | \$ | 1,705,678<br>6,302 |  |
|  |                         | 5,55=              |            |               |    | 5,00=              |  |
| Total assets   | \$                      | 1,401,996          | \$         | 309,984       | \$ | 1,711,980          |  |
| LIABILITIES AND FUND BALANCES  |                         |                    |            |               |    |                    |  |
| Liabilities:   |                         |                    |            |               |    |                    |  |
| Accounts payable   | \$                      | -                  | \$         | 90,687        | \$ | 90,687             |  |
| Fund balances:   |                         |                    |            |               |    |                    |  |
| Committed to:  |                         |                    |            |               |    |                    |  |
| Cemetery perpetual care  |                         | 1,401,996          |            | -             |    | 1,401,996          |  |
| Assigned:  |                         |                    |            |               |    |                    |  |
| Subsequent years' expenditures for                                     |                         |                    |            |               |    |                    |  |
| Information Systems Improvement Fund                                   |                         | -                  |            | 219,297       |    | 219,297            |  |
| Total fund balances  |                         | 1,401,996          |            | 219,297       |    | 1,621,293          |  |
| Total liabilities and fund balances                                    | \$                      | 1,401,996          | \$         | 309,984       | \$ | 1,711,980          |  |

# Exhibit B-2

# COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS Year Ended June 30, 2012

|  | Gro | cial Revenue Chestnut ve Cemetery Perpetual Care Fund | Ir | oital Projects Information Systems Informent Fund | Total<br>Nonmajor<br>overnmental<br>Funds |
|--|-----|---|----|---|---|
| Revenues:  |     |   |    |   |   |
| Revenue from local sources: Use of money and property      | \$  | 55,086  | \$ | -   | \$<br>55,086                              |
| Total revenues   |     | 55,086  |    | -   | 55,086                                    |
| Expenditures: Capital outlay                               |     | -   |    | 199,256   | 199,256                                   |
| Revenues over (under) expenditures                         |     | 55,086  |    | (199,256)   | (144,170)                                 |
| Other financing sources (uses): Transfers in Transfers out |     | 37,503<br>(55,086)                                    |    | 50,000<br>-                                       | 87,503<br>(55,086)                        |
| Total other financing sources (uses), net                  |     | (17,583)  |    | 50,000  | 32,417                                    |
| Net change in fund balances                                |     | 37,503  |    | (149,256)   | (111,753)                                 |
| Fund balances, July 1                                      |     | 1,364,493   |    | 368,553   | 1,733,046                                 |
| Fund balances, June 30                                     | \$  | 1,401,996   | \$ | 219,297   | \$<br>1,621,293                           |



**SUPPLEMENTAL SCHEDULES** 

**Exhibit B-3** 

# GENERAL FUND BALANCE SHEET June 30, 2012

(With Comparative Amounts for 2011)

|   |    | 2011       |                  |
|---|----|------------|------------------|
| ASSETS  |    |            |                  |
| Cash, cash equivalents and temporary cash investments Receivables (net of allowance for doubtful accounts): | \$ | 11,319,475 | \$<br>10,549,738 |
| Property taxes  |    | 5,031,487  | 4,650,066        |
| Accounts and other services   |    | 654,547    | 617,052          |
| Accrued interest  |    | 57,408     | 46,366           |
| Due from other governments  |    | 746,029    | 830,704          |
| Inventories   |    | 127,084    | 104,545          |
| Prepaid costs   |    | 60,309     | 58,749           |
| Advances to other funds   |    | 249,645    | 301,810          |
| Total assets  | \$ | 18,245,984 | \$<br>17,159,030 |
| LIABILITIES   |    |            |                  |
| Liabilities:  |    |            |                  |
| Accounts payable  | \$ | 578,317    | \$<br>427,103    |
| Accrued payroll   |    | 795,049    | 660,662          |
| Accrued liabilities - other   |    | 1,082,606  | 842,561          |
| Deferred revenue  |    | 5,196,506  | 4,964,154        |
| Deposits  |    | 1,781,136  | 2,082,994        |
| Total liabilities   |    | 9,433,614  | 8,977,474        |
| Fund Balances:  |    |            |                  |
| Nonspendable:   |    |            |                  |
| Inventories   |    | 127,084    | 104,545          |
| Prepaid costs   |    | 60,309     | 58,749           |
| Loan to Capital Projects Fund   |    | 85,000     | 124,500          |
| Loan to Cemetery Fund   |    | 164,645    | 177,310          |
| Committed:  |    |            |                  |
| Revenue stabilization   |    | 200,000    | -                |
| Assigned to:  |    | 224 =24    | 400.000          |
| Operating materials, services and supplies  |    | 364,531    | 499,980          |
| Capital equipment and vehicles  |    | 96,286     | 145,380          |
| Subsequent years' expenditures  |    | 814,723    | 801,747          |
| Unassigned  |    | 6,899,792  | 6,269,345        |
| Total fund balances   |    | 8,812,370  | 8,181,556        |
| Total liabilities and fund balances   | \$ | 18,245,984 | \$<br>17,159,030 |

Exhibit B-4 Page 1

|  |    | Budgeted   | d Amounts |            | Actual |            | Variance with<br>Final Budget |            |
|--|----|------------|-----------|------------|--------|------------|-------------------------------|------------|
|  |    | Original   |           | Final      |        | Amounts    | Ove                           | er (Under) |
| Devenue from lead acurace.                 |    |            |           |            |        |            |                               |            |
| Revenue from local sources:                |    |            |           |            |        |            |                               |            |
| General property taxes:  Real estate taxes | \$ | 9,095,100  | \$        | 9,095,100  | \$     | 9,139,679  | \$                            | 44,579     |
| Elderly tax relief exemption               | Φ  | 9,095,100  | Φ         | 9,095,100  | Φ      | (72,003)   | Φ                             | (72,003)   |
| Public service corporation taxes           |    | 365,500    |           | 365,500    |        | 358,816    |                               | (6,684)    |
| Penalties and interest                     |    | 52,400     |           | 52,400     |        | 43,412     |                               | (8,988)    |
| r enallies and interest                    |    | 32,400     |           | 32,400     |        | 43,412     |                               | (0,900)    |
| Total general property taxes               |    | 9,513,000  |           | 9,513,000  |        | 9,469,904  |                               | (43,096)   |
| Other local taxes:                         |    |            |           |            |        |            |                               |            |
| Consumer utility tax                       |    | 791,900    |           | 791,900    |        | 789,609    |                               | (2,291)    |
| Right of way use fees                      |    | 202,700    |           | 202,700    |        | 174,384    |                               | (28,316)   |
| Cigarette tax                              |    | 386,700    |           | 386,700    |        | 364,975    |                               | (21,725)   |
| Transient occupancy tax                    |    | 2,284,300  |           | 2,284,300  |        | 2,235,969  |                               | (48,331)   |
| Bank stock tax                             |    | 280,000    |           | 280,000    |        | 249,084    |                               | (30,916)   |
| Cable T.V. franchise fees                  |    | 152,000    |           | 152,000    |        | 206,822    |                               | 54,822     |
| Business licenses tax                      |    | 3,440,100  |           | 3,440,100  |        | 3,928,098  |                               | 487,998    |
| Utility consumption tax                    |    | 108,500    |           | 108,500    |        | 92,935     |                               | (15,565)   |
| Motor vehicle licenses                     |    | 373,700    |           | 373,700    |        | 386,712    |                               | 13,012     |
| Local sales tax                            |    | 1,448,900  |           | 1,448,900  |        | 1,601,032  |                               | 152,132    |
| Meals tax                                  |    | 1,822,400  |           | 1,822,400  |        | 1,991,460  |                               | 169,060    |
| Total other local taxes                    |    | 11,291,200 |           | 11,291,200 |        | 12,021,080 |                               | 729,880    |
| Permits, privilege fees and regulatory     |    |            |           |            |        |            |                               |            |
| licenses:                                  |    |            |           |            |        |            |                               |            |
| Planning fees                              |    | 64,000     |           | 64,000     |        | 38,567     |                               | (25,433)   |
| Building inspection fees and permits       |    | 293,400    |           | 293,400    |        | 254,106    |                               | (39,294)   |
| Right of way permit fees                   |    | 16,200     |           | 16,200     |        | 14,798     |                               | (1,402)    |
| Total permits, privilege fees and          |    |            |           |            |        |            |                               |            |
| regulatory licenses                        |    | 373,600    |           | 373,600    |        | 307,471    |                               | (66,129)   |
| Fines and forfeitures:                     |    |            |           |            |        |            |                               |            |
| Court fines and costs                      |    | 90,000     |           | 90,000     |        | 99,158     |                               | 9,158      |
| Court fees - Fairfax County                |    | 405,800    |           | 405,800    |        | 468,821    |                               | 63,021     |
| Court maintenance fees                     |    | 15,000     |           | 15,000     |        | 13,996     |                               | (1,004)    |
| Zoning fines                               |    | 10,800     |           | 10,800     |        | 4,632      |                               | (6,168)    |
| Total fines and forfeitures                |    | 521,600    |           | 521,600    |        | 586,607    |                               | 65,007     |

Exhibit B-4 Page 2

|  |    | Budgeted Amounts |    |            | Actual |            | Variance with<br>Final Budget |            |
|--|----|------------------|----|------------|--------|------------|-------------------------------|------------|
|  |    | Original         |    | Final      |        | Amounts    | Ov                            | er (Under) |
| Revenue from local sources: (Continued) Use of money and property: |    |                  |    |            |        |            |                               |            |
| Interest on investments  | \$ | 346,800          | \$ | 346,800    | \$     | 174,833    | \$                            | (171,967)  |
| Rental income  |    | 437,520          |    | 437,520    |        | 345,963    |                               | (91,557)   |
| Total use of money and property                                    |    | 784,320          |    | 784,320    |        | 520,796    |                               | (263,524)  |
| Charges for services:  |    |                  |    |            |        |            |                               |            |
| Franchise lease  |    | 98,470           |    | 98,470     |        | 98,137     |                               | (333)      |
| Commercial refuse collection                                       |    | 21,500           |    | 21,500     |        | 11,505     |                               | (9,995)    |
| Recycling collection   |    | 82,200           |    | 82,200     |        | 97,895     |                               | 15,695     |
| Recreation program fees  |    | 1,621,430        |    | 1,621,430  |        | 1,636,634  |                               | 15,204     |
| Admission fees   |    | 480,850          |    | 480,850    |        | 569,540    |                               | 88,690     |
| Park operation   |    | 7,100            |    | 7,100      |        | 8,650      |                               | 1,550      |
| Herndon festival   |    | 287,300          |    | 287,300    |        | 335,295    |                               | 47,995     |
| Concession   |    | 24,400           |    | 24,400     |        | 24,715     |                               | 315        |
| Rental income - parks & recreation                                 |    | 75,220           |    | 75,220     |        | 61,309     |                               | (13,911)   |
| Tennis/multi-use facility  |    | 208,380          |    | 208,380    |        | 201,161    |                               | (7,219)    |
| Sale of recyclable materials                                       |    | 20,000           |    | 20,000     |        | 20,573     |                               | 573        |
| Quasi - external revenue - charges for                             |    |                  |    |            |        |            |                               |            |
| administration, personnel and other services:                      |    |                  |    |            |        |            |                               |            |
| Chestnut Grove Cemetery fund                                       |    | 14,340           |    | 14,340     |        | 14,340     |                               | _          |
| Golf course fund   |    | 29,580           |    | 29,580     |        | 29,580     |                               | _          |
| Water and sewer fund   |    | 444,350          |    | 444,350    |        | 444,350    |                               | -          |
|  |    | ,                |    | •          |        | ·          |                               | 100 50 1   |
| Total charges for services   |    | 3,415,120        |    | 3,415,120  |        | 3,553,684  |                               | 138,564    |
| Miscellaneous:   |    |                  |    |            |        |            |                               |            |
| Miscellaneous  |    | 28,350           |    | 28,350     |        | 133,216    |                               | 104,866    |
| Total revenue from local sources                                   | 2  | 25,927,190       |    | 25,927,190 |        | 26,592,758 |                               | 665,568    |
| Intergovernmental: County of Fairfax:                              |    |                  |    |            |        |            |                               |            |
| Contribution for neighborhood resource center                      |    | 39,130           |    | 39,130     |        | 29,348     |                               | (9,782)    |
| Contribution toward tourism and economic development               |    | 40,000           |    | 40,000     |        | 40,000     |                               | _          |
| economic development   |    | +0,000           |    | +0,000     |        | +0,000     |                               |            |
| Total from County of Fairfax                                       |    | 79,130           |    | 79,130     |        | 69,348     |                               | (9,782)    |

Exhibit B-4 Page 3

|  | Budgeted Amounts |            | Actual           |                  | Variance with<br>Final Budget |            |
|--|------------------|------------|------------------|------------------|-------------------------------|------------|
|  |                  | Original   | Final            | Amounts          | Ov                            | er (Under) |
| Intergovernmental: (Continued) Commonwealth:     |                  |            |                  |                  |                               |            |
| Non-categorical aid:                             |                  |            |                  |                  |                               |            |
| Police reimbursement (Section 599)               | \$               | 549,060    | \$<br>549,060    | \$<br>548,704    | \$                            | (356)      |
| 5% communications tax                            |                  | 1,850,700  | 1,850,700        | 1,758,637        |                               | (92,063)   |
| Vehicle rental taxes                             |                  | 28,910     | 28,910           | 31,994           |                               | 3,084      |
| Total non-categorical aid                        |                  | 2,428,670  | 2,428,670        | 2,339,335        |                               | (89,335)   |
| Categorical aid:                                 |                  |            |                  |                  |                               |            |
| Fire fund program                                |                  | 60,780     | 60,780           | 62,264           |                               | 1,484      |
| Litter control grant                             |                  | 5,620      | 5,620            | 4,678            |                               | (942)      |
| Financial assistance for the arts                |                  | 5,000      | 5,000            | · -              |                               | (5,000)    |
| Dept. of Criminal Justice Service grants         |                  | 20,000     | 20,000           | _                |                               | (20,000)   |
| Street and highway maintenance                   |                  | -,         | -,               |                  |                               | ( -,,      |
| allocation                                       |                  | 1,515,260  | 1,515,260        | 1,586,427        |                               | 71,167     |
| Total categorical aid                            |                  | 1,606,660  | 1,606,660        | 1,653,369        |                               | 46,709     |
| Total from the Commonwealth                      |                  | 4,035,330  | 4,035,330        | 3,992,704        |                               | (42,626)   |
| Federal government:                              |                  |            |                  |                  |                               |            |
| Categorical aid:                                 |                  |            |                  |                  |                               |            |
| Office of Justice Pgms./VEST grant               |                  | _          | _                | 4,656            |                               | 4,656      |
| Dept. of Transportation/State & Community        |                  |            |                  | 1,000            |                               | 1,000      |
| Highway Safety grant                             |                  | 17,500     | 17,500           | 17,269           |                               | (231)      |
| Office of Justice Pgms./JJDP grant               |                  | 131,200    | 131,200          | 96,722           |                               | (34,478)   |
| Dept. of Transportation/ National Highway Safety |                  | 101,200    | 101,200          | 00,122           |                               | (01,110)   |
| Administration - Selective Enforcement grant     |                  | 20,000     | 20,000           | 22,872           |                               | 2,872      |
| CMAQ grant - alternative fuel vehicles           |                  | -          | -                | 88,595           |                               | 88,595     |
| ARRA- Office of Juvenile Justice/ICAC grant      |                  | 20,000     | 20,000           | 17,094           |                               | (2,906)    |
| Dept. of Housing & Urban Dev./Bilingual grant    |                  | 89,380     | 89,380           | 89,380           |                               | -          |
| Total from the Federal government                |                  | 278,080    | 278,080          | 336,588          |                               | 58,508     |
| Total intergovernmental revenue                  |                  | 4,392,540  | 4,392,540        | 4,398,640        |                               | 6,100      |
| Total General Fund revenues                      | \$               | 30,319,730 | \$<br>30,319,730 | \$<br>30,991,398 | \$                            | 671,668    |

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|  | Budgeted                     | l Amounts                    | Actual                       | Variance with Final Budget    |
|--|------------------------------|------------------------------|------------------------------|-------------------------------|
|  | Original                     | Final                        | Amounts                      | Over (Under)                  |
| Legislative: Personnel services Operations and maintenance                         | \$ 371,120<br>207,140        | \$ 371,120<br>207,140        | \$ 373,545<br>200,457        | \$ 2,425<br>(6,683)           |
| Total legislative  | 578,260                      | 578,260                      | 574,002                      | (4,258)                       |
| Administration: Public information: Personnel services Operations and maintenance  | 160,780<br>217,100           | 160,780<br>246,500           | 161,475<br>108,880           | 695<br>(137,620)              |
|  | 377,880                      | 407,280                      | 270,355                      | (136,925)                     |
| Town manager: Personnel services Operations and maintenance                        | 326,900<br>16,720<br>343,620 | 326,900<br>16,720<br>343,620 | 328,591<br>16,155<br>344,746 | 1,691<br>(565)<br>1,126       |
| Human resources: Personnel services Operations and maintenance                     | 380,290<br>60,590            | 380,290<br>125,711           | 378,633<br>100,157           | (1,657)<br>(25,554)           |
|  | 440,880                      | 506,001                      | 478,790                      | (27,211)                      |
| Information services: Personnel services Operations and maintenance Capital outlay | 660,260<br>254,840<br>45,000 | 660,260<br>262,590<br>50,638 | 647,241<br>247,930<br>50,310 | (13,019)<br>(14,660)<br>(328) |
|  | 960,100                      | 973,488                      | 945,481                      | (28,007)                      |
| Total administration   | 2,122,480                    | 2,230,389                    | 2,039,372                    | (191,017)                     |
| Town attorney: Personnel services Operations and maintenance                       | 311,310<br>262,500           | 311,310<br>326,285           | 309,264<br>156,450           | (2,046)<br>(169,835)          |
| Total town attorney  | 573,810                      | 637,595                      | 465,714                      | (171,881)                     |

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|   | Budgeted             | d Amounts            | Actual               | Variance with Final Budget |  |
|---|----------------------|----------------------|----------------------|----------------------------|--|
|   | Original             | Final                | Amounts              | Over (Under)               |  |
| Parks and recreation: Administration:         |                      |                      |                      |                            |  |
| Personnel services Operations and maintenance | \$ 409,020<br>98,890 | \$ 409,020<br>96,390 | \$ 415,378<br>91,159 | \$ 6,358<br>(5,231)        |  |
|   | 507,910              | 505,410              | 506,537              | 1,127                      |  |
| Recreation programs: Personnel services       | 811,100              | 788,800              | 855,875              | 67,075                     |  |
| Operations and maintenance                    | 579,860              | 589,232              | 494,516              | (94,716)                   |  |
|   | 1,390,960            | 1,378,032            | 1,350,391            | (27,641)                   |  |
| Community center operations:                  |                      |                      |                      | (101 -00)                  |  |
| Personnel services Operations and maintenance | 803,620<br>215,600   | 825,920<br>217,721   | 724,412<br>203,701   | (101,508)<br>(14,020)      |  |
|   | 1,019,220            | 1,043,641            | 928,113              | (115,528)                  |  |
| Aquatics programs and operations:             |                      |                      |                      |                            |  |
| Personnel services                            | 571,330              | 571,330              | 571,951              | 621                        |  |
| Operations and maintenance Capital outlay     | 136,230<br>8,000     | 136,230<br>8,000     | 125,495<br>-         | (10,735)<br>(8,000)        |  |
|   | 715,560              | 715,560              | 697,446              | (18,114)                   |  |
| Park operations and development:              |                      |                      |                      |                            |  |
| Personnel services                            | 67,630<br>78,500     | 67,630               | 62,680               | (4,950)                    |  |
| Operations and maintenance                    | 78,500               | 89,775               | 70,385               | (19,390)                   |  |
|   | 146,130              | 157,405              | 133,065              | (24,340)                   |  |
| Total parks and recreation                    | 3,779,780            | 3,800,048            | 3,615,552            | (184,496)                  |  |

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|   |                   | I Amounts  | Actual     | Variance with Final Budget |
|---|-------------------|------------|------------|----------------------------|
|   | Original          | Final      | Amounts    | Over (Under)               |
| Finance: Administration: Personnel services | \$ 225,270        | \$ 225,270 | \$ 223,041 | \$ (2,229)                 |
| Operations and maintenance                  | 259,670           | 285,065    | 279,454    | (5,611)                    |
|   | 484,940           | 510,335    | 502,495    | (7,840)                    |
| Billing and accounting: Personnel services  | 414,030           | 414,030    | 413,867    | (163)                      |
| Operations and maintenance                  | 18,330            | 18,330     | 14,541     | (3,789)                    |
|   | 432,360           | 432,360    | 428,408    | (3,952)                    |
| Revenue:                                    | 105 5 10          | 105 5 10   | 100 110    | 0.000                      |
| Personnel services                          | 185,540           | 185,540    | 188,148    | 2,608                      |
| Operations and maintenance                  | 27,750            | 30,250     | 30,743     | 493                        |
|   | 213,290           | 215,790    | 218,891    | 3,101                      |
| Procurement:                                | 00.500            | 00.500     | 00.005     | (405)                      |
| Personnel services                          | 83,560            | 83,560     | 83,365     | (195)                      |
| Operations and maintenance                  | 4,240             | 4,255      | 3,500      | (755)                      |
|   | 87,800            | 87,815     | 86,865     | (950)                      |
| Total finance                               | 1,218,390         | 1,246,300  | 1,236,659  | (9,641)                    |
| Community development: Administration:      |                   |            |            |                            |
| Personnel services                          | 1,237,260         | 1,231,260  | 1,222,204  | (9,056)                    |
| Operations and maintenance                  | 135,120           | 338,699    | 187,550    | (151,149 <u>)</u>          |
|   | 1,372,380         | 1,569,959  | 1,409,754  | (160,205)                  |
|   |                   |            |            |                            |
| Community inspections:  Personnel services  | 433,240           | 433,240    | 432,598    | (642)                      |
| Operations and maintenance                  | 433,240<br>12,250 | 11,660     | 10,855     | (642)<br>(805)             |
| Operations and maintenance                  | 12,200            | 11,000     | 10,000     | (000)                      |
|   | 445,490           | 444,900    | 443,453    | (1,447)                    |
| Neighborhood resources:                     |                   |            |            |                            |
| Personnel services                          | 153,810           | 153,810    | 146,147    | (7,663)                    |
| Operations and maintenance                  | 84,750            | 95,500     | 69,924     | (25,576)                   |
|   | 238,560           | 249,310    | 216,071    | (33,239)                   |
| Total community development                 | 2,056,430         | 2,264,169  | 2,069,278  | (194,891)                  |

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|  | Budge                                  | ted Amounts           | Actual                                      | Variance with<br>Final Budget               |
|--|--|-----------------------|---|---|
|  | Original                               | Final                 | Amounts                                     | Over (Under)                                |
| Police: Field operations: Personnel services Operations and maintenance Capital outlay | \$ 4,848,18<br>151,50<br>228,47        | 0 146,500             | \$ 4,953,989<br>159,848<br>366,140          | \$ 136,709<br>13,348<br>(44,357)            |
|  | 5,228,15                               | 5,374,277             | 5,479,977                                   | 105,700                                     |
| Support services: Personnel services Operations and maintenance Capital outlay         | 3,022,74<br>394,53<br>9,23<br>3,426,50 | 0 409,831<br>0 24,945 | 2,965,420<br>360,125<br>23,545<br>3,349,090 | (12,320)<br>(49,706)<br>(1,400)<br>(63,426) |
| Total police   | 8,654,65                               | 0 8,786,793           | 8,829,067                                   | 42,274                                      |
| Public Works: Administration: Personnel services Operations and maintenance            | 791,02<br>36,32<br>827,34              | 0 44,330              | 663,630<br>39,573<br>703,203                | (51,869)<br>(4,757)<br>(56,626)             |
| Engineering: Personnel services Operations and maintenance                             | 460,83<br>54,72<br>515,55              | 104,086               | 460,636<br>43,900<br>504,536                | (1,194)<br>(60,186)<br>(61,380)             |
| Program management: Personnel services Operations and maintenance                      | 236,23<br>7,85<br>244,08               | 0 28,551              | 236,201<br>10,310<br>246,511                | (29)<br>(18,241)<br>(18,270)                |
| Building inspections: Personnel services Operations and maintenance                    | 439,48<br>77,08                        | 0 439,480             | 437,645<br>76,199                           | (1,835)<br>(1,444)                          |
| Building maintenance:  | 516,56                                 | 0 517,123             | 513,844                                     | (3,279)                                     |
| Personnel services Operations and maintenance Capital outlay                           | 537,94<br>763,55<br>                   | •                     | 536,630<br>951,429<br>-                     | (510)<br>115,352<br>(26,000)                |
|  | 1,301,49                               | 0 1,399,217           | 1,488,059                                   | 88,842                                      |

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### GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL Year Ended June 30, 2012

|  |    | Budgeted           | l Amo | ounts              | Actual                  | Variance with<br>Final Budget |                       |  |
|--|----|--------------------|-------|--------------------|-------------------------|-------------------------------|-----------------------|--|
|  | С  | riginal            |       | Final              | <br>Amounts             | O۷                            | ver (Under)           |  |
| Public Works: (Continued) Grounds maintenance: |    |                    |       |                    |                         |                               |                       |  |
| Personnel services Operations and maintenance  | \$ | 586,300<br>139,350 | \$    | 582,900<br>165,223 | \$<br>425,962<br>73,070 | \$                            | (156,938)<br>(92,153) |  |
|  |    | 725,650            |       | 748,123            | 499,032                 |                               | (249,091)             |  |
| Street maintenance: Personnel services         |    | 651,520            |       | 651,520            | 734,668                 |                               | 83,148                |  |
| Operations and maintenance                     |    | 638,700            |       | 814,486            | 959,135                 |                               | 144,649               |  |
| Capital outlay                                 |    | 30,000             |       | 233,149            | 29,357                  |                               | (203,792)             |  |
|  | 1  | ,320,220           |       | 1,699,155          | 1,723,160               |                               | 24,005                |  |
| Refuse/recycling:                              |    |                    |       |                    |                         |                               |                       |  |
| Personnel services                             |    | 930,320            |       | 930,320            | 924,244                 |                               | (6,076)               |  |
| Operations and maintenance                     |    | 488,630            |       | 499,020            | 455,909                 |                               | (43,111)              |  |
| Capital outlay                                 |    | 6,200              |       | 5,812              | 5,812                   |                               |                       |  |
|  | 1  | ,425,150           |       | 1,435,152          | 1,385,965               |                               | (49,187)              |  |
| Vehicle and equipment maintenance:             |    |                    |       |                    |                         |                               |                       |  |
| Personnel services                             |    | 775,230            |       | 775,230            | 753,638                 |                               | (21,592)              |  |
| Operations and maintenance                     |    | 383,800            |       | 406,783            | 295,543                 |                               | (111,240)             |  |
| Capital outlay                                 |    | 24,000             |       | 24,000             | -                       |                               | (24,000)              |  |
|  | 1  | ,183,030           |       | 1,206,013          | 1,049,181               |                               | (156,832)             |  |
| Traffic engineering:                           |    |                    |       |                    |                         |                               |                       |  |
| Personnel services                             |    | 224,380            |       | 224,380            | 157,136                 |                               | (67,244)              |  |
| Operations and maintenance                     |    | 107,300            |       | 115,881            | 7,737                   |                               | (108,144)             |  |
| Capital outlay                                 |    | -                  |       | 10,000             | 10,000                  |                               |                       |  |
|  |    | 331,680            |       | 350,261            | 174,873                 |                               | (175,388)             |  |
| Right of way inspections:                      |    |                    |       |                    |                         |                               |                       |  |
| Personnel services                             |    | 243,440            |       | 243,440            | 239,727                 |                               | (3,713)               |  |
| Operations and maintenance                     |    | 9,600              |       | 9,600              | 6,817                   |                               | (2,783)               |  |
|  |    | 253,040            |       | 253,040            | 246,544                 |                               | (6,496)               |  |
| Total public works                             | 8  | 3,643,790          |       | 9,198,610          | 8,534,908               |                               | (663,702)             |  |

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### GENERAL FUND SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL Year Ended June 30, 2012

|                             |                  |       |            |    |            | V            | ariance with |  |
|-----------------------------|------------------|-------|------------|----|------------|--------------|--------------|--|
|                             | Budgeted         | l Am  | ounts      |    | Actual     | Final Budget |              |  |
|                             | Original         | Final |            |    | Amounts    | 0            | ver (Under)  |  |
| Grants:                     |                  |       |            |    |            |              |              |  |
| Operations                  | \$<br>-          | \$    | 22,551     | \$ | 52,544     | \$           | 29,993       |  |
| Total grants                | -                |       | 22,551     |    | 52,544     |              | 29,993       |  |
| Debt service:               |                  |       |            |    |            |              |              |  |
| Principal                   | 1,458,650        |       | 1,458,650  |    | 1,458,640  |              | (10)         |  |
| Interest and fiscal charges | <br>690,990      |       | 690,990    |    | 695,817    |              | 4,827        |  |
| Total debt service          | 2,149,640        |       | 2,149,640  |    | 2,154,457  |              | 4,817        |  |
| Total General Fund          |                  |       |            |    |            |              |              |  |
| expenditures                | \$<br>29,777,230 | \$    | 30,914,355 | \$ | 29,571,553 | \$           | (1,342,802)  |  |

# GOVERNMENTAL FUND TYPE SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - CAPITAL PROJECTS AND INFORMATION SYSTEMS IMPROVEMENT FUNDS Year Ended June 30, 2012

|                                    | Budgeted      | l Am | ounts        |         | Actual    | Variance with<br>Final Budget |              |
|------------------------------------|---------------|------|--------------|---------|-----------|-------------------------------|--------------|
|                                    | Original      |      | Final        | Amounts |           |                               | ver (Under)  |
| Revenues:                          |               |      |              |         |           |                               |              |
| Use of money and property          | \$<br>261,000 | \$   | 261,000      | \$      | 323,669   | \$                            | 62,669       |
| Miscellaneous                      | 70,000        |      | 70,000       |         | 40,000    |                               | (30,000)     |
| Intergovernmental                  | 1,568,000     |      | 1,568,000    |         | 1,203,331 |                               | (364,669)    |
| Total revenues                     | <br>1,899,000 |      | 1,899,000    |         | 1,567,000 |                               | (332,000)    |
| Capital Outlay:                    |               |      |              |         |           |                               |              |
| Parks and recreation               | 40,000        |      | 678,451      |         | 29,172    |                               | (649,279)    |
| Community development Public works | -             |      | 50,168       |         | 26,634    |                               | (23,534)     |
| Buildings and grounds              | 250,000       |      | 918,490      |         | 14,175    |                               | (904,315)    |
| Streets and sidewalks              | 2,933,000     |      | 9,098,528    |         | 1,022,392 |                               | (8,076,136)  |
| Other infrastructure               | 215,000       |      | 1,518,518    |         | 1,021,970 |                               | (496,548)    |
| Information systems improvements   | 663,000       |      | 967,510      |         | 199,256   |                               | (768,254)    |
| Total expenditures                 | 4,101,000     |      | 13,231,665   |         | 2,313,599 | (                             | (10,918,066) |
| Revenues under expenditures        | (2,202,000)   |      | (11,332,665) |         | (746,599) |                               | 10,586,066   |
| Other financing sources:           |               |      |              |         |           |                               |              |
| Issuance of debt                   | 1,613,000     |      | 1,613,000    |         | 97,500    |                               | (1,515,500)  |
| Transfers in                       | <br>589,000   |      | 589,000      |         | 628,500   |                               | 39,500       |
| Total other financing sources      | <br>2,202,000 |      | 2,202,000    |         | 726,000   |                               | (1,476,000)  |
| Net change in fund balance         | -             |      | (9,130,665)  |         | (20,599)  |                               | 9,110,066    |
| Fund balance, July 1               | <br>-         |      | 9,130,665    |         | 9,094,285 |                               | (36,380)     |
| Fund balance, June 30              | \$<br>-       | \$   | -            | \$      | 9,073,686 | \$                            | 9,073,686    |

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|   |             | Actual Re<br>Other Financing | Total    |             |
|---|-------------|------------------------------|----------|-------------|
|   | Estimated   | Prior                        | Current  | Actual      |
| Project                                       | Revenues    | Years                        | Year     | Revenues    |
| •   |             |                              |          |             |
| Folly Lick Watershed:                         |             |                              |          |             |
| Builder contributions                         | \$ 413,140  | \$ 413,140                   | \$ -     | \$ 413,140  |
| Transfer from General Fund                    | 753,330     | 753,330                      | -        | 753,330     |
| Proceeds from County of Fairfax               | 463,102     | 463,102                      | -        | 463,102     |
| Interest on investments                       | 642,907     | 641,574                      | 1,333    | 642,907     |
| Reallocation of remaining authorizations      | (1,878,417) | (1,848,417)                  | (30,000) | (1,878,417) |
| Horse Pen Run Watershed:                      |             |                              |          |             |
| Builder contributions                         | 21,581      | 21,581                       | -        | 21,581      |
| Interest on investments                       | 20,124      | 19,210                       | 914      | 20,124      |
| Storm Drain Easement/Construction:            |             |                              |          |             |
| Builder contributions                         | 14,171      | 14,171                       | -        | 14,171      |
| Federal/state grants                          | 97,500      | -                            | 97,500   | 97,500      |
| Proceeds from bond issue                      | 197,500     | 100,000                      | 97,500   | 197,500     |
| Transfer from General Fund                    | 1,485,200   | 1,485,200                    | -        | 1,485,200   |
| Interest on investments                       | 216,197     | 209,538                      | 6,659    | 216,197     |
| Reallocation of remaining authorizations      | 112,198     | (36,173)                     | 148,371  | 112,198     |
| Huntmar-Spring/Van Buren Street Improvements: |             |                              |          |             |
| Builder bond default                          | 18,750      | 18,750                       | -        | 18,750      |
| Interest on investments                       | 27,308      | 26,633                       | 675      | 27,308      |
| Reallocation of remaining authorizations      | (25,677)    | (25,002)                     | (675)    | (25,677)    |

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|  |           |           | Actual Revenues and ther Financing Sources (Uses) |                    |  |  |  |
|--|-----------|-----------|---|--------------------|--|--|--|
|  | Estimated | Prior     | Current   | Actual<br>Revenues |  |  |  |
| Project  | Revenues  | Years     | Year  |                    |  |  |  |
| Traffic Signals and Automated Control Systems: |           |           |   |                    |  |  |  |
| Builder contributions                          | \$ 6,250  | \$ 6,250  | \$ -  | \$ 6,250           |  |  |  |
| Federal/state grants                           | 72,968    | 72,968    | -   | 72,968             |  |  |  |
| Transfer from General Fund                     | 572,294   | 572,294   | -   | 572,294            |  |  |  |
| Interest on investments                        | 98,475    | 97,633    | 842   | 98,475             |  |  |  |
| Reallocation of remaining authorizations       | 270,872   | 301,714   | (30,842)  | 270,872            |  |  |  |
| Streets - VDOT Contributions:                  |           |           |   |                    |  |  |  |
| Transfer from General Fund                     | 90,000    | 90,000    | -   | 90,000             |  |  |  |
| Interest on investments                        | 61,595    | 60,017    | 1,578   | 61,595             |  |  |  |
| Reallocation of remaining authorizations       | 32,156    | 33,734    | (1,578)   | 32,156             |  |  |  |
| Street Light Installation:                     |           |           |   |                    |  |  |  |
| Transfer from General Fund                     | 326,000   | 291,000   | 35,000  | 326,000            |  |  |  |
| Interest on investments                        | 92,729    | 88,545    | 4,184   | 92,729             |  |  |  |
| Reallocation of remaining authorizations       | (95,305)  | (68,009)  | (27,296)  | (95,305)           |  |  |  |
| Ball Field Improvements/Recreation Facilities: |           |           |   |                    |  |  |  |
| Builder contributions                          | 111,500   | 111,500   | -   | 111,500            |  |  |  |
| Donations                                      | 12,500    | 12,500    | -   | 12,500             |  |  |  |
| Fairfax County grant                           | 12,500    | 12,500    | -   | 12,500             |  |  |  |
| Transfer from General Fund                     | 336,214   | 336,214   | -   | 336,214            |  |  |  |
| Interest on investments                        | 97,138    | 93,150    | 3,988   | 97,138             |  |  |  |
| Reallocation of remaining authorizations       | (240,466) | (236,478) | (3,988)   | (240,466)          |  |  |  |

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|  |           |             | 0              | Actual Ret<br>ther Financing | Total    |                    |             |
|--|-----------|-------------|----------------|------------------------------|----------|--------------------|-------------|
|  | Estimated |             | Prior<br>Years |                              | Current  | Actual<br>Revenues |             |
| Project  |           | Revenues    |                |                              | Year     |                    |             |
| Herndon Community Center - Phase IV/ Fixtures: |           |             |                |                              |          |                    |             |
| Proceeds from bond issue                       | \$        | 4,800,000   | \$             | 4,800,000                    | \$<br>_  | \$                 | 4,800,000   |
| Premium/(discount) on debt, net                |           | (4,368)     |                | (4,368)                      | -        |                    | (4,368)     |
| Transfer from General Fund                     |           | 1,290,000   |                | 1,290,000                    | -        |                    | 1,290,000   |
| Interest on investment                         |           | 229,027     |                | 229,027                      | -        |                    | 229,027     |
| Reallocation of remaining authorizations       |           | (1,355,950) |                | (1,335,068)                  | (20,882) |                    | (1,355,950) |
| Locust Street Improvements:                    |           |             |                |                              |          |                    |             |
| Builder contributions                          |           | 61,083      |                | 61,083                       | -        |                    | 61,083      |
| Interest on investments                        |           | 59,096      |                | 57,444                       | 1,652    |                    | 59,096      |
| Reallocation of remaining authorizations       |           | (74,207)    |                | (72,555)                     | (1,652)  |                    | (74,207)    |
| Downtown Street Improvements:                  |           |             |                |                              |          |                    |             |
| Federal/state grants                           |           | 736,659     |                | 736,659                      | -        |                    | 736,659     |
| Proceeds from bond issue                       |           | 787,032     |                | 787,032                      | -        |                    | 787,032     |
| Transfer from General Fund                     |           | 1,766,968   |                | 1,766,968                    | -        |                    | 1,766,968   |
| Interest on investments                        |           | 502,410     |                | 461,147                      | 41,263   |                    | 502,410     |
| Reallocation of remaining authorizations       |           | (1,510,134) |                | (1,482,321)                  | (27,813) |                    | (1,510,134) |
| Tennis/Multi-Use Activity Center:              |           |             |                |                              |          |                    |             |
| Transfer from General Fund                     |           | 690,000     |                | 650,500                      | 39,500   |                    | 690,000     |
| Interest on investments                        |           | 194,015     |                | 187,790                      | 6,225    |                    | 194,015     |
| Reallocation of remaining authorizations       |           | (337,766)   |                | (292,041)                    | (45,725) |                    | (337,766)   |

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|  |           | Actual Revenues and |                |           |  |  |  |  |  |  |
|--|-----------|---------------------|----------------|-----------|--|--|--|--|--|--|
|  |           | Other Financing     | Sources (Uses) | Total     |  |  |  |  |  |  |
|  | Estimated | Prior               | Current        | Actual    |  |  |  |  |  |  |
| Project                                    | Revenues  | Years               | Year           | Revenues  |  |  |  |  |  |  |
| 0.1  |           |                     |                |           |  |  |  |  |  |  |
| Gateway Entrances:                         |           |                     | •              |           |  |  |  |  |  |  |
| Transfer from General Fund                 | \$ 62,000 | \$ 62,000           | \$ -           | \$ 62,000 |  |  |  |  |  |  |
| Interest on investments                    | 35,292    | 33,768              | 1,524          | 35,292    |  |  |  |  |  |  |
| Reallocation of remaining authorizations   | (49,753)  | (48,229)            | (1,524)        | (49,753)  |  |  |  |  |  |  |
| Trails and Sidewalks:                      |           |                     |                |           |  |  |  |  |  |  |
| Federal/state/ county grants               | 50,000    | -                   | 50,000         | 50,000    |  |  |  |  |  |  |
| Transfer from General Fund                 | 179,000   | 150,000             | 29,000         | 179,000   |  |  |  |  |  |  |
| Interest on investments                    | 52,809    | 49,393              | 3,416          | 52,809    |  |  |  |  |  |  |
| Reallocation of remaining authorizations   | 5,525     | 33,085              | (27,560)       | 5,525     |  |  |  |  |  |  |
| Town Shop Improvements:                    |           |                     |                |           |  |  |  |  |  |  |
| Proceeds from bond issue                   | 1,130,000 | 1,130,000           | _              | 1,130,000 |  |  |  |  |  |  |
| Transfer from General Fund                 | 85,000    | 85,000              | _              | 85,000    |  |  |  |  |  |  |
| Interest on investments                    | 56,228    | 54,237              | 1,991          | 56,228    |  |  |  |  |  |  |
| Reallocation of remaining authorizations   | (85,459)  | (83,468)            | (1,991)        | (85,459)  |  |  |  |  |  |  |
| Reallocation of Terrialling authorizations | (00,409)  | (03,400)            | (1,331)        | (00,409)  |  |  |  |  |  |  |
| Nash Street Improvements:                  |           |                     |                |           |  |  |  |  |  |  |
| Builders contributions                     | 5,000     | 5,000               | -              | 5,000     |  |  |  |  |  |  |
| Transfer from General Fund                 | 8,000     | 8,000               | -              | 8,000     |  |  |  |  |  |  |
| Interest on investments                    | 8,516     | 8,516               | -              | 8,516     |  |  |  |  |  |  |
| Reallocation of remaining authorizations   | (10,076)  | (10,076)            | -              | (10,076)  |  |  |  |  |  |  |
|  |           |                     |                |           |  |  |  |  |  |  |

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|  |          |           | Otl   | Actual Re<br>her Financing | Total |         |        |           |  |
|--|----------|-----------|-------|----------------------------|-------|---------|--------|-----------|--|
|  | Est      | imated    | Prior |                            | (     | Current | Actual |           |  |
| Project                                  | Revenues |           | Years |                            | Year  |         | F      | Revenues  |  |
| Bus Stop Shelters:                       |          |           |       |                            |       |         |        |           |  |
| Transfer from General Fund               | \$       | 30,000    | \$    | 30,000                     | \$    | _       | \$     | 30,000    |  |
| Interest on investments                  | •        | 25,224    | •     | 24,229                     | Ψ     | 995     | *      | 25,224    |  |
| Reallocation of remaining authorizations |          | 31,321    |       | 32,316                     |       | (995)   |        | 31,321    |  |
| South Elden Street Improvements:         |          |           |       |                            |       |         |        |           |  |
| Federal/state grants                     |          | 405,105   |       | 405,105                    |       | -       |        | 405,105   |  |
| Transfer from General Fund               |          | 363,726   |       | 363,726                    |       | -       |        | 363,726   |  |
| Proceeds from bond issue                 |          | 590,274   |       | 590,274                    |       | -       |        | 590,274   |  |
| Interest on investments                  |          | 264,897   |       | 264,015                    |       | 882     |        | 264,897   |  |
| Reallocation of remaining authorizations |          | (300,016) |       | (299,134)                  |       | (882)   |        | (300,016) |  |
| East Elden Street Interim Improvements:  |          |           |       |                            |       |         |        |           |  |
| Transfer from General Fund               |          | 370,000   |       | 370,000                    |       | -       |        | 370,000   |  |
| Interest on investments                  |          | 69,176    |       | 67,527                     |       | 1,649   |        | 69,176    |  |
| Reallocation of remaining authorizations |          | (44,562)  |       | (42,913)                   |       | (1,649) |        | (44,562)  |  |
| Town Depot Improvements:                 |          |           |       |                            |       |         |        |           |  |
| Transfer from General Fund               |          | 70,000    |       | 70,000                     |       | -       |        | 70,000    |  |
| Interest on investments                  |          | 59,427    |       | 56,907                     |       | 2,520   |        | 59,427    |  |
| Reallocation of remaining authorizations |          | (39,155)  |       | (36,635)                   |       | (2,520) |        | (39,155)  |  |

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|  |           |          |    | Actual Rev     | venue | es and     |        |          |
|--|-----------|----------|----|----------------|-------|------------|--------|----------|
|  |           |          | Ot | her Financing  | Sour  | ces (Uses) |        | Total    |
|  | Estimated |          |    | Prior<br>Years |       | Current    | Actual |          |
| Project Project  |           | Revenues |    |                |       | Year       |        | Revenues |
| Herndon Parkway/Van Buren St. Intersection Improvements: |           |          |    |                |       |            |        |          |
| Transfer from General Fund                               | \$        | 25,000   | \$ | 25,000         | \$    | _          | \$     | 25,000   |
| Interest on investments                                  | Ψ         | 17,000   | Ψ  | 16,099         | Ψ     | 901        | Ψ      | 17,000   |
| Reallocation of remaining authorizations                 |           | (17,000) |    | (16,099)       |       | (901)      |        | (17,000) |
| Town Hall Rehabilitation:                                |           |          |    |                |       |            |        |          |
| Transfer from General Fund                               |           | 124,000  |    | 124,000        |       | -          |        | 124,000  |
| Interest on investments                                  |           | 49,379   |    | 48,470         |       | 909        |        | 49,379   |
| Reallocation of remaining authorizations                 |           | (89,868) |    | (49,399)       |       | (40,469)   |        | (89,868) |
| HMC Computer Equipment Room Renovations:                 |           |          |    |                |       |            |        |          |
| Interest on investments                                  |           | 9,396    |    | 8,593          |       | 803        |        | 9,396    |
| Reallocation of remaining authorizations                 |           | 205,485  |    | 206,288        |       | (803)      |        | 205,485  |
| Skate Park Facility:                                     |           |          |    |                |       |            |        |          |
| Builder contributions                                    |           | 150,000  |    | 150,000        |       | -          |        | 150,000  |
| Transfer from General Fund                               |           | 25,000   |    | 25,000         |       | -          |        | 25,000   |
| Interest on investments                                  |           | 39,247   |    | 39,247         |       | -          |        | 39,247   |
| Reallocation of remaining authorizations                 |           | (40,155) |    | (40,155)       |       | -          |        | (40,155) |

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## CAPITAL PROJECTS FUND SCHEDULE OF ACTUAL REVENUES AND OTHER FINANCING SOURCES (USES) COMPARED WITH ESTIMATED REVENUES Year Ended June 30, 2012

|   |           |    | Other Financing | Total |           |          |           |
|---|-----------|----|-----------------|-------|-----------|----------|-----------|
|   | Estimated |    | Prior           |       | Current   | Actual   |           |
| Project Project                                       | Revenues  |    | Years           |       | Year      | Revenues |           |
| Elden Street/Center Street Intersection Improvements: |           |    |                 |       |           |          |           |
| Proceeds from bond issue                              | \$ 50,000 | \$ | 50,000          | \$    | _         | \$       | 50,000    |
| Transfer from General Fund                            | 50,000    | Ψ  | 50,000          | Ψ     | _         | Ψ        | 50,000    |
| Interest on investments                               | 36,968    |    | 33,366          |       | 3,602     |          | 36,968    |
| Reallocation of remaining authorizations              | (36,968)  |    | (33,366)        |       | (3,602)   |          | (36,968)  |
| Pearl/Nash/Oak/Wood Streets Improvements:             |           |    |                 |       |           |          |           |
| Proceeds from bond issue                              | 1,000,000 |    | 1,000,000       |       | -         |          | 1,000,000 |
| Transfer from General Fund                            | 135,000   |    | 135,000         |       | -         |          | 135,000   |
| Interest on investments                               | 67,194    |    | 56,269          |       | 10,925    |          | 67,194    |
| Reallocation of remaining authorizations              | (575,795) |    | (72,780)        |       | (503,015) |          | (575,795) |
| W & OD Trail Enhancements (CMAQ grant):               |           |    |                 |       |           |          |           |
| Interest on investments                               | 63,684    |    | 49,103          |       | 14,581    |          | 63,684    |
| Reallocation of remaining authorizations              | 382,312   |    | 400,897         |       | (18,585)  |          | 382,312   |
| Station Street Improvements:                          |           |    |                 |       |           |          |           |
| Federal/state grants                                  | 148,350   |    | 30,045          |       | 118,305   |          | 148,350   |
| Proceeds from bond issue                              | 1,003,000 |    | 1,003,000       |       | -         |          | 1,003,000 |
| Transfer from General Fund                            | 140,000   |    | 140,000         |       | -         |          | 140,000   |
| Interest on investments                               | 139,803   |    | 81,661          |       | 58,142    |          | 139,803   |
| Donated property                                      | 11,000    |    | 11,000          |       | -         |          | 11,000    |
| Reallocation of remaining authorizations              | 512,814   |    | 442,912         |       | 69,902    |          | 512,814   |

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## CAPITAL PROJECTS FUND SCHEDULE OF ACTUAL REVENUES AND OTHER FINANCING SOURCES (USES) COMPARED WITH ESTIMATED REVENUES Year Ended June 30, 2012

|   |    |           | (  | Other Financing | Sourc           | es (Uses) | Total              |           |
|---|----|-----------|----|-----------------|-----------------|-----------|--------------------|-----------|
| Project   |    | stimated  |    | Prior           | Current<br>Year |           | Actual<br>Revenues |           |
|   |    | Revenues  |    | Years           |                 |           |                    |           |
|   |    |           |    |                 |                 |           |                    |           |
| Metro Rail/Worldgate Area Planning:                 |    |           | •  |                 | •               |           |                    |           |
| Transfer from General Fund                          | \$ | 300,000   | \$ | 300,000         | \$              | -         | \$                 | 300,000   |
| Interest on investments                             |    | 7,027     |    | 6,179           |                 | 848       |                    | 7,027     |
| Reallocation of remaining authorizations            |    | 13,995    |    | (14,791)        |                 | 28,786    |                    | 13,995    |
| Stream Bank Stabilization:                          |    |           |    |                 |                 |           |                    |           |
| Transfer from General Fund                          |    | 30,000    |    | 30,000          |                 | -         |                    | 30,000    |
| Interest on investments                             |    | 2,099     |    | 1,667           |                 | 432       |                    | 2,099     |
| Reallocation of remaining authorizations            |    | (2,099)   |    | (3,367)         |                 | 1,268     |                    | (2,099)   |
| Park Avenue and Monroe Street Intersection:         |    |           |    |                 |                 |           |                    |           |
| Federal/state grants                                |    | 33,499    |    | -               |                 | 33,499    |                    | 33,499    |
| Proceeds from bond issue                            |    | 742,000   |    | 742,000         |                 | ,<br>-    |                    | 742,000   |
| Transfer from General Fund                          |    | 60,000    |    | 60.000          |                 | -         |                    | 60,000    |
| Interest on investments                             |    | 91,014    |    | 40,199          |                 | 50,815    |                    | 91,014    |
| Reallocation of remaining authorizations            |    | 600,188   |    | (758,019)       |                 | 1,358,207 |                    | 600,188   |
| Herndon Parkway Intersections Studies (VDOT grant): |    |           |    |                 |                 |           |                    |           |
| Federal/state grants                                |    | 37,209    |    | -               |                 | 37,209    |                    | 37,209    |
| Interest on investments                             |    | 158,127   |    | 96,072          |                 | 62,055    |                    | 158,127   |
| Reallocation of remaining authorizations            |    | 1,564,613 |    | 1,163,928       |                 | 400,685   |                    | 1,564,613 |
|   |    | .,        |    | ,,,0            |                 | .00,000   |                    | ,,,,,,,,  |

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## CAPITAL PROJECTS FUND SCHEDULE OF ACTUAL REVENUES AND OTHER FINANCING SOURCES (USES) COMPARED WITH ESTIMATED REVENUES Year Ended June 30, 2012

|  |           |          | (  | Other Financing | Sourc | es (Uses) | Total    |          |
|--|-----------|----------|----|-----------------|-------|-----------|----------|----------|
|  | Estimated |          |    | Prior           |       | Current   | Actual   |          |
| Project Project                          | R         | levenues |    | Years           | Year  |           | Revenues |          |
| Improvements to 397 Herndon Parkway:     |           |          |    |                 |       |           |          |          |
| Interest on investments                  | \$        | 6,234    | \$ | 4,953           | \$    | 1,281     | \$       | 6,234    |
| Reallocation of remaining authorizations | ·         | 44,903   |    | 21,184          | ·     | 23,719    | ·        | 44,903   |
| W & OD Trail Lighting:                   |           |          |    |                 |       |           |          |          |
| Builder contributions                    |           | 30,000   |    | 30,000          |       | -         |          | 30,000   |
| Interest on investments                  |           | 7,158    |    | 6,077           |       | 1,081     |          | 7,158    |
| Reallocation of remaining authorizations |           | (7,158)  |    | (6,077)         |       | (1,081)   |          | (7,158)  |
| Downtown Utility Relocation:             |           |          |    |                 |       |           |          |          |
| Federal/state grants                     |           | 955,575  |    | 88,757          |       | 866,818   |          | 955,575  |
| Transfer from General Fund               |           | 150,000  |    | -               |       | 150,000   |          | 150,000  |
| Interest on investments                  |           | 5,403    |    | -               |       | 5,403     |          | 5,403    |
| Reallocation of remaining authorizations |           | (19,046) |    | -               |       | (19,046)  |          | (19,046) |
| Dranesville Road Improvements:           |           |          |    |                 |       |           |          |          |
| Proceeds from bond issue                 |           | 200,000  |    | 200,000         |       | -         |          | 200,000  |
| Transfer from General Fund               |           | 250,000  |    | 250,000         |       | -         |          | 250,000  |
| Interest on investments                  |           | 35,837   |    | 9,719           |       | 26,118    |          | 35,837   |
| Reallocation of remaining authorizations |           | 348,991  |    | (70,683)        |       | 419,674   |          | 348,991  |

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## CAPITAL PROJECTS FUND SCHEDULE OF ACTUAL REVENUES AND OTHER FINANCING SOURCES (USES) COMPARED WITH ESTIMATED REVENUES Year Ended June 30, 2012

|  |    |            |    | Other Financing | Sour | ces (Uses)  |    | Total      |
|--|----|------------|----|-----------------|------|-------------|----|------------|
|  |    | Estimated  |    | Prior           |      | Current     |    | Actual     |
| Project  |    | Revenues   |    | Years           |      | Year        |    | Revenues   |
| Holoy M. Smith Dark, Consider Buildings            |    |            |    |                 |      |             |    |            |
| Haley M. Smith Park - Service Building:            | Φ  | 40.000     | Φ  |                 | φ    | 40.000      | Φ  | 40.000     |
| Builder contributions                              | \$ | 40,000     | \$ | -               | \$   | 40,000      | \$ | 40,000     |
| Interest on investments                            |    | 1,426      |    | -               |      | 1,426       |    | 1,426      |
| Reallocation of remaining authorizations           |    | (1,826)    |    | -               |      | (1,826)     |    | (1,826)    |
| Major Road Repaving:                               |    |            |    |                 |      |             |    |            |
| Transfer from General Fund                         |    | 325,000    |    | -               |      | 325,000     |    | 325,000    |
| Interest on investments                            |    | 2,057      |    | _               |      | 2,057       |    | 2,057      |
| Reallocation of remaining authorizations           |    | (2,084)    |    | -               |      | (2,084)     |    | (2,084)    |
|  |    |            |    |                 |      |             |    |            |
| Assigned to Subsequent Years' Expenditures:        |    |            |    |                 |      |             |    |            |
| Transfer from Information Systems Improvement Fund |    | 226,568    |    | 226,568         |      | -           |    | 226,568    |
| Miscellaneous                                      |    | 83,960     |    | 83,960          |      | -           |    | 83,960     |
| Reallocation of remaining authorizations           |    | 461,795    |    | 2,093,423       |      | (1,631,628) |    | 461,795    |
|  |    |            |    |                 |      |             |    |            |
| Totals   | \$ | 26,105,009 | \$ | 23,862,009      | \$   | 2,243,000   | \$ | 26,105,009 |

Exhibit B-8 Page 1

### CAPITAL PROJECTS FUND SCHEDULE OF EXPENDITURES COMPARED WITH AUTHORIZATIONS Year Ended June 30, 2012

|   |               | Prior      | Current | Total        | Remaining      |
|---|---------------|------------|---------|--------------|----------------|
|   | Authorization | Years      | Year    | Expenditures | Authorizations |
|   |               |            |         |              | _              |
| Folly Lick Watershed                          | \$ 394,062    | \$ 385,723 | \$ -    | \$ 385,723   | \$ 8,339       |
| Horse Pen Run Watershed                       | 41,705        | 13,748     | 1,675   | 15,423       | 26,282         |
| Storm Drain Easement/Construction             | 2,122,766     | 1,746,393  | 161,520 | 1,907,913    | 214,853        |
| Huntmar-Spring/Van Buren Street Improvements  | 20,381        | 1,631      | -       | 1,631        | 18,750         |
| Traffic Signals and Automated Control Systems | 1,020,859     | 997,491    | -       | 997,491      | 23,368         |
| Streets - VDOT Contributions                  | 183,751       | 139,937    | -       | 139,937      | 43,814         |
| Street Light Installations                    | 323,424       | 201,682    | 5,600   | 207,282      | 116,142        |
| Ball Field Improvements/Recreation Facilities | 329,386       | 218,656    | -       | 218,656      | 110,730        |
| Herndon Community Center - Phase IV/ Fixtures | 4,958,709     | 4,944,253  | 6,250   | 4,950,503    | 8,206          |
| Locust Street Improvements                    | 45,972        | 111        | -       | 111          | 45,861         |
| Downtown Street Improvements                  | 2,282,935     | 1,104,059  | 33,339  | 1,137,398    | 1,145,537      |
| Tennis/Multi-Use Activity Center              | 546,249       | 546,249    | -       | 546,249      | -              |
| Gateway Entrances                             | 47,539        | 5,232      | -       | 5,232        | 42,307         |
| Trails and Sidewalks                          | 287,334       | 89,293     | 103,204 | 192,497      | 94,837         |
| Town Shop Improvements                        | 1,185,769     | 1,130,496  | -       | 1,130,496    | 55,273         |
| Nash Street Improvements                      | 11,440        | 6,226      | -       | 6,226        | 5,214          |
| Bus Stop Shelters                             | 86,545        | 58,914     | -       | 58,914       | 27,631         |
| South Elden Street Improvements               | 1,323,986     | 1,299,514  | -       | 1,299,514    | 24,472         |
| East Elden Street Interim Improvements        | 394,614       | 348,828    | -       | 348,828      | 45,786         |
| Town Depot Improvements                       | 90,272        | 10,868     | 9,445   | 20,313       | 69,959         |

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### CAPITAL PROJECTS FUND SCHEDULE OF EXPENDITURES COMPARED WITH AUTHORIZATIONS Year Ended June 30, 2012

|  |               |    | Prior      |    | Current   |    | Total       | F  | Remaining    |
|--|---------------|----|------------|----|-----------|----|-------------|----|--------------|
|  | Authorization |    | Years      |    | Year      | E  | xpenditures | Au | thorizations |
| Herndon Parkway/Van Buren Street Intersection Improvements | \$ 25,000     | \$ | _          | \$ | _         | \$ | _           | \$ | 25,000       |
| Town Hall Rehabilitation                                   | 83,511        | Ψ  | 57,725     | Ψ  | 550       | Ψ  | 58,275      | Ψ  | 25,236       |
| HMC Computer Equipment Room Renovations                    | 214,881       |    | 192,577    |    | -         |    | 192,577     |    | 22,304       |
| Skate Park Facility  | 174,092       |    | 167,504    |    | 675       |    | 168,179     |    | 5,913        |
| Elden Street/Center Street Intersection Improvements       | 100,000       |    | -          |    | -         |    | -           |    | 100,000      |
| Pearl/Nash/Oak/Wood Streets Improvements                   | 626,399       |    | 99,862     |    | 229,271   |    | 329,133     |    | 297,266      |
| W & OD Trail Enhancements (CMAQ grant)                     | 445,996       |    | 18,944     |    | 22,247    |    | 41,191      |    | 404,805      |
| Station Street Improvements                                | 1,954,967     |    | 139,182    |    | 206,089   |    | 345,271     |    | 1,609,696    |
| Metro Rail/Worldgate Area Planning                         | 321,022       |    | 270,854    |    | 26,634    |    | 297,488     |    | 23,534       |
| Stream Bank Stabilization                                  | 30,000        |    | 16,300     |    | 1,700     |    | 18,000      |    | 12,000       |
| Park Avenue and Monroe Street Intersection                 | 1,526,701     |    | 67,639     |    | 52,198    |    | 119,837     |    | 1,406,864    |
| Herndon Parkway Intersections Studies (VDOT grant)         | 1,759,949     |    | ·<br>-     |    | 37,209    |    | 37,209      |    | 1,722,740    |
| Improvements to 397 Herndon Parkway                        | 51,137        |    | 13,093     |    | 2,480     |    | 15,573      |    | 35,564       |
| W & OD Trail Lighting                                      | 30,000        |    | -          |    | -         |    | -           |    | 30,000       |
| Downtown Utility Relocation                                | 1,091,932     |    | 88,757     |    | 853,175   |    | 941,932     |    | 150,000      |
| Dranesville Road Improvements                              | 834,828       |    | 16,536     |    | 93,208    |    | 109,744     |    | 725,084      |
| Haley M. Smith Park - Service Building                     | 39,600        |    | -          |    | -         |    | -           |    | 39,600       |
| Major Road Repaving  | 324,973       |    | -          |    | 267,874   |    | 267,874     |    | 57,099       |
| Assigned to Subsequent Years' Expenditures                 | 772,323       |    | 738,000    |    | -         |    | 738,000     |    | 34,323       |
| Totals   | \$ 26,105,009 | \$ | 15,136,277 | \$ | 2,114,343 | \$ | 17,250,620  | \$ | 8,854,389    |

**Exhibit B-9** 

### INFORMATION SYSTEMS IMPROVEMENT FUND SCHEDULE OF EXPENDITURES COMPARED WITH AUTHORIZATIONS Year Ended June 30, 2012

|  |    |              | Expen           | diture | S       |    |             |                |           |  |
|--|----|--------------|-----------------|--------|---------|----|-------------|----------------|-----------|--|
|  |    |              | Prior           |        | Current |    | Total       | R              | emaining  |  |
|  | Α  | uthorization | Years           |        | Year    | Е  | xpenditures | Authorizations |           |  |
| Personal Computers, Printers   |    |              |                 |        |         |    |             |                |           |  |
| and File Servers   | \$ | 1,398,415    | \$<br>1,381,569 | \$     | 16,846  | \$ | 1,398,415   | \$             | -         |  |
| WAN/I-NET and Internet Presence  |    | 1,009,971    | 867,139         |        | 142,832 |    | 1,009,971   |                | -         |  |
| Citizens Relationship Software   |    | 202,598      | 192,998         |        | -       |    | 192,998     |                | 9,600     |  |
| Financial/Human Resources  |    |              |                 |        |         |    |             |                |           |  |
| Software Replacement   |    | 623,278      | -               |        | 39,578  |    | 39,578      |                | 583,700   |  |
| Disaster Recovery/Business Continuity Plans  |    | 78,251       | 78,251          |        | -       |    | 78,251      |                | -         |  |
| Parks & Recreation Registration Software Assigned to Subsequent Years' Expenditures/ |    | 90,000       | -               |        | -       |    | -           |                | 90,000    |  |
| Future Financing Needed for Authorizations   |    | (464,003)    | -               |        | -       |    | -           |                | (464,003) |  |
| Totals   | \$ | 2,938,510    | \$<br>2,519,957 | \$     | 199,256 | \$ | 2,719,213   | \$             | 219,297   |  |

**Exhibit B-10** 

### PROPRIETARY FUND TYPE SCHEDULE OF REVENUES AND EXPENSES - BUDGET AND ACTUAL WATER AND SEWER FUND Year Ended June 30, 2012

|                                   | Final<br>Budget | Actual        | Variance<br>Over<br>(Under) |
|-----------------------------------|-----------------|---------------|-----------------------------|
| Operating revenues:               |                 |               |                             |
| Sale of water                     | \$ 2,725,000    | \$ 2,718,877  | \$ (6,123)                  |
| Sewer service charges             | 2,555,000       | 3,028,487     | 473,487                     |
| Late payment charges              | 59,500          | 55,853        | (3,647)                     |
| Sale of commodities               | 16,000          | 12,607        | (3,393)                     |
| Rents and leases                  | 420,000         | 417,122       | (2,878)                     |
| Miscellaneous                     | 25,400          | 17,617        | (7,783)                     |
| Total operating revenues          | 5,800,900       | 6,250,563     | 449,663                     |
| Operating expenses:               |                 |               |                             |
| Finance                           | 221,530         | 225,287       | 3,757                       |
| Water main maintenance            | 2,341,832       | 2,080,207     | (261,625)                   |
| Sewer service charge              | 4,679,288       | 3,641,841     | (1,037,447)                 |
| Contractual services              | 444,350         | 444,350       | -                           |
| Nondepartmental:                  |                 |               |                             |
| Depreciation and amortization     | -               | 729,031       | 729,031                     |
| Miscellaneous                     | 52,070          | 53,262        | 1,192                       |
| Total operating expenses          | 7,739,070       | 7,173,978     | (565,092)                   |
| Operating loss                    | (1,938,170)     | (923,415)     | 1,014,755                   |
| Nonoperating revenues:            |                 |               |                             |
| Investment earnings               | 585,000         | 508,028       | (76,972)                    |
| Availability fees                 | 549,600         | 391,965       | (157,635)                   |
| Total nonoperating revenues       | 1,134,600       | 899,993       | (234,607)                   |
| Loss before capital contributions | (803,570)       | (23,422)      | 780,148                     |
| Capital contributions             |                 | 50,512        | 50,512                      |
| Change in net assets              | \$ (803,570)    | 27,090        | \$ 830,660                  |
| Total net assets, July 1          |                 | 23,746,897    |                             |
| Total net assets, June 30         |                 | \$ 23,773,987 |                             |

Exhibit B-11

# PROPRIETARY FUND TYPE SCHEDULE OF REVENUES AND EXPENSES - BUDGET AND ACTUAL GOLF COURSE FUND Year Ended June 30, 2012

|                                   |    | Final<br>Budget |    | Actual    |    | Variance<br>Over<br>(Under) |
|-----------------------------------|----|-----------------|----|-----------|----|-----------------------------|
| Operating revenues:               |    |                 |    |           |    |                             |
| Rents and leases                  | \$ | 39,300          | \$ | 41,793    | \$ | 2,493                       |
| Greens fees                       | *  | 954,240         | Ψ  | 1,003,333 | Ψ  | 49,093                      |
| Golf cart revenue                 |    | 258,500         |    | 276,823   |    | 18,323                      |
| Golf pro shop sales               |    | 64,000          |    | 67,781    |    | 3,781                       |
| Driving range fees                |    | 64,300          |    | 71,114    |    | 6,814                       |
| Miscellaneous                     |    | 20,900          |    | 21,492    |    | 592                         |
| Total operating revenues          |    | 1,401,240       |    | 1,482,336 |    | 81,096                      |
| Operating expenses:               |    |                 |    |           |    |                             |
| Golf course operations            |    | 673,732         |    | 640,066   |    | (33,666)                    |
| Golf course club house            |    | 569,183         |    | 556,941   |    | (12,242)                    |
| Nondepartmental:                  |    |                 |    |           |    | ,                           |
| Depreciation and amortization     |    | -               |    | 238,900   |    | 238,900                     |
| Miscellaneous                     |    | 53,430          |    | 55,285    |    | 1,855                       |
| Total operating expenses          |    | 1,296,345       |    | 1,491,192 |    | 194,847                     |
| Operating income (loss)           |    | 104,895         |    | (8,856)   |    | (113,751)                   |
| Nonoperating revenues (expenses): |    |                 |    |           |    |                             |
| Investment earnings               |    | 24,000          |    | 13,959    |    | (10,041)                    |
| Interest expense                  |    | (46,625)        |    | (40,314)  |    | 6,311                       |
| Total nonoperating expenses, net  |    | (22,625)        |    | (26,355)  |    | (3,730)                     |
| Change in net assets              | \$ | 82,270          |    | (35,211)  | \$ | (117,481)                   |
| Total net assets, July 1          |    |                 |    | 3,634,211 |    |                             |
| Total net assets, June 30         |    |                 | \$ | 3,599,000 |    |                             |

#### Exhibit B-12

### PROPRIETARY FUND TYPE SCHEDULE OF REVENUES AND EXPENSES - BUDGET AND ACTUAL CHESTNUT GROVE CEMETERY FUND Year Ended June 30, 2012

|                                   | Final         |                 | Variance<br>Over |
|-----------------------------------|---------------|-----------------|------------------|
|                                   | Budget        | Actual          | (Under)          |
| Operating revenues:               |               |                 |                  |
| Cemetery sites                    | \$<br>357,000 | \$<br>375,026   | \$<br>18,026     |
| Interment services                | 151,000       | 155,640         | 4,640            |
| Merchandise sales                 | 110,000       | 108,441         | (1,559)          |
| Miscellaneous                     | <br>17,000    | 34,387          | 17,387           |
| Total operating revenues          | 635,000       | 673,494         | 38,494           |
| Operating expenses:               |               |                 |                  |
| Cemetery operations               | 473,822       | 453,578         | (20,244)         |
| Nondepartmental:                  |               |                 | ,                |
| Depreciation and amortization     | -             | 116,561         | 116,561          |
| Miscellaneous                     | 21,090        | 21,746          | 656              |
| Total operating expenses          | 494,912       | 591,885         | 96,973           |
| Operating income                  | 140,088       | 81,609          | (58,479)         |
| Nonoperating revenues (expenses): |               |                 |                  |
| Investment earnings               | 10,000        | 12,655          | 2,655            |
| Interest expense                  | (96,650)      | (95,077)        | 1,573            |
| Total nonoperating expenses, net  | <br>(86,650)  | (82,422)        | 4,228            |
| Income (loss) before transfers    | 53,438        | (813)           | (54,251)         |
| Transfers in                      | 68,000        | 55,086          | (12,914)         |
| Transfers out                     | <br>(35,700)  | (37,503)        | (1,803)          |
| Change in net assets              | \$<br>85,738  | 16,770          | \$<br>(68,968)   |
| Total net assets, July 1          |               | <br>1,032,481   |                  |
| Total net assets, June 30         |               | \$<br>1,049,251 |                  |

Exhibit B-13

### PROPRIETARY FUND TYPE SCHEDULE OF REVENUES AND EXPENSES - BUDGET AND ACTUAL DOWNTOWN PARKING ENTERPRISE FUND Year Ended June 30, 2012

|                               | Final         |                 |    | ariance<br>Over |
|-------------------------------|---------------|-----------------|----|-----------------|
|                               | Budget        | Actual          | (  | Under)          |
| Operating revenues:           |               |                 |    |                 |
| Miscellaneous                 | \$<br>12,700  | \$<br>26,903    | \$ | 14,203          |
| Total operating revenues      | <br>12,700    | 26,903          |    | 14,203          |
| Operating expenses:           |               |                 |    |                 |
| Downtown parking              | 25,150        | 24,721          |    | (429)           |
| Depreciation and amortization | <br>-         | 4,752           |    | 4,752           |
| Total operating expenses      | <br>25,150    | 29,473          |    | 4,323           |
| Operating loss                | <br>(12,450)  | (2,570)         |    | 9,880           |
| Nonoperating revenues:        |               |                 |    |                 |
| Investment earnings           | <br>17,200    | 13,003          |    | (4,197)         |
| Total nonoperating revenues   | <br>17,200    | 13,003          |    | (4,197)         |
| Income before transfers       | 4,750         | 10,433          |    | 5,683           |
| Transfers in                  | <br>200,000   | 200,000         |    |                 |
| Change in net assets          | \$<br>204,750 | 210,433         | \$ | 5,683           |
| Total net assets, July 1      |               | <br>1,511,972   |    |                 |
| Total net assets, June 30     |               | \$<br>1,722,405 |    |                 |



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### **STATISTICAL SECTION**



### TOWN OF HERNDON, VIRGINIA www.herndon-va.gov

### STATISTICAL SECTION TABLE OF CONTENTS

The statistical section of the town's comprehensive annual financial report presents detailed information as a context for understanding what the information presented in the financial statements, note disclosures and required supplementary information says about the town's overall financial health. This information has not been audited by the independent auditor.

| Contents   | Tables  |
|--|---------|
| Financial Trends These tables contain trend information to help the reader understand how the town's financial performance and well being have changed over time.  | 1 - 5   |
| Revenue Capacity  These tables contain information to help the reader assess the town's most significant local revenue sources, the property tax, as well as other revenue sources.  | 6 - 10  |
| <b>Debt Capacity</b> These tables present information to help the reader assess the affordability of the town's current level of outstanding debt and the town's ability to issue additional debt in the future.                       | 11 - 14 |
| Demographic and Economic Information  These tables offer demographic and economic indicators to help the reader understand the environment within which the town's financial activities take place.                                    | 15 - 16 |
| Operating Information  These tables contain service and infrastructure data to help the reader understand how the information in the town's financial report relates to the services the town provides and the activities it performs. | 17 - 19 |

**Sources**: Unless otherwise noted, the information in these tables is derived from the comprehensive annual financial report for the relevant year. The town implemented GASB 34 in fiscal year 2003; tables presenting government-wide information include information beginning in that year.

#### NET ASSETS BY COMPONENT LAST TEN FISCAL YEARS (accrual basis of accounting) (Unaudited)

|  |    |                          |    |                          |    |                          |    |                          |    | Fiscal Year              | Jun | ie 30,                   |    |                          |    |                          |    |                          |    |                          |
|--|----|--------------------------|----|--------------------------|----|--------------------------|----|--------------------------|----|--------------------------|-----|--------------------------|----|--------------------------|----|--------------------------|----|--------------------------|----|--------------------------|
|  |    | 2003                     |    | 2004                     |    | 2005                     |    | 2006                     |    | 2007                     |     | 2008                     |    | 2009                     |    | 2010                     |    | 2011                     |    | 2012                     |
| Governmental activities:   |    |                          |    |                          |    |                          |    |                          |    |                          |     |                          |    |                          |    |                          |    |                          |    |                          |
| Invested in capital assets, net of related debt<br>Restricted                                | \$ | 19,789,543               | \$ | 21,919,935<br>1,169,431  | \$ | 27,816,034<br>1,193,044  | \$ | 31,719,000<br>1,215,485  | \$ | 72,076,117<br>1,244,028  | \$  | 72,923,937<br>1,268,979  | \$ | 72,604,103<br>1,298,335  | \$ | 72,888,823<br>1,331,216  | \$ | 71,869,483               | \$ | 70,770,618               |
| Unrestricted   |    | 18,602,317               |    | 19,823,629               |    | 12,107,024               |    | 12,131,044               |    | 11,575,112               |     | 11,780,466               |    | 11,187,939               |    | 11,136,298               |    | 12,710,197               |    | 13,453,945               |
| Total governmental activities<br>net assets  | \$ | 38,391,860               | \$ | 42,912,995               | \$ | 41,116,102               | \$ | 45,065,529               | \$ | 84,895,257               | \$  | 85,973,382               | \$ | 85,090,377               | \$ | 85,356,337               | \$ | 84,579,680               | \$ | 84,224,563               |
| Business-type activities:<br>Invested in capital assets, net of related debt<br>Unrestricted | \$ | 12,891,883<br>18,071,402 | \$ | 14,423,535<br>17,562,414 | \$ | 15,086,244<br>16,955,114 | \$ | 15,722,161<br>15,966,544 | \$ | 16,466,974<br>14,919,283 | \$  | 16,308,652<br>14,205,592 | \$ | 15,947,667<br>13,837,158 | \$ | 14,723,720<br>15,190,726 | \$ | 15,029,325<br>14,896,236 | \$ | 14,333,960<br>15,810,683 |
| Total business-type activities<br>net assets   | \$ | 30,963,285               | \$ | 31,985,949               | \$ | 32,041,358               | \$ | 31,688,705               | \$ | 31,386,257               | \$  | 30,514,244               | \$ | 29,784,825               | \$ | 29,914,446               | \$ | 29,925,561               | \$ | 30,144,643               |
| Primary government:  | \$ | 22 604 426               | •  | 20 242 470               | •  | 40,000,070               | •  | 47 444 464               | æ  | 00.542.004               | •   | 00 000 500               | æ  | 00 554 770               | •  | 07.040.540               | •  | 00 000 000               | •  | 05 404 570               |
| Invested in capital assets, net of related debt Restricted                                   | Ф  | 32,681,426               | Ф  | 36,343,470<br>1,169,431  | Ф  | 42,902,278<br>1,193,044  | Ф  | 47,441,161<br>1,215,485  | Ф  | 88,543,091<br>1,244,028  | Ф   | 89,232,589<br>1,268,979  | \$ | 88,551,770<br>1,298,335  | Ф  | 87,612,543<br>1,331,216  | Ф  | 86,898,808               | \$ | 85,104,578               |
| Unrestricted   |    | 36,673,719               |    | 37,386,043               |    | 29,062,138               |    | 28,097,588               |    | 26,494,395               |     | 25,986,058               |    | 25,025,097               |    | 26,327,024               |    | 27,606,433               |    | 29,264,628               |
| Total primary government   |    |                          |    |                          |    |                          |    |                          |    |                          |     |                          |    |                          |    |                          |    |                          |    |                          |
| net assets   | \$ | 69,355,145               | \$ | 74,898,944               | \$ | 73,157,460               | \$ | 76,754,234               | \$ | 116,281,514              | \$  | 116,487,626              | \$ | 114,875,202              | \$ | 115,270,783              | \$ | 114,505,241              | \$ | 114,369,206              |

<sup>(1)</sup> Beginning in fiscal year 2007, all infrastructure capital assets acquired before 2003 were recorded.

<sup>(2)</sup> Beginning in fiscal year 2011, the town reclassified the Cemetery Perpetual Care Fund to unrestricted.

### CHANGES IN NET ASSETS LAST TEN FISCAL YEARS (accrual basis of accounting) (Unaudited)

|   |            |                                       |                                       |                                       | Fisca                                 | Year June 30, |               |                                       |                                       |            |
|---|------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------|---------------|---------------------------------------|---------------------------------------|------------|
|   | 2003       | 2004                                  | 2005                                  | 2006                                  | 2007                                  | 2008          | 2009          | 2010                                  | 2011                                  | 2012       |
| Expenses:                                     |            |                                       |                                       |                                       |                                       |               |               |                                       |                                       |            |
| Governmental activities:                      |            |                                       |                                       |                                       |                                       |               |               |                                       |                                       |            |
| Legislative                                   | \$ 304,842 | \$ 334,582                            | \$ 588,708                            | \$ 599,013                            | \$ 664,636                            | \$ 685,284    | \$ 654,002 \$ | 633,438 \$                            | 623,912 \$                            | 583,204    |
| Administration                                | 2,660,288  | 2,742,074                             | 2,666,678                             | 2,991,781                             | 2,911,464                             | 2,945,108     | 3,226,320     | 2,164,235                             | 2,259,326                             | 2,644,089  |
| Town attorney                                 | 304,244    | 326,181                               | 352,556                               | 415,156                               | 393,808                               | 461,394       | 519,437       | 532,305                               | 587,992                               | 475,518    |
| Parks and recreation                          | 3,234,276  | 3,382,361                             | 3,467,051                             | 3,665,259                             | 4,350,958                             | 4,462,531     | 4,658,971     | 4,310,670                             | 4,363,722                             | 4,359,512  |
| Finance                                       | 997,701    | 1,030,116                             | 1,087,203                             | 1,165,622                             | 1,191,893                             | 1,307,331     | 1,348,980     | 1,288,960                             | 1,215,584                             | 1,291,803  |
| Community development                         | 1,141,547  | 1,112,704                             | 1,341,611                             | 1,539,821                             | 1,735,596                             | 1,652,196     | 1,950,546     | 2,353,844                             | 2,346,085                             | 2,138,936  |
| Police  | 6,102,460  | 6,576,514                             | 6,868,424                             | 7,887,728                             | 8,460,046                             | 8,759,234     | 9,257,315     | 9,009,339                             | 8,548,326                             | 8,834,312  |
| Public works                                  | 6,347,374  | 6,022,510                             | 7,988,506                             | 7,606,343                             | 10,363,763                            | 11,278,365    | 11,229,645    | 10,817,176                            | 10,493,058                            | 11,861,291 |
| Grants  | 17,301     | 95,391                                | 79,212                                | -                                     | -                                     | -             | -             | -                                     | -                                     | -          |
| Interest                                      | 564,173    | 698,104                               | 826,972                               | 904,816                               | 940,449                               | 875,509       | 813,800       | 765,523                               | 807,330                               | 938,843    |
| Total governmental activities                 | 21,674,206 | 22,320,537                            | 25,266,921                            | 26,775,539                            | 31,012,613                            | 32,426,952    | 33,659,016    | 31,875,490                            | 31,245,335                            | 33,127,508 |
| Business-type activities:                     |            |                                       |                                       |                                       |                                       |               |               |                                       |                                       |            |
| Water and sewer                               | 5,446,337  | 5,340,723                             | 5,873,518                             | 6,135,079                             | 6,756,592                             | 6,692,754     | 6,836,413     | 6,615,960                             | 6,715,723                             | 7,173,978  |
| Golf course                                   | 1,212,946  | 1,352,730                             | 1,332,748                             | 1,464,539                             | 1,398,081                             | 1,564,081     | 1,530,464     | 1,561,787                             | 1,476,713                             | 1,531,506  |
| Chestnut Grove cemetery                       | 314,938    | 343,509                               | 382,021                               | 448,989                               | 442,171                               | 652,781       | 704,690       | 714,927                               | 698,361                               | 686,962    |
| Downtown parking                              | 35,867     | 38,571                                | 40,750                                | 129,847                               | 79,465                                | 278,725       | 65,844        | 44,814                                | 77,374                                | 29,473     |
| Total business-type activities                | 7,010,088  | 7,075,533                             | 7,629,037                             | 8,178,454                             | 8,676,309                             | 9,188,341     | 9,137,411     | 8,937,488                             | 8,968,171                             | 9,421,919  |
| Total government expenses                     | 28,684,294 | 29,396,070                            | 32,895,958                            | 34,953,993                            | 39,688,922                            | 41,615,293    | 42,796,427    | 40,812,978                            | 40,213,506                            | 42,549,427 |
| Program revenue:                              |            |                                       |                                       |                                       |                                       |               |               |                                       |                                       |            |
| Governmental activities:                      |            |                                       |                                       |                                       |                                       |               |               |                                       |                                       |            |
| Charges for services:                         |            |                                       |                                       |                                       |                                       |               |               |                                       |                                       |            |
| Administration                                | 21,989     | 30,518                                | 40,281                                | 33,874                                | 36,634                                | 46,447        | 20,650        | 12,827                                | 28,242                                | 20,573     |
| Parks and recreation                          | 1,944,943  | 1,938,317                             | 1,991,640                             | 2,019,553                             | 2,198,645                             | 2,394,257     | 2,551,346     | 2,720,621                             | 2,848,308                             | 2,837,304  |
| Finance                                       | 293,440    | 293,700                               | 302,510                               | 366,100                               | 382,570                               | 401,700       | 421,790       | 442,880                               | 465,020                               | 488,270    |
| Police  | 502,942    | 742,418                               | 461,538                               | 475,407                               | 555,217                               | 509,890       | 579,682       | 544,060                               | 543,607                               | 583,820    |
| Public works                                  | 538,366    | 475,311                               | 568,194                               | 470,699                               | 546,176                               | 398,234       | 466,595       | 495,331                               | 498,571                               | 421,503    |
| Operating grants and contributions:           |            |                                       |                                       |                                       |                                       |               |               |                                       |                                       |            |
| Legislative                                   | 21,640     | 3,227                                 | 1,906                                 | -                                     | _                                     | _             | _             | -                                     | -                                     | _          |
| Administration                                | 133,408    | 136,774                               | 144,634                               | 197,563                               | 174,757                               | 177,155       | 195,616       | 112,141                               | 114,732                               | 29,348     |
| Community development                         | 750        | 2,500                                 |                                       | -                                     | 638                                   | 451           | -             | 130,958                               | 87,289                                | 129,380    |
| Police  | 672,372    | 815,365                               | 851,697                               | 1,084,006                             | 1,089,540                             | 916,457       | 1,045,779     | 954,847                               | 898,306                               | 707,317    |
| Public works                                  | 603,569    | 494,368                               | 1,193,149                             | 1,068,463                             | 940,045                               | 1,896,712     | 739,287       | 1,097,785                             | 864,727                               | 806,055    |
| Capital grants and contributions:             | 000,000    | 10 1,000                              | 1,100,110                             | 1,000,100                             | 0 10,0 10                             | 1,000,7 12    | 700,207       | 1,007,700                             | 001,727                               | 000,000    |
| Parks and recreation                          | 36,500     | _                                     | _                                     | _                                     | _                                     | _             | _             | _                                     | _                                     | _          |
| Police  | -          | _                                     | _                                     | _                                     | _                                     | _             | _             | _                                     | 5,000                                 | _          |
| Public works                                  | 582,819    | 3,366,370                             | 1,645,937                             | 3,381,970                             | 11,715,486                            | 1,013,922     | 1,164,938     | 1,645,234                             | 1,233,410                             | 2,570,040  |
|   |            | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · |               |               | · · · · · · · · · · · · · · · · · · · | · · · · · · · · · · · · · · · · · · · |            |
| Total governmental activities program revenue | 5,352,738  | 8,298,868                             | 7,201,486                             | 9,097,635                             | 17,639,708                            | 7,755,225     | 7,185,683     | 8,156,684                             | 7,587,212                             | 8,593,610  |

#### CHANGES IN NET ASSETS LAST TEN FISCAL YEARS (1) (accrual basis of accounting) (Unaudited)

| (Onaudited)                                       |              |              |              |              | Fiscal       | Year June 30, |              |                 |              |              |
|---|--------------|--------------|--------------|--------------|--------------|---------------|--------------|-----------------|--------------|--------------|
|   | 2003         | 2004         | 2005         | 2006         | 2007         | 2008          | 2009         | 2010            | 2011         | 2012         |
| Program revenues (Continued):                     |              |              |              |              |              |               |              |                 |              |              |
| Business-type activities:                         |              |              |              |              |              |               |              |                 |              |              |
| Charges for services:                             |              |              |              |              |              |               |              |                 |              |              |
| Water and sewer                                   | \$ 4,067,454 | \$ 3,983,922 | \$ 3,956,967 | \$ 4,301,639 | \$ 4,418,419 | \$ 4,509,547  | \$ 4,378,611 | \$ 5,022,814 \$ | 5,372,350 \$ | 5,815,824    |
| Golf course                                       | 1,227,548    | 1,381,100    | 1,289,877    | 1,236,010    | 1,395,824    | 1,501,835     | 1,469,522    | 1,396,993       | 1,279,442    | 1,419,051    |
| Chestnut Grove cemetery                           | 225,950      | 245,340      | 326,241      | 418,563      | 507,959      | 406,729       | 536,054      | 568,783         | 596,106      | 639,107      |
| Operating grants and contributions:               |              |              |              |              |              |               |              |                 |              |              |
| Water and sewer                                   | 719,784      | 1,533,682    | 845,013      | 719,489      | 449,735      | 523,025       | 519,711      | 644,817         | 555,893      | 391,965      |
| Downtown parking                                  | 496,942      | -            | · -          | -            | -            | -             | -            | -               | -            | -            |
| Capital grants and contributions:                 |              |              |              |              |              |               |              |                 |              |              |
| Water and sewer                                   | 225,557      | 465,844      | 380,857      | 553,422      | 308,341      | 41,500        | 75,420       | 78,291          | 314,121      | 50,512       |
| Downtown parking                                  | -            | 113,889      | · <u>-</u>   | -            | -            | -             | -            | -               | -            | -            |
| Total business-type activities program revenues   | 6,963,235    | 7,723,777    | 6,798,955    | 7,229,123    | 7,080,278    | 6,982,636     | 6,979,318    | 7,711,698       | 8,117,912    | 8,316,459    |
| Total government program revenues                 | 12,315,973   | 16,022,645   | 14,000,441   | 16,326,758   | 24,719,986   | 14,737,861    | 14,165,001   | 15,868,382      | 15,705,124   | 16,910,069   |
|   |              |              |              |              |              |               |              |                 |              |              |
| Net (expense) revenue:                            |              |              |              |              |              |               |              |                 |              |              |
| Governmental activities                           | (16,321,468) | (14,021,669) | (18,065,435) | (17,677,904) | (13,372,905) | (24,671,727)  | (26,473,333) | (23,718,806)    | (23,658,123) | (24,533,898) |
| Business-type activities                          | (46,853)     | 648,244      | (830,082)    | (949,331)    | (1,596,031)  | (2,205,705)   | (2,158,093)  | (1,225,790)     | (850,259)    | (1,105,460)  |
| Total government net expense                      | (16,368,321) | (13,373,425) | (18,895,517) | (18,627,235) | (14,968,936) | (26,877,432)  | (28,631,426) | (24,944,596)    | (24,508,382) | (25,639,358) |
|   |              |              |              |              |              |               |              |                 |              |              |
| General revenues and other changes in net assets: |              |              |              |              |              |               |              |                 |              |              |
| Governmental activities:                          |              |              |              |              |              |               |              |                 |              |              |
| Taxes:  |              |              |              |              |              |               |              |                 |              |              |
| General property                                  | 7,253,312    | 7,445,745    | 7,749,706    | 8,666,348    | 10,457,592   | 11,395,778    | 11,305,328   | 10,417,959      | 9,117,669    | 9,484,072    |
| Business license                                  | 2,604,530    | 2,652,045    | 3,045,781    | 2,707,012    | 3,179,323    | 3,260,125     | 3,458,908    | 3,395,732       | 3,788,311    | 3,928,098    |
| Transient occupancy                               | 1,616,609    | 1,846,065    | 2,127,742    | 2,414,308    | 2,465,479    | 2,678,892     | 2,493,698    | 2,202,096       | 2,212,811    | 2,235,969    |
| Local sales                                       | 1,463,396    | 1,580,307    | 1,647,228    | 1,580,278    | 1,639,448    | 1,661,725     | 1,511,792    | 1,413,606       | 1,488,959    | 1,601,032    |
| Meals   | -            | 900,279      | 1,010,412    | 1,077,313    | 1,169,591    | 1,167,976     | 1,103,744    | 1,086,649       | 1,154,577    | 1,991,460    |
| Other local taxes                                 | 2,500,249    | 2,785,736    | 3,414,504    | 4,024,553    | 3,880,153    | 3,944,832     | 3,785,126    | 4,013,468       | 2,317,896    | 2,264,521    |
| Revenues not restricted to specific programs      | 37,532       | 38,652       | 77,343       | 70,136       | 77,624       | 84,118        | 89,937       | 92,844          | 193,634      | -            |
| Intergovernmental, non-categorical aid            | 109,578      | 162,315      | 117,177      | 120,770      | 135,559      | 63,070        | 42,626       | 29,026          | 1,827,856    | 1,790,631    |
| Use of money and property                         | 1,162,054    | 226,418      | 682,330      | 866,575      | 1,402,972    | 1,332,543     | 1,406,066    | 1,216,859       | 725,320      | 899,551      |
| Miscellaneous                                     | 74,859       | 98,297       | 72,595       | 84,178       | 11,828       | 190,623       | 439,355      | 144,995         | 64,412       | 201,030      |
| Gain on sale of capital assets                    | -            | 840,518      | 1,530        | 1,900        | 19,573       | 52,309        | -            | -               | -            | -            |
| Transfers   | (548,544)    | (33,573)     | (26,526)     | 13,960       | (63,158)     | (82,139)      | (46,252)     | (28,468)        | (9,979)      | (217,583)    |
| Total governmental activities                     | 16,273,575   | 18,542,804   | 19,919,822   | 21,627,331   | 24,375,984   | 25,749,852    | 25,590,328   | 23,984,766      | 22,881,466   | 24,178,781   |

#### CHANGES IN NET ASSETS LAST TEN FISCAL YEARS (accrual basis of accounting) (Unaudited)

|   | Fiscal Year June 30, |              |              |              |               |            |                   |            |              |            |  |  |  |  |
|---|----------------------|--------------|--------------|--------------|---------------|------------|-------------------|------------|--------------|------------|--|--|--|--|
|   | 2003                 | 2004         | 2005         | 2006         | 2007          | 2008       | 2009              | 2010       | 2011         | 2012       |  |  |  |  |
| General revenues and other changes in net assets: (Continued) |                      |              |              |              |               |            |                   |            |              |            |  |  |  |  |
| Business-type activities:                                     |                      |              |              |              |               |            |                   |            |              |            |  |  |  |  |
| Use of money and property                                     | \$ 1,287,919         | \$ 50,658    | \$ 549,990   | \$ 286,132   | \$ 966,969    | \$ 969,476 | \$ 1,014,947 \$   | 835,100 \$ | 291,614 \$   | 547,645    |  |  |  |  |
| Miscellaneous   | 256,217              | 290,189      | 308,975      | 324,506      | 263,456       | 282,077    | 367,475           | 491,843    | 559,781      | 559,314    |  |  |  |  |
| Transfers   | 548,544              | 33,573       | 26,526       | (13,960)     | 63,158        | 82,139     | 46,252            | 28,468     | 9,979        | 217,583    |  |  |  |  |
| Total business-type activities                                | 2,092,680            | 374,420      | 885,491      | 596,678      | 1,293,583     | 1,333,692  | 1,428,674         | 1,355,411  | 861,374      | 1,324,542  |  |  |  |  |
| Total primary government                                      | 18,366,255           | 18,917,224   | 20,805,313   | 22,224,009   | 25,669,567    | 27,083,544 | 27,019,002        | 25,340,177 | 23,742,840   | 25,503,323 |  |  |  |  |
| Changes in net assets:  |                      |              |              |              |               |            |                   |            |              |            |  |  |  |  |
| Governmental activities                                       | (47,893)             | 4,521,135    | 1,854,387    | 3,949,427    | 11,003,079    | 1,078,125  | (883,005)         | 265,960    | (776,657)    | (355,117)  |  |  |  |  |
| Business-type activities                                      | 2,045,827            | 1,022,664    | 55,409       | (352,653)    | (302,448)     | (872,013)  | (729,419)         | 129,621    | 11,115       | 219,082    |  |  |  |  |
| Total primary government                                      | \$ 1,997,934         | \$ 5,543,799 | \$ 1,909,796 | \$ 3,596,774 | \$ 10,700,631 | \$ 206,112 | \$ (1,612,424) \$ | 395,581 \$ | (765,542) \$ | (136,035)  |  |  |  |  |

#### Note:

(1) Net (expense) revenue is the difference between the expenses and program revenues. This difference indicates the degree to which a function or program is supported with its own fees and program-specific grants versus its reliance upon funding from taxes and other general revenues. Numbers in a parentheses are net expenses indicating that expenses were greater than program revenues, and the revenues were needed to finance that function or program. Numbers without parentheses are net revenues, demonstrating that program revenues were more than sufficient to cover expenses.

### PROGRAM REVENUES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS (accrual basis of accounting) (Unaudited)

|                                | Fiscal Year June 30, |            |    |            |    |            |    |            |    |            |    |            |    |            |                  |                  |      |            |
|--------------------------------|----------------------|------------|----|------------|----|------------|----|------------|----|------------|----|------------|----|------------|------------------|------------------|------|------------|
| Function / Program             |                      | 2003       |    | 2004       |    | 2005       |    | 2006       |    | 2007       |    | 2008       |    | 2009       | 2010             | 2011             |      | 2012       |
| Governmental activities:       |                      |            |    |            |    |            |    |            |    |            |    |            |    |            |                  |                  |      |            |
| Legislative                    | \$                   | 21,640     | \$ | 3,227      | \$ | 1,906      | \$ | -          | \$ | -          | \$ | -          | \$ | -          | \$<br>-          | \$<br>-          | \$   | -          |
| Administration                 |                      | 155,397    |    | 167,292    |    | 184,915    |    | 231,437    |    | 211,391    |    | 223,602    |    | 216,266    | 124,968          | 142,974          |      | 49,921     |
| Parks and recreation           |                      | 1,981,443  |    | 1,938,317  |    | 1,991,640  |    | 2,019,553  |    | 2,198,645  |    | 2,394,257  |    | 2,551,346  | 2,720,621        | 2,848,308        |      | 2,837,304  |
| Finance                        |                      | 293,440    |    | 293,700    |    | 302,510    |    | 366,100    |    | 382,570    |    | 401,700    |    | 421,790    | 442,880          | 465,020          |      | 488,270    |
| Community development          |                      | 750        |    | 2,500      |    | -          |    | -          |    | 638        |    | 451        |    | -          | 130,958          | 87,289           |      | 129,380    |
| Police                         |                      | 1,175,314  |    | 1,557,783  |    | 1,313,235  |    | 1,559,413  |    | 1,644,757  |    | 1,426,347  |    | 1,625,461  | 1,498,907        | 1,446,913        |      | 1,291,137  |
| Public works                   |                      | 1,724,754  |    | 4,336,049  |    | 3,407,280  |    | 4,921,132  |    | 13,201,707 |    | 3,308,868  |    | 2,370,820  | 3,238,350        | 2,596,708        |      | 3,797,598  |
| Total governmental activities  |                      | 5,352,738  |    | 8,298,868  |    | 7,201,486  |    | 9,097,635  |    | 17,639,708 |    | 7,755,225  |    | 7,185,683  | 8,156,684        | 7,587,212        |      | 8,593,610  |
| Business-type activities:      |                      |            |    |            |    |            |    |            |    |            |    |            |    |            |                  |                  |      |            |
| Water and sewer                |                      | 5,012,795  |    | 5,983,448  |    | 5,182,837  |    | 5,574,550  |    | 5,176,495  |    | 5,074,072  |    | 4,973,742  | 5,745,922        | 6,242,364        |      | 6,258,301  |
| Golf course                    |                      | 1,227,548  |    | 1,381,100  |    | 1,289,877  |    | 1,236,010  |    | 1,395,824  |    | 1,501,835  |    | 1,469,522  | 1,396,993        | 1,279,442        |      | 1,419,051  |
| Chestnut Grove cemetery        |                      | 225,950    |    | 245,340    |    | 326,241    |    | 418,563    |    | 507,959    |    | 406,729    |    | 536,054    | 568,783          | 596,106          |      | 639,107    |
| Downtown parking               |                      | 496,942    |    | 113,889    |    | -          |    | -          |    | -          |    | -          |    | -          | -                | -                |      | -          |
| Total business-type activities |                      | 6,963,235  |    | 7,723,777  |    | 6,798,955  |    | 7,229,123  |    | 7,080,278  |    | 6,982,636  |    | 6,979,318  | 7,711,698        | 8,117,912        |      | 8,316,459  |
| Total government               | \$                   | 12,315,973 | \$ | 16,022,645 | \$ | 14,000,441 | \$ | 16,326,758 | \$ | 24,719,986 | \$ | 14,737,861 | \$ | 14,165,001 | \$<br>15,868,382 | \$<br>15,705,124 | \$ 1 | 16,910,069 |

<sup>(1)</sup> In years 2004 through 2012, the public works department received donated assets of \$2,877,947, \$895,362, \$2,854,521, \$10,904,769, \$215,931, \$169,792, \$738,713, \$251,315, and \$484,901, respectively, which is included in revenue above.

Table 4

### FUND BALANCE, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (modified accrual basis of accounting) (unaudited)

|                                    |    |           |                  | Fisc  | al Year June 3         | 0, |            |                  |
|------------------------------------|----|-----------|------------------|-------|------------------------|----|------------|------------------|
|                                    |    | 2003      | 2004             |       | 2005                   |    | 2006       | 2007             |
| General Fund:                      |    |           |                  |       |                        |    |            |                  |
| Nonspendable                       | \$ | 856,022   | \$<br>802,986    | \$    | 843,829                | \$ | 810,834    | \$<br>777,549    |
| Assigned                           |    | 798,149   | 1,487,926        |       | 1,330,781              |    | 1,542,828  | 1,514,448        |
| Unassigned                         |    | 6,552,305 | 5,804,224        |       | 5,439,713              |    | 5,032,926  | 5,505,291        |
| Total General Fund                 | \$ | 8,206,476 | \$<br>8,095,136  | \$    | 7,614,323              | \$ | 7,386,588  | \$<br>7,797,288  |
| All Other Governmental Funds:      |    |           |                  |       |                        |    |            |                  |
| Committed                          | \$ | 1,152,711 | \$<br>1,169,431  | \$    | 1,193,044              | \$ | 1,215,485  | \$<br>1,244,028  |
| Assigned                           |    | 7,290,122 | 9,339,216        |       | 6,102,071              |    | 6,776,899  | 5,560,103        |
| Total all other governmental funds | \$ | 8,442,833 | \$<br>10,508,647 | \$    | 7,295,115              | \$ | 7,992,384  | \$<br>6,804,131  |
|                                    | _  | 2008      | 2009             | Fisc  | al Year June 3<br>2010 | 0, | 2011       | 2012             |
|                                    |    | 2008      |                  | 1 130 |                        | Ο, | 2011       | 2012             |
| General Fund:                      |    |           |                  |       |                        |    |            |                  |
| Nonspendable                       | \$ | 668,306   | \$<br>696,928    | \$    | 521,699                | \$ | 465,104    | \$<br>437,038    |
| Committed                          |    | -         | -                |       | -                      |    | -          | 200,000          |
| Assigned                           |    | 2,076,810 | 1,547,148        |       | 1,330,286              |    | 1,447,107  | 1,275,540        |
| Unassigned                         |    | 5,065,689 | 5,572,879        |       | 5,830,035              |    | 6,269,345  | 6,899,792        |
| Total General Fund                 | \$ | 7,810,805 | \$<br>7,816,955  | \$    | 7,682,020              | \$ | 8,181,556  | \$<br>8,812,370  |
| All Other Governmental Funds:      |    |           |                  |       |                        |    |            |                  |
| Nonspendable                       | \$ | -         | \$<br>-          | \$    | -                      | \$ | -          | \$<br>400        |
| Committed                          |    | 1,268,979 | 1,298,335        |       | 1,331,216              |    | 1,364,493  | 1,401,996        |
| Assigned                           |    | 6,132,528 | 6,283,685        |       | 8,714,791              |    | 9,094,285  | <br>9,073,286    |
| Total all other governmental funds | \$ | 7,401,507 | \$<br>7,582,020  | \$    | 10,046,007             | \$ | 10,458,778 | \$<br>10,475,682 |

<sup>(1)</sup> In fiscal year 2011, the Town adopted GASB 54 which changed fund balance classifications. Fiscal year 2003 - fiscal year 2010 are restated to reflect the new classifications.

### CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (modified accrual basis of accounting) (Unaudited)

| Revenues: General property taxes \$ Other local taxes Permits, privilege fees and regulatory licenses Fines and forfeitures Use of money and property Charges for services Miscellaneous Intergovernmental | 7,387,014 \$ 8,189,445  474,108 488,167 1,162,054 2,360,862 74,859 2,160,636     | 7,125,043 \$ 9,771,887 386,609 492,125 226,418 2,382,639 95,030 | 7,775,583 \$<br>11,257,001<br>479,470<br>449,833<br>682,330 | 2006<br>8,702,956 \$<br>11,803,464<br>388,028<br>471,902 | 2007<br>10,441,826 \$<br>12,333,994<br>442,686 | 2008<br>11,415,226 \$<br>12,713,550<br>285,090 | 2009<br>11,315,372 \$<br>12,353,268<br>361,280 | 2010<br>10,397,197 \$<br>12,111,551<br>398,453 | 9,121,061 \$<br>10,962,554 | 9,469,904<br>12,021,080 |
|--|--|---|---|--|--|--|--|--|----------------------------|-------------------------|
| General property taxes Other local taxes Permits, privilege fees and regulatory licenses Fines and forfeitures Use of money and property Charges for services Miscellaneous                                | 8,189,445<br>474,108<br>488,167<br>1,162,054<br>2,360,862<br>74,859<br>2,160,636 | 9,771,887<br>386,609<br>492,125<br>226,418<br>2,382,639         | 11,257,001<br>479,470<br>449,833<br>682,330                 | 11,803,464<br>388,028<br>471,902                         | 12,333,994<br>442,686                          | 12,713,550                                     | 12,353,268                                     | 12,111,551                                     | 10,962,554                 |                         |
| Other local taxes Permits, privilege fees and regulatory licenses Fines and forfeitures Use of money and property Charges for services Miscellaneous   | 8,189,445<br>474,108<br>488,167<br>1,162,054<br>2,360,862<br>74,859<br>2,160,636 | 9,771,887<br>386,609<br>492,125<br>226,418<br>2,382,639         | 11,257,001<br>479,470<br>449,833<br>682,330                 | 11,803,464<br>388,028<br>471,902                         | 12,333,994<br>442,686                          | 12,713,550                                     | 12,353,268                                     | 12,111,551                                     | 10,962,554                 |                         |
| Permits, privilege fees and regulatory licenses Fines and forfeitures Use of money and property Charges for services Miscellaneous   | 474,108<br>488,167<br>1,162,054<br>2,360,862<br>74,859<br>2,160,636              | 386,609<br>492,125<br>226,418<br>2,382,639                      | 479,470<br>449,833<br>682,330                               | 388,028<br>471,902                                       | 442,686  |  |  |  |                            | 12,021,080              |
| licenses Fines and forfeitures Use of money and property Charges for services Miscellaneous  | 488,167<br>1,162,054<br>2,360,862<br>74,859<br>2,160,636                         | 492,125<br>226,418<br>2,382,639                                 | 449,833<br>682,330  | 471,902  |  | 285,090  | 361 280  | 200 452  | 004.400                    |                         |
| Fines and forfeitures Use of money and property Charges for services Miscellaneous   | 488,167<br>1,162,054<br>2,360,862<br>74,859<br>2,160,636                         | 492,125<br>226,418<br>2,382,639                                 | 449,833<br>682,330  | 471,902  |  | 285,090  | 361 280  | 200 452  | 004.400                    |                         |
| Use of money and property<br>Charges for services<br>Miscellaneous   | 1,162,054<br>2,360,862<br>74,859<br>2,160,636                                    | 226,418<br>2,382,639  | 682,330   |  |  |  | 00.,200  | 390,433  | 394,406                    | 307,471                 |
| Charges for services Miscellaneous   | 2,360,862<br>74,859<br>2,160,636   | 2,382,639   |   |  | 571,830  | 571,998  | 593,631  | 546,486  | 525,648                    | 586,607                 |
| Miscellaneous  | 74,859<br>2,160,636  |   | 0.400.470   | 866,575  | 1,402,972                                      | 1,332,543                                      | 1,406,066                                      | 1,216,859                                      | 725,320                    | 899,551                 |
|  | 2,160,636  | 95,030  | 2,493,173   | 2,563,109  | 2,769,747                                      | 2,999,216                                      | 3,158,288                                      | 3,344,974                                      | 3,540,621                  | 3,553,684               |
| Intorgovoromontol  |  |   | 75,862  | 84,178   | 11,828   | 190,623  | 318,482  | 122,619  | 45,613                     | 173,216                 |
| intergovernmental  | 00 007 445   | 2,102,972   | 3,300,434   | 2,998,623  | 3,151,292                                      | 3,751,795                                      | 3,017,100                                      | 3,036,075                                      | 4,914,716                  | 5,601,971               |
| Total revenues   | 22,297,145   | 22,582,723  | 26,513,686  | 27,878,835   | 31,126,175                                     | 33,260,041                                     | 32,523,487                                     | 31,174,214                                     | 30,229,939                 | 32,613,484              |
| Expenditures:  |  |   |   |  |  |  |  |  |                            |                         |
| Legislative  | 299,493  | 329,467   | 581,659   | 605,038  | 659,583  | 660,310  | 651,245  | 621,490  | 621,830                    | 574,002                 |
| Administration   | 2,108,961  | 2,230,922   | 2,181,253   | 2,373,380  | 2,463,940                                      | 2,621,611                                      | 2,443,752                                      | 1,794,756                                      | 1,875,307                  | 2,039,372               |
| Town attorney  | 301,253  | 321,597   | 350,048   | 415,617  | 390,529  | 455,322  | 522,946  | 533,800  | 580,099                    | 465,714                 |
| Parks and recreation   | 2,923,457  | 3,075,665   | 3,141,800   | 3,353,890  | 3,628,248                                      | 3,922,569                                      | 3,896,866                                      | 3,588,867                                      | 3,637,139                  | 3,615,552               |
| Finance  | 954,516  | 962,466   | 1,022,423   | 1,137,903  | 1,177,062                                      | 1,263,648                                      | 1,291,102                                      | 1,237,706                                      | 1,159,375                  | 1,236,659               |
| Community development  | 1,059,962  | 1,083,711   | 1,269,554   | 1,479,769  | 1,679,530                                      | 1,647,157                                      | 1,853,933                                      | 2,258,153                                      | 2,060,965                  | 2,069,278               |
| Police   | 6,006,019  | 6,255,393   | 6,588,415   | 7,209,795  | 7,787,327                                      | 8,426,430                                      | 8,662,952                                      | 8,605,850                                      | 8,164,952                  | 8,829,067               |
| Public works   | 6,396,481  | 6,358,797   | 7,139,428   | 7,452,737  | 8,132,036                                      | 8,281,419                                      | 9,049,695                                      | 9,071,074                                      | 8,460,778                  | 8,534,908               |
| Grants   | 17,301   | 95,391  | 79,212  | 241,986  | 213,168  | 70,741   | 169,494  | 112,375  | 56,077                     | 52,544                  |
| Capital outlay   | 4,098,657  | 8,519,502   | 5,493,994   | 6,078,124  | 3,630,995                                      | 2,452,376                                      | 1,354,695                                      | 1,713,889                                      | 1,117,577                  | 2,313,599               |
| Debt service:  |  |   |   |  |  |  |  |  |                            |                         |
| Principal  | 1,454,515  | 1,146,425   | 1,481,312   | 1,676,313  | 1,649,242                                      | 1,936,694                                      | 1,714,623                                      | 1,804,517                                      | 1,755,837                  | 1,458,640               |
| Interest and fiscal charges  | 567,388  | 666,283   | 853,937   | 902,549  | 969,521  | 881,041  | 800,142  | 808,155  | 838,530                    | 695,817                 |
| Total expenditures   | 26,188,003   | 31,045,619  | 30,183,035  | 32,927,101   | 32,381,181                                     | 32,619,318                                     | 32,411,445                                     | 32,150,632                                     | 30,328,466                 | 31,885,152              |
| Excess of revenues over  |  |   |   |  |  |  |  |  |                            |                         |
| (under) expenditures   | (3,890,858)  | (8,462,896)   | (3,669,349)   | (5,048,266)  | (1,255,006)                                    | 640,723  | 112,042  | (976,418)                                      | (98,527)                   | 728,332                 |
| Other financing sources (uses):  |  |   |   |  |  |  |  |  |                            |                         |
| Transfers in   | 4,930,651  | 2,107,506   | 3,598,613   | 1,216,293  | 1,508,043                                      | 1,424,483                                      | 551,856  | 1,255,981                                      | 755,777                    | 666,003                 |
| Transfers out  | (5,479,195)  | (2,141,079)   | (3,625,139)   | (1,202,333)  | (1,571,201)                                    | (1,506,622)                                    | (598,108)                                      | (1,284,449)                                    | (765,756)                  | (883,586)               |
| Issuance of debt   | -  | 8,500,000   | -   | 5,490,000  | 500,000  | -  | -  | 3,240,000                                      | 902,500                    | 97,500                  |
| Proceeds of refunding bonds  | -  | -   | -   | -  | -  | -  | -  | · · ·  | 1,766,365                  | 4,999,000               |
| Payment to refunded bond escrow agent  | -  | -   | -   | -  | -  | -  | -  | _  | (1,760,506)                | (4,986,906)             |
| Premium (discount) on issuance debt  | -  | (70,800)  | -   | (4,368)  | 21,038   | -  | -  | 71,562   | 92,459                     | -                       |
| Proceeds from sale of property   | -  | 2,021,743   | 1,530   | 18,208   | 19,573   | 52,309   | 120,873  | 22,376   | 19,995                     | 27,375                  |
| Total other financing sources  |  |   |   | •  | •  | •  |  | •  | •                          |                         |
| (uses), net  | (548,544)  | 10,417,370  | (24,996)  | 5,517,800  | 477,453  | (29,830)                                       | 74,621   | 3,305,470                                      | 1,010,834                  | (80,614)                |
| Net changes in fund balances \$  | (4,439,402) \$   | 1,954,474 \$  | (3,694,345) \$  | 469,534 \$   | (777,553) \$                                   | 610,893 \$                                     | 186,663 \$                                     | 2,329,052 \$                                   | 912,307 \$                 | 647,718                 |

Debt service as a percentage of noncapital expenditures:

| Total debt service           | \$<br>2,021,903 \$  | 1,812,708 \$  | 2,335,249 \$  | 2,578,862 \$  | 2,618,763 \$  | 2,817,735 \$  | 2,514,765 \$  | 2,612,672 \$  | 2,594,367 \$  | 2,154,457   |
|------------------------------|---------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|-------------|
|                              |                     |               |               |               |               |               |               |               |               |             |
| Total expenditures           | \$<br>26,188,003 \$ | 31,045,619 \$ | 30,183,035 \$ | 32,927,101 \$ | 32,381,181 \$ | 32,619,318 \$ | 32,411,445 \$ | 32,150,632 \$ | 30,328,466 \$ | 31,885,152  |
| Less: capital outlay         | (4,712,916)         | (9,233,499)   | (5,241,256)   | (6,484,548)   | (2,909,600)   | (1,721,592)   | (1,236,989)   | (2,115,568)   | (920,817)     | (1,325,046) |
| Noncapital expenditures      | \$<br>21,475,087 \$ | 21,812,120 \$ | 24,941,779 \$ | 26,442,553 \$ | 29,471,581 \$ | 30,897,726 \$ | 31,174,456 \$ | 30,035,064 \$ | 29,407,649 \$ | 30,560,106  |
| Debt service as a percentage |                     |               |               |               |               |               |               |               |               |             |
| of noncapital expenditures   | 9.42%               | 8.31%         | 9.36%         | 9.75%         | 8.89%         | 9.12%         | 8.07%         | 8.70%         | 8.82%         | 7.05%       |

### TAX REVENUES BY SOURCE, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

(modified accrual basis of accounting) (Unaudited)

| Fiscal Year<br>June 30, | General<br>Property<br>Including Interest<br>and Penalty (1) | Business<br>License |    | Transient<br>Occupancy (2) |   | Local Sales  | Meals (3) | Cigarette (4) | Motor Vehicle | Consumer<br>Utility and<br>Consumption (5) | C  | Mobile<br>Tele-<br>Communications<br>(6) | 5%<br>Communications<br>Sales and Use (7) |    | Other (8) | Total         |
|-------------------------|--|---------------------|----|----------------------------|---|--------------|-----------|---------------|---------------|--|----|--|---|----|-----------|---------------|
| 2003                    | \$ 7,387,014 \$  | \$<br>2,604,530     | \$ | 1,616,609                  |   | \$ 1,463,396 | \$ -      | \$ 190,656    | \$ 310,585    | \$ 1,437,118                               | \$ | -  | \$ -                                      | \$ | 566,551   | \$ 15,576,459 |
| 2004                    | 7,125,043  | 2,659,595           |    | 1,846,065                  |   | 1,580,307    | 900,279   | 292,796       | 319,290       | 1,583,480                                  |    | -  | -   |    | 583,307   | 16,890,162    |
| 2005                    | 7,775,583  | 3,055,880           |    | 2,127,742                  |   | 1,647,228    | 1,010,412 | 276,565       | 317,489       | 1,711,601                                  |    | 337,634                                  | -   |    | 772,450   | 19,032,584    |
| 2006                    | 8,702,956  | 2,707,012           |    | 2,414,308                  |   | 1,580,278    | 1,077,313 | 373,152       | 318,846       | 1,787,691                                  |    | 650,991                                  | -   |    | 893,873   | 20,506,420    |
| 2007                    | 10,441,826   | 3,179,323           |    | 2,465,479                  |   | 1,639,448    | 1,169,591 | 352,223       | 288,512       | 1,327,411                                  |    | 316,404                                  | 847,892                                   |    | 747,711   | 22,775,820    |
| 2008                    | 11,415,226   | 3,260,125           |    | 2,678,892                  |   | 1,661,725    | 1,167,976 | 322,660       | 271,605       | 877,394                                    |    | -  | 1,928,078                                 |    | 545,095   | 24,128,776    |
| 2009                    | 11,315,372   | 3,458,908           |    | 2,493,698                  |   | 1,511,792    | 1,103,744 | 307,047       | 285,356       | 878,034                                    |    | -  | 1,796,554                                 |    | 518,135   | 23,668,640    |
| 2010                    | 10,397,197   | 3,395,732           |    | 2,202,096                  |   | 1,413,606    | 1,086,649 | 293,592       | 290,313       | 899,685                                    |    | -  | 1,853,246                                 |    | 676,632   | 22,508,748    |
| 2011                    | 9,121,061  | 3,788,311           |    | 2,212,811                  |   | 1,488,959    | 1,154,577 | 390,163       | 373,933       | 884,483                                    |    | -  | -   |    | 669,317   | 20,083,615    |
| 2012                    | 9,469,904  | 3,928,098           |    | 2,235,969                  |   | 1,601,032    | 1,991,460 | 364,975       | 386,712       | 882,544                                    |    | -  | -   |    | 630,290   | 21,490,984    |
| Change<br>2003-2012     | 28.20%   | 50.82%              | 6  | 38.31%                     | 6 | 9.41%        | 100.00%   | 91.43%        | 24.51%        | -38.59%                                    |    | 0.00%                                    | 5 0.00%                                   | )  | 11.25%    | 37.97%        |

Source: Town records.

- (1) Town's real property assessments have increased 28 percent from 2003 to 2012. However, the town's real estate tax rate decreased over the past ten years from \$0.30 per \$100 of assessed value (AV) to \$0.2650 per \$100 AV.
- (2) Over the past ten years, three new hotels were opened within the town's corporate limits.
- (3) Town adopted a meals tax, at a rate of 1.5 percent, which became effective July 1, 2004. Rate was increased to 2.5 percent effective July 1, 2011.
- (4) Cigarette tax rate was increased from \$0.20 to \$0.35 per pack effective for fiscal years 2004 and 2005; from \$0.35 to \$0.50 per pack effective for fiscal years 2010; and from \$0.50 to \$0.75 per pack effective for fiscal years 2011 and 2012.
- (5) Increase in consumer utility tax collections for fiscal years 2003 through 2006 corresponds with increase in residential housing units and commercial office space built during the past ten years.

  The consumer utility tax on telecommunication services was eliminated effective January 1, 2007 and replaced by the State 5 percent communications sales and use tax. (see Note 7)
- (6) Town adopted a mobile telecommunications (cell phone) tax which became effective December 1, 2004. The mobile telecommunications (cell phone) tax was eliminated effective January 1, 2007 and replaced by the State 5 percent communications sales and use tax. (see Note 7)
- (7) State communications sales and use tax became effective January 1, 2007. This tax replaced three locally assessed town taxes which are the consumer utility tax on telecommunication services, the mobile telecommunications (cell phone) tax and the 5 percent portion of the town's cable TV franchise fee.

  Beginning in fiscal year 2011, this tax is now accounted for as state intergovernmental revenue.
- (8) Includes right of way use fees, bank stock taxes and cable franchise fees.

### ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS (Unaudited)

| Fiscal Year<br>June 30, | Residential<br>Property | Commercial<br>Property | Public<br>Service<br>Corporation | Nontaxable    | Total<br>Assessed<br>Value | Total Taxable<br>Assessed<br>Value | Percent<br>Growth | Total Direct<br>Tax Rate | Actual<br>Taxable<br>Value | Value as a<br>Percentage<br>of Assessed<br>Value |
|-------------------------|-------------------------|------------------------|----------------------------------|---------------|----------------------------|------------------------------------|-------------------|--------------------------|----------------------------|--|
| 2003                    | \$ 1.127.008.710        | \$ 1.171.150.920       | \$ 153.766.905                   | \$ 89,287,195 | \$ 2,541,213,730           | \$ 2,451,926,535                   | 8.84%             | \$ 0.3000                | \$ 2,451,926,535           | 100.00%  |
| 2004                    | 1,285,769,310           | 1,089,621,980          | 158,205,107                      | 94,944,650    | 2,628,541,047              | 2,533,596,397                      | 3.33%             | 0.2800                   | 2,533,596,397              | 100.00%  |
| 2005                    | 1,458,102,379           | 1,167,782,655          | 141,520,282                      | 100,362,250   | 2,867,767,566              | 2,767,405,316                      | 9.23%             | 0.2800                   | 2,767,405,316              | 100.00%  |
| 2006                    | 1,924,855,719           | 1,417,144,440          | 138,361,962                      | 115,928,125   | 3,596,290,246              | 3,480,362,121                      | 25.76%            | 0.2500                   | 3,480,362,121              | 100.00%  |
| 2007                    | 2,417,778,953           | 1,801,437,496          | 187,449,426                      | 148,854,355   | 4,555,520,230              | 4,406,665,875                      | 26.62%            | 0.2400                   | 4,406,665,875              | 100.00%  |
| 2008                    | 2,478,870,750           | 2,118,458,610          | 152,834,703                      | 148,854,355   | 4,899,018,418              | 4,750,164,063                      | 7.79%             | 0.2400                   | 4,750,164,063              | 100.00%  |
| 2009                    | 2,370,955,949           | 2,212,843,650          | 145,578,271                      | 235,205,540   | 4,964,583,410              | 4,729,377,870                      | (0.44)%           | 0.2400                   | 4,729,377,870              | 100.00%  |
| 2010                    | 1,679,450,917           | 2,174,409,910          | 148,261,544                      | 222,736,840   | 4,224,859,211              | 4,002,122,371                      | (15.38)%          | 0.2600                   | 4,002,122,371              | 100.00%  |
| 2011                    | 1,596,786,795           | 1,684,423,215          | 137,947,036                      | 202,647,500   | 3,621,804,546              | 3,419,157,046                      | (14.57)%          | 0.2675                   | 3,419,157,046              | 100.00%  |
| 2012                    | 1,708,496,320           | 1,747,193,177          | 134,258,362                      | 204,073,885   | 3,794,021,744              | 3,589,947,859                      | 5.00%             | 0.2650                   | 3,589,947,859              | 100.00%  |

Sources:

Town of Herndon Department of Finance

County of Fairfax Department of Tax Administration (Real Estate Division)

- (1) Increases in assessments from 2003 through 2008 correspond to rapid increases in residential and commercial values, coupled with extensive residential and commercial building construction, which began in 1999.
- (2) Declines in assessments noted for 2009 through 2011, especially in the residential sector, reflect the recent downward reassessment trend in the metropolitan Washington DC housing market.

Table 8

### DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN FISCAL YEARS (Unaudited)

|             |    | Tax Rate | s - T | own     |    | Tax Rates | ounty |         | Tax Rates | Combined |    |          |
|-------------|----|----------|-------|---------|----|-----------|-------|---------|-----------|----------|----|----------|
| Fiscal Year |    | Real     | Р     | ersonal |    | Real      | Р     | ersonal |           | Real     | F  | Personal |
| June 30,    | F  | Property | Р     | roperty | P  | roperty   | P     | roperty | P         | roperty  | F  | Property |
| 2003        | \$ | 0.3000   | \$    | -       | \$ | 1.2100    | \$    | 4.5700  | \$        | 1.5100   | \$ | 4.5700   |
| 2004        |    | 0.2800   |       | -       |    | 1.1600    |       | 4.5700  |           | 1.4400   |    | 4.5700   |
| 2005        |    | 0.2800   |       | -       |    | 1.1300    |       | 4.5700  |           | 1.4100   |    | 4.5700   |
| 2006        |    | 0.2500   |       | -       |    | 1.0000    |       | 4.5700  |           | 1.2500   |    | 4.5700   |
| 2007        |    | 0.2400   |       | -       |    | 0.8900    |       | 4.5700  |           | 1.1300   |    | 4.5700   |
| 2008        |    | 0.2400   |       | -       |    | 0.8900    |       | 4.5700  |           | 1.1300   |    | 4.5700   |
| 2009        |    | 0.2400   |       | -       |    | 0.9200    |       | 4.5700  |           | 1.1600   |    | 4.5700   |
| 2010        |    | 0.2600   |       | -       |    | 1.0400    |       | 4.5700  |           | 1.3000   |    | 4.5700   |
| 2011        |    | 0.2675   |       | -       |    | 1.0900    |       | 4.5700  |           | 1.3575   |    | 4.5700   |
| 2012        |    | 0.2650   |       | -       |    | 1.0750    |       | 4.5700  |           | 1.3400   |    | 4.5700   |

<sup>(1)</sup> These rates are per \$100 of assessed value for real estate and personal property.

<sup>(2)</sup> A town assessed levy on personal property ceased in fiscal year 1989.

Table 9

### PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO (Unaudited)

|   |                   | 2012 |               | _   |                   | 2003  |                |
|---|-------------------|------|---------------|-----|-------------------|-------|----------------|
|   |                   |      | Percentage    | _   |                   |       | Percentage     |
|   |                   | (    | of Total Town |     | <b>-</b>          |       | of Total Town  |
|   | Taxable           |      | Taxable       |     | Taxable           |       | Taxable        |
| Townsian                                | Assessed          | Donk | Assessed      |     | Assessed          | Donle | Assessed       |
| Taxpayer                                | Value             | Rank | Value         | _   | Value             | Rank  | Value          |
| BP New Dominion Technology              | \$<br>82,460,930  | 1    | 2.30          | %   | \$<br>-           | -     | -              |
| New Dominion                            | 72,669,990        | 2    | 2.02          |     | -                 | -     | -              |
| Worldgate Centre Owner LLC              | 64,230,160        | 3    | 1.79          |     | -                 | -     | -              |
| Westqr-Worldgate LLC                    | 58,080,930        | 4    | 1.62          |     | -                 | -     | -              |
| Realty Associates                       | 55,471,290        | 5    | 1.55          |     | -                 | -     | -              |
| AC/MRP Monument III Associates LLC      | 55,202,360        | 6    | 1.54          |     | -                 | -     | -              |
| EQR Herndon LLC                         | 48,255,230        | 7    | 1.34          |     | -                 | -     | -              |
| Washington Real Estate Investment Trust | 45,167,480        | 8    | 1.26          |     | -                 | -     | -              |
| MIVIOP LLC                              | 45,013,530        | 9    | 1.25          |     | -                 | -     | -              |
| CLF Herndon LLC                         | 36,612,230        | 10   | 1.02          |     | -                 | -     | -              |
| Caleast Industrial                      | -                 | -    | -             |     | 53,048,340        | 1     | 2.16 %         |
| WGP Associates LLC                      | -                 | -    | -             |     | 51,348,430        | 2     | 2.09           |
| Federal National Mortgage Assoc.        | -                 | -    | -             |     | 44,069,850        | 3     | 1.80           |
| Worldgate Centre Owner LLC              | -                 | -    | -             |     | 40,311,835        | 4     | 1.64           |
| Monument Four LLC                       | -                 | -    | -             |     | 39,469,470        | 5     | 1.61           |
| New Dominion Technology Park            | -                 | -    | -             |     | 37,640,800        | 6     | 1.54           |
| Northwest Federal                       | -                 | -    | -             |     | 34,865,005        | 7     | 1.42           |
| First Herndon Assoc Limited             | -                 | -    | -             |     | 31,976,485        | 8     | 1.30           |
| Dwoskin, Albert J. Tr.                  | -                 | -    | -             |     | 29,060,045        | 9     | 1.19           |
| HMH Properties Inc.                     | <br>-             |      |               | -   | 29,395,800        | 10    | 1.20           |
| Total                                   | \$<br>563,164,130 |      | 15.69         | % _ | \$<br>391,186,060 | =     | <u>15.95</u> % |

#### Sources:

Town of Herndon Department of Finance.

County of Fairfax Department of Tax Administration (Real Estate Division).

Table 10

## REAL PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS (Unaudited)

| Collected Within the Fiscal Year of the Levy |    |            |    |                    |        |                                      |        | Total Collections to Date |                    |         |  |  |
|--|----|------------|----|--------------------|--------|--------------------------------------|--------|---------------------------|--------------------|---------|--|--|
| Fiscal Year<br>June 30,                      |    |            |    | Percentage of Levy | _      | ollections in<br>Subsequent<br>Years |        | Amount                    | Percentage of Levy |         |  |  |
| 2003   | \$ | 7,355,780  | \$ | 7,281,586          | 98.99% | \$                                   | 74.194 | \$                        | 7,355,780          | 100.00% |  |  |
| 2003   | φ  | 7,094.070  | φ  | 7,261,366          | 99.17% | φ                                    | 58,822 | φ                         | 7,094.070          | 100.00% |  |  |
| 2005   |    | 7.748.735  |    | 7,707,990          | 99.47% |                                      | 40.745 |                           | 7,748,735          | 100.00% |  |  |
| 2006   |    | 8.700.905  |    | 8.650.854          | 99.42% |                                      | 50.051 |                           | 8.700.905          | 100.00% |  |  |
| 2007   |    | 10,466,159 |    | 10,398,449         | 99.35% |                                      | 67,705 |                           | 10,466,154         | 100.00% |  |  |
| 2008   |    | 11.033.590 |    | 10.982.504         | 99.54% |                                      | 50.091 |                           | 11.032.595         | 99.99%  |  |  |
| 2009   |    | 11,001,119 |    | 10,961,629         | 99.64% |                                      | 37,339 |                           | 10,998,968         | 99.98%  |  |  |
| 2010   |    | 10,019,464 |    | 9,970,734          | 99.51% |                                      | 42,754 |                           | 10,013,488         | 99.94%  |  |  |
| 2011   |    | 8,709,325  |    | 8,657,610          | 99.41% |                                      | 35,315 |                           | 8,692,925          | 99.81%  |  |  |
| 2012   |    | 9,160,086  |    | 9,104,251          | 99.39% |                                      | NA     |                           | 9,104,251          | 99.39%  |  |  |

Source:

Town of Herndon Finance Department.

#### Note:

<sup>(1)</sup> Abatements and supplements which relate to prior years are recorded as revenue collections (or refunds) in year of receipt. Records do not exist which separate current fiscal year levy collections from prior tax year abatements and supplements.

RATIOS OF OUTSTANDING DEBT BY TYPE AND GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS (Unaudited)

Table 11

| (ondudited)  | Gover   | nmental<br>vities  | В  | usiness-Type<br>Activities  |   | Percentage of   |   | General<br>Bonded<br>Debt<br>Outstanding   | Percentage of   | Bo<br>[ | eneral<br>onded<br>Debt<br>standing                                |
|--|---|--|----|---|---|---|---|--|---|---------|--|
| Fiscal Year<br>June 30,  | General<br>Obligation<br>Bonds  | Capital Leases and Notes   |    | Revenue<br>Bonds  | Total<br>Primary<br>Government  | Per Capita<br>Personal<br>Income  | Debt<br>Per<br>Capita   | General<br>Obligation<br>Bonds   | Actual Taxable<br>Value of<br>Property  |         | Debt<br>Per<br>apita   |
| 2003<br>2004<br>2005<br>2006<br>2007<br>2008<br>2009<br>2010<br>2011 | \$ 12,514,596<br>19,907,070<br>18,425,758<br>21,714,445<br>20,565,203<br>18,793,509<br>17,243,886<br>18,009,369<br>16,259,391 | \$ 38,899<br>-<br>525,000<br>525,000<br>360,000<br>195,000<br>865,000<br>1,767,500 | \$ | 1,915,404<br>1,842,929<br>1,764,242<br>1,685,555<br>3,364,797<br>3,221,491<br>3,076,114<br>3,420,631<br>3,230,609 | \$ 14,468,899<br>21,749,999<br>20,190,000<br>23,925,000<br>24,455,000<br>22,375,000<br>20,515,000<br>22,295,000<br>21,257,500<br>20,009,000 | 1.22%<br>1.78%<br>1.52%<br>1.68%<br>1.66%<br>1.41%<br>1.23%<br>1.32%<br>1.34% | \$ 642<br>964<br>887<br>1,051<br>1,053<br>958<br>874<br>949<br>900<br>849 | 19,907,070<br>18,425,758<br>21,714,445<br>20,565,203<br>18,793,509<br>17,243,886<br>18,009,369<br>16,259,391 | 0.51%<br>0.79%<br>0.67%<br>0.62%<br>0.47%<br>0.40%<br>0.36%<br>0.45%<br>0.48% |         | 555<br>882<br>809<br>941<br>886<br>804<br>735<br>766<br>688<br>647 |

#### Notes:

<sup>(1)</sup> Details regarding the town's outstanding debt may be found in the notes to the basic financial statements.

<sup>(2)</sup> Population and personal income data can be found in table 15.

<sup>(3)</sup> See table 7 for property value data.

Table 12

## DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT YEAR ENDED JUNE 30, 2012 (Unaudited)

| Governmental Unit                 | Debt<br>Outstanding | Estimated<br>Percentage<br>Applicable | Estimated<br>Share of<br>Overlapping<br>Debt |
|-----------------------------------|---------------------|---------------------------------------|--|
| Fairfax County, Virginia          | \$<br>2,017,435,000 | 1.7744%                               | \$<br>35,796,361                             |
| Town Direct Debt                  |                     | _                                     | 16,964,751                                   |
| Total direct and overlapping debt |                     | <u>-</u>                              | \$<br>52,761,112                             |

#### Sources:

- (1) Town of Herndon Department of Finance and County of Fairfax Finance Department
- (2) Town of Herndon percentage of overlapping debt based on Real Estate assessed values of each respective entity.

#### LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (Unaudited)

Fiscal Year June 30, 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 Debt limit \$ 229.815.963 \$ 237.539.129 \$ 262.588.503 \$334.200.016 \$ 421.921.645 \$ 459.732.936 \$458,379,960 \$ 385,386,083 \$ 328,121,001 \$ 345.568.950 Total net debt applicable to limit 12,514,596 19,907,070 18,425,758 22,239,445 21,090,203 19,153,509 17,438,886 18,874,369 18,026,891 16,964,751 Available legal debt margin \$ 217,301,367 \$ 217,632,059 \$ 244,162,745 \$ 311,960,571 \$ 400,831,442 \$ 440,579,427 \$440,941,074 \$ 366,511,714 \$ 310,094,110 \$ 328,604,199 Total net debt applicable to the limit as a percentage of debt limit 5.45% 8.38% 7.02% 6.65% 5.00% 4.17% 3.80% 4.90% 5.49% 4.91% Legal Debt Margin Calculation for Fiscal Year 2012 Summary of Outstanding Debt: 1,030,000 \$ Assessed value of real estate 3,455,689,497 2002 refunding bonds 2003 taxable general obligation bonds 1,205,000 Debt limit (10% of assessed value) 345,568,950 2005 general obligation bonds 3,785,000 2006 general obligation bonds 411,505 Debt applicable to limit: Net direct debt outstanding 16,964,751 2010 general obligation bonds 2,204,850 2010 refunding bonds 1.599.396 2012 refunding bonds 4,999,000 Available legal debt margin 328,604,199 2009 fifteen-year note 1,630,000 2010 twenty-year note 100,000

16,964,751

Table 13

#### Notes:

- (1) Net direct debt excludes debt service on general obligation bond issues in the Golf Course and the Chestnut Grove Cemetery Funds.
- (2) Under the Constitution of Virginia, the town may not issue bonds in excess of 10% of assessed valuation. Self-supporting debt is not included in this calculation.

#### BOND COVERAGE LAST TEN FISCAL YEARS (Unaudited)

|             | Golf Course Fund                         |           |    |           |    |          |                    |         |    |               |       |         |          |
|-------------|--|-----------|----|-----------|----|----------|--------------------|---------|----|---------------|-------|---------|----------|
|             |  |           |    |           |    | Net      |                    |         |    |               |       |         |          |
| Fiscal Year | Service Operating Available Debt Service |           |    |           |    |          |                    |         |    |               |       |         |          |
| June 30,    |  | Charges   |    | Expenses  |    | Revenue  | Principal Interest |         |    | Interest      | Total |         | Coverage |
| 0000        | •  | 4 005 070 | •  | 004.050   | •  | 40.4.000 | •                  | 000 004 | •  | <b>50.770</b> | •     | 004.004 | 4.40     |
| 2003        | \$                                       | 1,395,379 | \$ | 931,056   | \$ | 464,323  | \$                 | 266,221 | \$ | 58,770        | \$    | 324,991 | 1.43     |
| 2004        |  | 1,471,822 |    | 1,136,972 |    | 334,850  |                    | 45,959  |    | 52,632        |       | 98,591  | 3.40     |
| 2005        |  | 1,357,237 |    | 1,074,976 |    | 282,261  |                    | 49,900  |    | 51,069        |       | 100,969 | 2.80     |
| 2006        |  | 1,293,184 |    | 1,181,895 |    | 111,289  |                    | 49,899  |    | 49,323        |       | 99,222  | 1.12     |
| 2007        |  | 1,464,100 |    | 1,134,362 |    | 329,738  |                    | 51,212  |    | 47,527        |       | 98,739  | 3.34     |
| 2008        |  | 1,576,985 |    | 1,303,023 |    | 273,962  |                    | 53,838  |    | 45,632        |       | 99,470  | 2.75     |
| 2009        |  | 1,518,889 |    | 1,270,943 |    | 247,946  |                    | 55,152  |    | 43,559        |       | 98,711  | 2.51     |
| 2010        |  | 1,512,540 |    | 1,306,977 |    | 205,563  |                    | 59,091  |    | 41,353        |       | 100,444 | 2.05     |
| 2011        |  | 1,369,871 |    | 1,188,595 |    | 181,276  |                    | 87,059  |    | 59,284        |       | 146,343 | 1.24     |
| 2012        |  | 1,496,295 |    | 1,252,292 |    | 244,003  |                    | 83,044  |    | 46,623        |       | 129,667 | 1.88     |

|             | Chestnut Grove Cemetery Fund |         |    |           |    |           |    |                    |    |         |    |          |      |
|-------------|------------------------------|---------|----|-----------|----|-----------|----|--------------------|----|---------|----|----------|------|
|             |                              |         |    |           |    | Net       |    |                    |    |         |    |          |      |
| Fiscal Year |                              | Service | (  | Operating |    | Available |    |                    |    |         |    |          |      |
| June 30,    | (                            | Charges | -  | Expenses  |    | Revenue   |    | Principal Interest |    | Total   |    | Coverage |      |
| 2003        | \$                           | 332,862 | \$ | 238,965   | \$ | 93,897    | \$ | 25.758             | \$ | 31,189  | \$ | 56.947   | 1.65 |
| 2004        | Ψ                            | 310,216 | Ψ  | 264.399   | Ψ  | 45.817    | Ψ  | 26.515             | Ψ  | 30.364  | Ψ  | 56.879   | 0.81 |
| 2005        |                              | 474,525 |    | 300,663   |    | 173,862   |    | 28,788             |    | 29,463  |    | 58,251   | 2.98 |
| 2006        |                              | 469,000 |    | 369,329   |    | 99,671    |    | 28,788             |    | 28,455  |    | 57,243   | 1.74 |
| 2007        |                              | 606,799 |    | 353,710   |    | 253,089   |    | 29,546             |    | 27,419  |    | 56,965   | 4.44 |
| 2008        |                              | 472,053 |    | 415,793   |    | 56,260    |    | 89,468             |    | 106,669 |    | 196,137  | 0.29 |
| 2009        |                              | 573,029 |    | 447,881   |    | 125,148   |    | 90,225             |    | 104,730 |    | 194,955  | 0.64 |
| 2010        |                              | 616,522 |    | 466,123   |    | 150,399   |    | 96,392             |    | 101,412 |    | 197,804  | 0.76 |
| 2011        |                              | 635,207 |    | 459,127   |    | 176,080   |    | 107,104            |    | 99,529  |    | 206,633  | 0.85 |
| 2012        |                              | 686,149 |    | 475,324   |    | 210,825   |    | 103,316            |    | 89,108  |    | 192,424  | 1.10 |

#### Notes:

- (1) Utility service charges includes all revenues of the fund except gains on sale of capital assets.
- (2) Operating expenses are exclusive of depreciation and amortization, interest expense and losses on sale of capital assets.
- (3) The bonds for the Chestnut Grove Cemetery Fund were issued in fiscal years 2001 and 2007 with the first principal payments due in fiscal years 2002 and 2008, respectively.
- (4) The bonds for the Chestnut Grove Cemetery Fund and the Golf Course Fund issued in fiscal year 2001 were refunded in fiscal year 2011. The last principal payment for the refunded bonds and the first principal payment for the refunding bonds were made in fiscal year 2011.

Table 15

## DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS (Unaudited)

|             |            |                | Per Capita |            |              |
|-------------|------------|----------------|------------|------------|--------------|
| Fiscal Year |            | Personal       | Personal   | School     | Unemployment |
| June 30,    | Population | Income (000's) | Income     | Enrollment | Rates (%)    |
|             | (1)        | (2)            | (2)        | (3)        | (4)          |
|             |            |                |            |            |              |
| 2003        | 22,542     | \$ 1,183,320   | \$ 52,494  | 161,385    | 3.4          |
| 2004        | 22,564     | 1,222,224      | 54,167     | 163,286    | 3.1          |
| 2005        | 22,765     | 1,326,425      | 58,266     | 164,195    | 2.7          |
| 2006        | 23,087     | 1,428,139      | 61,859     | 164,408    | 2.5          |
| 2007        | 23,217     | 1,476,114      | 63,579     | 164,284    | 2.2          |
| 2008        | 23,367     | 1,581,736      | 67,691     | 166,307    | 3.2          |
| 2009        | 23,476     | 1,662,617      | 70,822     | 169,538    | 4.8          |
| 2010        | 23,496     | 1,691,289      | 71,982     | 169,538    | 5.1          |
| 2011        | 23,620     | 1,584,760      | 67,094     | 172,391    | 4.9          |
| 2012        | 23,556     | 1,522,589      | 64,637     | 177,918    | 4.2          |

#### Sources:

- (1) Town of Herndon, Community Development.
- (2) Fairfax County Department of Systems Management for Human Services, U. S. Census Bureau's American Community Survey.
- (3) Fairfax County Public Schools, Office of Finance.
- (4) Virginia Employment Commission, Annual Unemployment Statistics (not seasonally adjusted). Rate is for Fairfax County as of June 30 of the fiscal year.

Table 16

## PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO (Unaudited)

|                                       | 2012             | 2003             |  |  |
|---------------------------------------|------------------|------------------|--|--|
| Employer                              | Employment Range | Employment Range |  |  |
|                                       |                  |                  |  |  |
|                                       |                  |                  |  |  |
| Booz Allen Hamilton, Inc.             | Over 500         | -                |  |  |
| Score Association                     | Over 500         | -                |  |  |
| Exelis Inc.                           | 249-499          | -                |  |  |
| Northwest Federal Credit Union        | 249-499          | -                |  |  |
| Rei Systems                           | 249-499          | -                |  |  |
| The Boeing Company                    | 249-499          | -                |  |  |
| Worldgate Sport & Health Club         | 249-499          | -                |  |  |
| Air Line Pilots Association           | 100-250          | -                |  |  |
| Medical Transportation Services       | 100-250          | -                |  |  |
| Parsons Brinckerhoff, Inc.            | 100-250          | -                |  |  |
| Airbus Industries of N. America       | -                | Over 200         |  |  |
| Computer Associates                   | -                | Over 200         |  |  |
| Global One                            | -                | Over 200         |  |  |
| Logicon                               | -                | Over 200         |  |  |
| Northwest Federal Credit Union        | -                | Over 200         |  |  |
| Oracle Corporation                    | -                | Over 200         |  |  |
| PSINet                                | -                | Over 200         |  |  |
| Sallie Mae                            | -                | Over 200         |  |  |
| Science Applications Int. Corporation | -                | Over 200         |  |  |
| Town of Herndon                       | -                | Over 200         |  |  |

#### Sources:

Fairfax County Economic Development Authority.

Virginia Employment Commission.

Town of Herndon, Community Development and Finance Departments.

## FULL-TIME EQUIVALENT TOWN GOVERNMENT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS (Unaudited)

|                                   |      |      |      |      | Fiscal Yea | ır June 30, |      |      |      |      |
|-----------------------------------|------|------|------|------|------------|-------------|------|------|------|------|
| Function/Program                  | 2003 | 2004 | 2005 | 2006 | 2007       | 2008        | 2009 | 2010 | 2011 | 2012 |
|                                   |      |      |      |      |            |             |      |      |      |      |
| Legislative                       | 3.6  | 3.4  | 3.6  | 3.6  | 3.8        | 4.1         | 4.0  | 4.0  | 4.0  | 4.0  |
| Administration:                   |      |      |      |      |            |             |      |      |      |      |
| Public information (1)            | N/A  | 0.9  | 1.0  | 0.8  | 1.7        | 1.5         | 1.5  | 1.5  | 1.5  | 1.5  |
| Town manager                      | 2.0  | 2.0  | 2.0  | 2.0  | 1.7        | 2.0         | 2.0  | 2.0  | 2.0  | 2.0  |
| Human resources                   | 3.5  | 3.4  | 3.3  | 4.3  | 3.5        | 3.4         | 3.3  | 3.5  | 3.5  | 3.4  |
| Information services              | 6.0  | 6.0  | 5.9  | 6.2  | 5.9        | 6.1         | 6.0  | 5.7  | 5.3  | 6.0  |
| Neighborhood resources (2)        | 4.1  | 4.2  | 4.9  | 5.3  | 3.9        | 4.7         | 3.5  | -    | -    | -    |
| Town attorney                     | 2.4  | 2.7  | 2.8  | 2.8  | 2.9        | 2.8         | 3.0  | 2.6  | 2.6  | 2.8  |
| Parks and recreation:             |      |      |      |      |            |             |      |      |      |      |
| Administration (4)                | 4.4  | 4.6  | 5.5  | 5.5  | 4.7        | 5.5         | 4.6  | 3.9  | 4.2  | 4.6  |
| Recreation programs (4)           | 16.4 | 16.2 | 15.8 | 15.9 | 19.5       | 20.1        | 19.3 | 17.7 | 16.9 | 15.3 |
| Community center operations       | 13.4 | 13.7 | 12.9 | 11.9 | 12.3       | 15.9        | 17.0 | 15.4 | 16.2 | 16.6 |
| Aquatics programs and operations  | 12.9 | 13.5 | 13.1 | 13.5 | 11.6       | 12.9        | 13.6 | 13.4 | 13.3 | 13.7 |
| Park operation and development    | 2.0  | 1.9  | 2.0  | 2.3  | 1.6        | 1.9         | 1.1  | 1.2  | 1.4  | 1.3  |
| Finance:                          |      |      |      |      |            |             |      |      |      |      |
| Administration                    | 2.0  | 2.0  | 2.0  | 2.0  | 1.4        | 1.8         | 2.0  | 2.0  | 2.0  | 2.0  |
| Billing and accounting            | 5.0  | 4.6  | 4.6  | 4.8  | 4.6        | 5.0         | 5.0  | 5.0  | 5.0  | 5.0  |
| Revenue                           | 3.0  | 3.0  | 2.6  | 3.0  | 3.4        | 4.6         | 3.8  | 3.2  | 2.8  | 2.8  |
| Procurement                       | 1.0  | 1.0  | 1.0  | 0.4  | 1.0        | 1.0         | 1.0  | 1.0  | 1.0  | 1.0  |
| Community development (2)         | 15.8 | 16.9 | 17.2 | 19.9 | 21.0       | 20.3        | 21.5 | 22.0 | 22.3 | 21.5 |
| Police:                           |      |      |      |      |            |             |      |      |      |      |
| Field operations (3), (4)         | 47.0 | 50.8 | 48.5 | 50.5 | 51.3       | 46.1        | 45.6 | 45.4 | 44.1 | 49.9 |
| Support services (4)              | 25.2 | 24.4 | 24.0 | 23.5 | 25.1       | 32.0        | 33.7 | 35.0 | 33.9 | 29.8 |
| Public works:                     |      |      |      |      |            |             |      |      |      |      |
| Administration (4)                | 5.5  | 6.1  | 6.9  | 7.1  | 6.2        | 8.2         | 8.2  | 8.1  | 6.1  | 6.9  |
| Engineering                       | 3.8  | 4.8  | 3.9  | 3.8  | 4.2        | 4.6         | 5.0  | 5.0  | 5.0  | 5.0  |
| Program management                | 3.9  | 2.3  | 3.2  | 3.1  | 3.0        | 2.0         | 2.8  | 3.0  | 3.0  | 3.0  |
| Building inspections (4)          | 3.9  | 4.5  | 5.0  | 4.4  | 4.5        | 5.2         | 5.2  | 4.8  | 4.0  | 4.9  |
| Building maintenance              | 6.8  | 6.4  | 6.7  | 7.0  | 8.2        | 8.0         | 8.3  | 8.4  | 8.3  | 8.4  |
| Grounds maintenance (4)           | 10.6 | 11.5 | 10.5 | 10.4 | 10.1       | 10.1        | 10.4 | 10.5 | 7.8  | 9.0  |
| Street maintenance                | 8.5  | 8.8  | 8.6  | 8.2  | 7.0        | 7.3         | 10.3 | 8.8  | 10.3 | 8.7  |
| Refuse/recycling                  | 16.7 | 15.9 | 16.3 | 17.1 | 17.9       | 18.1        | 17.4 | 16.9 | 17.0 | 16.6 |
| Vehicle and equipment replacement | 10.2 | 10.2 | 10.4 | 10.2 | 10.5       | 9.9         | 10.1 | 10.5 | 10.3 | 9.2  |
| Traffic engineering               | 2.4  | 3.3  | 4.8  | 4.0  | 3.8        | 3.8         | 3.8  | 3.5  | 3.1  | 3.0  |
| Right-of-way inspections          | 3.2  | 3.0  | 3.2  | 3.1  | 3.1        | 3.0         | 3.1  | 3.2  | 3.1  | 3.1  |

| Water and Sewer:              |       |       |       |       |       |       |       |       |       |       |
|-------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Customer service              | 3.0   | 3.8   | 3.1   | 2.9   | 3.3   | 2.0   | 3.7   | 3.8   | 3.8   | 3.9   |
| Sewer service and maintenance | 5.3   | 5.0   | 5.1   | 6.8   | 6.3   | 6.2   | 5.6   | 6.4   | 5.7   | 3.3   |
| Water supply and maintenance  | 5.6   | 5.4   | 5.3   | 5.3   | 5.7   | 7.1   | 6.4   | 6.7   | 5.6   | 8.1   |
| Golf Course:                  |       |       |       |       |       |       |       |       |       |       |
| Maintenance                   | 8.9   | 10.2  | 9.2   | 8.3   | 8.6   | 8.4   | 8.1   | 7.6   | 7.2   | 7.2   |
| Clubhouse                     | 5.1   | 5.7   | 5.8   | 6.0   | 5.9   | 6.2   | 6.3   | 6.0   | 5.7   | 5.8   |
| Chestnut Grove Cemetery:      |       |       |       |       |       |       |       |       |       |       |
| Administration                | 2.9   | 4.3   | 4.2   | 4.5   | 4.4   | 5.1   | 4.9   | 5.0   | 4.9   | 5.0   |
| Total                         | 276.1 | 286.1 | 285.3 | 290.4 | 293.4 | 306.9 | 311.0 | 302.5 | 292.9 | 294.4 |

#### Source:

Town of Herndon, Finance Department

#### Notes:

- (1) Prior to 2004, public information activities were contracted out to a local public relations firm.
- (2) As part of the fiscal year 2010 budget, Neighborhood Resources division was transferred from Administration to Community Development.
- (3) Due to increasing town population, additional police positions were added in 2003 and 2004.
- (4) Due to economic recession, starting in fiscal year 2010 several positions in the larger departments were either "frozen" or, in some cases, eliminated.

Table 18

## OPERATING INDICATORS BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS (Unaudited)

|  | Fiscal Year June 30, |        |        |        |        |        |        |        |        |        |
|--|----------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Function/Program                       | 2003                 | 2004   | 2005   | 2006   | 2007   | 2008   | 2009   | 2010   | 2011   | 2012   |
| Police:                                |                      |        |        |        |        |        |        |        |        |        |
| Calls for service                      | 33,300               | 34,100 | 33,800 | 33,100 | 35,000 | 35,600 | 33,800 | 27,700 | 28,100 | 27,700 |
| Administration:                        |                      |        |        |        |        |        |        |        |        |        |
| Number of recruitments                 | 74                   | 69     | 95     | 78     | 86     | 158    | 93     | 78     | 105    | 89     |
| Building safety:                       |                      |        |        |        |        |        |        |        |        |        |
| Total building permits                 | 278                  | 546    | 661    | 685    | 361    | 310    | 168    | 342    | 308    | 247    |
| Total inspections performed            | 3,304                | 3,200  | 5,352  | 3,628  | 3,864  | 3,628  | 3,766  | 3,446  | 3,421  | 2,928  |
| Public service:                        |                      |        |        |        |        |        |        |        |        |        |
| Refuse collected (tons)                | 7,071                | 6,368  | 6,380  | 6,704  | 6,362  | 5,817  | 5,655  | 5,868  | 5,948  | 5,860  |
| Recycle collected (residential - tons) | 1,886                | 1,407  | 1,345  | 1,340  | 1,879  | 1,737  | 1,427  | 1,473  | 1,501  | 1,518  |
| Parks and Recreation:                  |                      |        |        |        |        |        |        |        |        |        |
| Recreation program attendance          | 16,412               | 15,555 | 18,909 | 15,841 | 14,900 | 15,875 | 16,703 | 17,842 | 17,368 | 16,954 |
| Herndon Festival attendance            | 77,000               | 48,000 | 83,000 | 82,000 | 79,000 | 85,000 | 83,000 | 79,000 | 82,000 | 69,000 |
| Water and sewer:                       |                      |        |        |        |        |        |        |        |        |        |
| New utility accounts                   | 111                  | 130    | 246    | 72     | 26     | 30     | 24     | 10     | 50     | 78     |
| Average daily water consumption (mgd)  | 2.29                 | 2.38   | 2.42   | 2.39   | 2.52   | 2.42   | 2.30   | 2.09   | 2.14   | 2.22   |
| Average daily sewage treatment (mgd)   | 3.61                 | 2.78   | 2.77   | 2.58   | 2.48   | 2.39   | 2.40   | 2.58   | 2.49   | 2.64   |
| Golf Course:                           |                      |        |        |        |        |        |        |        |        |        |
| Rounds played (18 and 9 hole)          | 35,388               | 38,303 | 34,718 | 31,017 | 33,705 | 34,940 | 32,781 | 32,110 | 30,098 | 33,435 |
| Cemetery:                              |                      |        |        |        |        |        |        |        |        |        |
| Sites sold                             | 154                  | 150    | 216    | 164    | 164    | 139    | 147    | 184    | 163    | 204    |
| Interments performed                   | 134                  | 122    | 139    | 140    | 144    | 102    | 133    | 174    | 117    | 138    |
|  |                      |        |        |        |        |        |        |        |        |        |

#### Sources:

Town of Herndon Town Manager's Annual Reports for fiscal years 2003 through 2012.

Town of Herndon Adopted Annual Budgets for fiscal years 2003 through 2012.

Town of Herndon Department of Public Works.

Town of Herndon Police Department.

Table 19

#### **CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM** LAST TEN FISCAL YEARS (Unaudited)

|  | Fiscal Year June 30, |      |      |      |      |      |      |      |      |      |  |  |
|--|----------------------|------|------|------|------|------|------|------|------|------|--|--|
| Function/Program                       | 2003                 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 |  |  |
| Police:                                |                      |      |      |      |      |      |      |      |      |      |  |  |
| Stations                               | 1                    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    |  |  |
| Vehicles                               | 25                   | 27   | 28   | 31   | 33   | 35   | 38   | 39   | 39   | 42   |  |  |
| Refuse Collection:                     |                      |      |      |      |      |      |      |      |      |      |  |  |
| Collection trucks                      | 7                    | 7    | 8    | 8    | 8    | 8    | 8    | 9    | 9    | 9    |  |  |
| Other public works:                    |                      |      |      |      |      |      |      |      |      |      |  |  |
| Vehicles/equipment maintained Streets: | 365                  | 367  | 369  | 370  | 372  | 374  | 374  | 375  | 374  | 375  |  |  |
| Primary (miles)                        | 29.9                 | 29.9 | 29.9 | 29.9 | 29.9 | 29.9 | 29.9 | 29.9 | 29.9 | 31.3 |  |  |
| Secondary (miles)                      | 96.8                 | 96.9 | 98.1 | 98.1 | 98.1 | 98.1 | 98.1 | 98.1 | 98.1 | 98.4 |  |  |
| Parks & Recreation:                    |                      |      |      |      |      |      |      |      |      |      |  |  |
| Parks - number of acres                | 96.0                 | 96.0 | 96.0 | 97.0 | 97.0 | 97.0 | 97.0 | 97.0 | 97.0 | 97.0 |  |  |
| Swimming pools                         | 1                    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    |  |  |
| Parks with playground equipment        | 6                    | 6    | 6    | 7    | 7    | 7    | 7    | 7    | 7    | 7    |  |  |
| Community centers                      | 1                    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    | 1    |  |  |
| Water:                                 |                      |      |      |      |      |      |      |      |      |      |  |  |
| Water lines (miles)                    | 82.0                 | 83.0 | 85.0 | 87.0 | 88.0 | 88.7 | 88.7 | 89.3 | 89.3 | 89.3 |  |  |
| Storage capacity (million gallons)     | 3.3                  | 3.3  | 3.3  | 3.3  | 3.3  | 3.3  | 3.3  | 3.3  | 3.3  | 3.3  |  |  |
| Wastewater:                            |                      |      |      |      |      |      |      |      |      |      |  |  |
| Sanitary sewers (miles)                | 76.0                 | 77.0 | 78.0 | 80.0 | 80.8 | 81.3 | 81.3 | 81.8 | 81.8 | 81.8 |  |  |

#### Sources:

Town of Herndon Town Manager's Annual Reports for fiscal years 2003 through 2012.

Town of Herndon Adopted Annual Budgets for fiscal years 2003 through 2012. Town of Herndon Department of Public Works.



## TOWN OF HERNDON, VIRGINIA www.herndon-va.gov

#### **COMPLIANCE SECTION**



## TOWN OF HERNDON, VIRGINIA www.herndon-va.gov

## SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS Year Ended June 30, 2012

| Federal Grantor/State Pass-Through Grantor/<br>Program Title  | Pass-through Entity Identification Number     | Federal<br>CFDA<br>Number | Expenditures       |
|---|---|---------------------------|--------------------|
| DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT:  |   |                           |                    |
| Pass-through payments:  |   |                           |                    |
| Office of Community Planning and Development: Community Development Block Grants                              | Not Provided                                  | 14.218                    | 89,380             |
| Total Department of Housing and Urban Development   |   |                           | 89,380             |
| DEPARTMENT OF JUSTICE, OFFICE OF JUSTICE PROGRAMS, BUREAU OF JUSTICE ASSISTANCE:                              |   |                           |                    |
| Direct payments:  |   |                           |                    |
| Bureau of Justice Assistance: Bulletproof Vest Partnership Program  |   | 16.607                    | 4,656              |
| Pass-through payments:  |   |                           |                    |
| Office of Juvenile Justice and Delinquency Prevention: Youth Gang Prevention                                  | 2003-JD-FX-0003                               | 16.544                    | 96,722             |
| <u>Department of Justice:</u> ARRA - Internet Crimes Against Children Task Force Program                      | 2009-SN-B9-K011                               | 16.800                    | 17,094             |
| Total Department of Justice, Office of Justice Programs, Bureau of Justice Assistance                         |   |                           | 118,472            |
| DEPARTMENT OF TRANSPORTATION:   |   |                           |                    |
| Pass-through payments:  |   |                           |                    |
| VA Department of Transportation:  ARRA - Highway Infrastructure Investment  Highway Planning and Construction | EN03-235-121<br>U000-235-544,N501             | 20.205<br>20.205          | 866,818<br>125,804 |
| VA Department of Motor Vehicles: State and Community Highway Safety Selective Enforcement                     | SC- 2011-51232-4174<br>154AL-2012-520824-4460 | 20.600<br>20.607          | 17,269<br>22,872   |
| Total Department of Transportation  |   |                           | 1,032,763          |
| Total Federal Awards Expended   |   |                           | \$ 1,240,615       |

#### NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

#### Note 1. Significant Accounting Policies

#### Basis of Presentation and Accounting

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of the Town of Herndon, Virginia and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

Federal Financial Assistance – The Single Audit Act Amendments of 1996 (Public Law 104-156) and OMB Circular A-133 define federal financial assistance as grants, loans, loan guarantees, property (including donated surplus property), cooperative agreements, interest subsidies, insurance, food commodities, direct appropriations or other assistance. Nonmonetary deferral assistance including food commodities is considered federal assistance and, therefore, is reported on the Schedule of Expenditures of Federal Awards. Federal financial assistance does not include direct federal cash assistance to individuals.

*Direct Payments* – Assistance received directly from the Federal government is classified as direct payments on the Schedule of Expenditures of Federal Awards.

Pass-through Payments – Assistance received in a pass-through relationship from entities other than the Federal government is classified as pass-through payments on the Schedule of Expenditures of Federal Awards.

Major Programs – The Single Audit Act Amendments of 1996 and OMB Circular A-133 establish the criteria to be used in defining major programs. Major programs for the town were determined using a risk-based approach in accordance with OMB Circular A-133.

Catalog of Federal Domestic Assistance – The Catalog of Federal Domestic Assistance (CFDA) is a government-wide compendium of individual federal programs. Each program included in the catalog is assigned a five-digit program identification number (CFDA Number), which is reflected in the accompanying schedule.

#### Note 2. Relationship to the Basic Financial Statements

For fiscal year 2012, the town recognized amounts in the Schedule of Expenditures of Federal Awards (SEFA) associated with prior year expenditures. Expenditures should be recognized in the fiscal year spent for reporting purposes. In the current fiscal year, \$13,642 of prior year expenditures related to the ARRA-Highway Infrastructure Investment Grant (CFDA #20.205) were included in the SEFA. The Highway Infrastructure Investment Grant expenditures were not included in the prior year SEFA due to the town's failure to properly record the expenditures in the prior year. The expenditures had been incurred and reported in the town's financial statements but were not reflected in the prior year SEFA. As a result of this omission, the town included the expenditures in the current year SEFA.



# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Honorable Mayor and Members of Council Town of Herndon, Virginia Herndon, Virginia

We have audited the financial statements of the Town of Herndon, Virginia, (town) as of and for the year ended June 30, 2012, and have issued our report thereon dated November 19, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the *Specifications for Audits of Counties, Cities and Towns*, issued by the Auditor of Public Accounts of the Commonwealth of Virginia.

#### Internal Control Over Financial Reporting

Management of the town is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the town's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the town's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the town's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the town's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control and financial reporting that we consider to be material weaknesses, as defined above.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the town's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions and specifications was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the town in a separate letter dated November 19, 2012.

This report is intended solely for the information and use of Town Council, management, the Auditor of Public Accounts, and other federal and state agencies and is not intended to be and should not be used by anyone other than these specified parties.

PBGH, LLP

Harrisonburg, Virginia November 19, 2012



## INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

To the Honorable Mayor and Members of Council Town of Herndon, Virginia Herndon, Virginia

#### Compliance

We have audited the compliance of the Town of Herndon, Virginia (town) with the types of compliance requirements described in the U. S. Office of Management and Budget (OMB) Circular A-133, *Compliance Supplement* that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2012. The town's major federal programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the town's management. Our responsibility is to express an opinion on the town's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations.* Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the town's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the town's compliance with those requirements.

In our opinion, the town complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2012.

#### Internal Control Over Compliance

The management of the town is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the town's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133 but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the town's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Town Council, management, the Auditor of Public Accounts, and other federal and state agencies, and is not intended to be and should not be used by anyone other than these specified parties.

PBGH, LLP

Harrisonburg, Virginia November 19, 2012

#### SCHEDULE OF FINDINGS AND QUESTIONED COSTS Year Ended June 30, 2012

| I.   | SUMMARY OF AUDITOR'S RESULTS  |  |                           |
|------|---|--|---------------------------|
|      | Financial Statements  Type of auditor's report issued: Unqualified  |  |                           |
|      |   |  |                           |
|      | Internal control over financial reporting:  |  |                           |
|      | Material weaknesses identified?<br>Significant deficiencies identified?<br>Noncompliance material to financial statements noted | Yes Yes Yes Yes  | No<br>None Reported<br>No |
|      | Federal awards  |  |                           |
|      | Internal control over major program:  |  |                           |
|      | Material weaknesses identified? Significant deficiencies identified?  | Yes Yes  | No<br>None Reported       |
|      | Type of auditor's report issued on compliance for major program: Unqualified  |  |                           |
|      | Any audit findings disclosed that are required to be reported in accordance with section 510(a) of Circular A-133?              | Yes  | √No                       |
|      | Identification of major program:  |  |                           |
|      | CFDA Number Name of Federal Program or Cluster  |  |                           |
|      | 20.205 ARRA - Highway Infrastructure Investment   |  |                           |
| D    | ollar threshold used to distinguish between type A and ty   | stinguish between type A and type B programs \$300,000 |                           |
| Α    | uditee qualified as low-risk auditee?   | √ Yes  | No                        |
| II.  | FINANCIAL STATEMENT FINDINGS  |  |                           |
|      | None  |  |                           |
| III. | FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARDS  |  |                           |

None

#### SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS Year Ended June 30, 2012

The prior year single audit disclosed no findings in the Schedule of Findings and Questioned Costs and no uncorrected or unresolved findings exist from prior audits' Summary Schedule of Prior Audit Findings.



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